



Finishing Construction Work

Student Module

Grade 11



Federal Democratic Republic of Ethiopia
Ministry of Education

Finishing Construction Work

Student Module

Grade 11

Writers:

Meseret Getnet Meharie (Dr)

Dagim Gidissa Dadi (MSc)

Solomon Tibebu Kassaye (Msc)

Evaluators:

Zekarias Gebre Belayneh (MSc)

Tesfahun Abayneh Woldehana (BSc)

© Federal Democratic Republic of Ethiopia, Ministry of Education 2024

All rights reserved. No part of this module may be reproduced, stored in a retrieval system or transmitted in any form or by any means including electronic, mechanical, magnetic, photocopying, recording or otherwise, without the prior written permission of the Ministry of Education or licensing in accordance with the Federal Democratic Republic of Ethiopia as expressed in the Federal Negarit Gazeta, Proclamation No. 410/2004 - Copyright and Neighbouring Rights Protection.

First Edition 2024

Every effort has been made to trace the copyright holders and the Ministry of Education apologizes in advance for any unintentional omissions. If you are the owner of copyrighted material not cited or improperly cited, please contact the Ministry of Education, Head Office, Arat Kilo, (P.O. Box 1367), www.moe.gov.et, Addis Ababa, Ethiopia.

ISBN: xxx-xxxxxxx-x-xxx-x

Acknowledgements

The Federal Democratic Republic of Ethiopia, Ministry of Education expresses its gratitude to the FDRE Technical and Vocational Training Institute, Ethiopia Kaizen Institute, Misrak Polytechnic College, General Wingate Polytechnic College, and Amigos Institute for their professional support in the development and evaluation of this Module. The Ministry of Education is grateful for the time and unwavering commitment of expertise provided by the writers and evaluators of the aforementioned institutions.

The Ministry of Education also acknowledges those who played pivotal roles. Negesse Teferedegn Tilaye and Ashenafi Nigusse W/hana are acknowledged for their writing of the initial generic Professional Ethics Module, while Esubalew Wondim Zegeye and Gebeyaw Tesfaye Ayehu are recognized for their evaluation of this Professional Ethics Module. In addition, Kindu Oumer Ali and Tujuba Ragasa Garedeu are appreciated for their writing of the initial generic Basic Kaizen Module, while Desalegne Berhanu Addisu and Girma Hailu Hailemicheal for their evaluation of this Basic Kaizen Module.

List of Modules

Module No	Module	Page
Module I	Working Drawings and Specifications	1
Module II	Basic Kaizen	51
Module III	Perform Bench Work	111
Module IV	Setting Out	141
Module V	Lay Masonry Unit	169
Module VI	Ladders and Scaffolds	240
Module VII	Professional Ethics	255

MODULE 1

WORKING DRAWINGS AND SPECIFICATIONS



Contents

Contents		Page No
Unit 1: Overview of Construction and Finishing Works		1
1.1.	Definition and Importance of Building Construction	2
1.2.	Types of Buildings and their Finishing Requirements	2
1.3.	The Construction Process	5
1.4.	Building Components and Finishing Works	8
Unit Summary		10
Unit Review Questions		11
Unit 2: Introduction to Working Drawings and Specifications		12
2.1.	Definition and Purpose of Working Drawings and Specifications	13
2.2.	Types of Working Drawings	14
Unit Summary		19
Unit Review Questions		20
Unit 3: Read and Interpret Architectural Drawings		21
3.1.	Understanding Walls in Building Finishing Works	21
3.2.	Interpreting Scale in Architectural Drawings	27
3.3.	Identifying Key Features Walls in Drawings	29
3.4.	Understanding Symbols for Building Wall Finishes	30
Unit Summary		33
Unit Review Questions		34
Unit 4: Read and Interpret Specifications		35
4.1.	Common Sections in Finishing Works Specifications	35
4.2.	Understanding Technical Terminology Used in Specifications	37
4.3.	Identifying Specific Requirements for Building Wall Materials	39
4.4.	Installation Methods for Different Wall Finishes	40
Unit Summary		45
Unit Review Questions		46
References		49

Unit 1

Overview of Construction and Finishing Works

Overview of the Unit

This unit provides a foundational understanding of building construction, specifically focusing on building finishing works. Students will explore the significance of construction, various building types and their finishing needs, the construction process from planning to handover, and the different building components that impact finishing selections.

Learning Outcomes

By the end of this unit, students will be able to:

- Define and explain the importance of building construction.
- Classify different building types and their specific finishing requirements.
- Outline the various stages involved in the construction process, including pre-construction, construction, and post-construction phases.
- Identify the key building components relevant to finishing works and their influence on material selection and finishing techniques.

Key Words

- Building Construction
- Building Types
- Construction Phases
- Building Components
- Finishing Works

1.1 Definition and Importance of Building Construction?

Building construction is the process of planning, designing, and erecting structures for various purposes. It involves skilled labor, specialized materials, and a deep understanding of engineering principles. In essence, it's the transformation of a blueprint into a functional and standing building.

Building construction serves as a cornerstone for societal progress and functionality. It fulfills fundamental needs by providing us with shelter – a place to live, work, and learn, protected from the elements. Furthermore, construction extends beyond buildings, creating essential infrastructure like roads, bridges, dams, and power plants that act as the connective tissue of our communities. The construction industry itself is a significant driver of economic growth, generating employment opportunities and stimulating activity in related sectors. Ultimately, well-designed construction can elevate our quality of life by providing comfortable, safe, and healthy spaces.

1.2 Types of Buildings and their Finishing Requirements

Buildings are categorized based on their function, and each type has specific finishing requirements:

- **Residential Buildings:** Homes, apartments, and dormitories prioritize comfort, safety, and aesthetics. Finishes like paint, wallpaper, and flooring should be durable, easy to maintain, and create a welcoming ambiance.



Figure 1.1. Residential buildings

- **Commercial Buildings:** Offices, retail stores, and restaurants focus on functionality, customer appeal, and branding. Finishes might include polished concrete floors, exposed brick walls, and modern lighting to create a professional or trendy atmosphere.



Figure 1.2. Commercial buildings

- **Industrial Buildings:** Factories, warehouses, and power plants prioritize efficiency and durability. Finishes are often utilitarian, with exposed beams, concrete floors, and materials that can withstand heavy use.

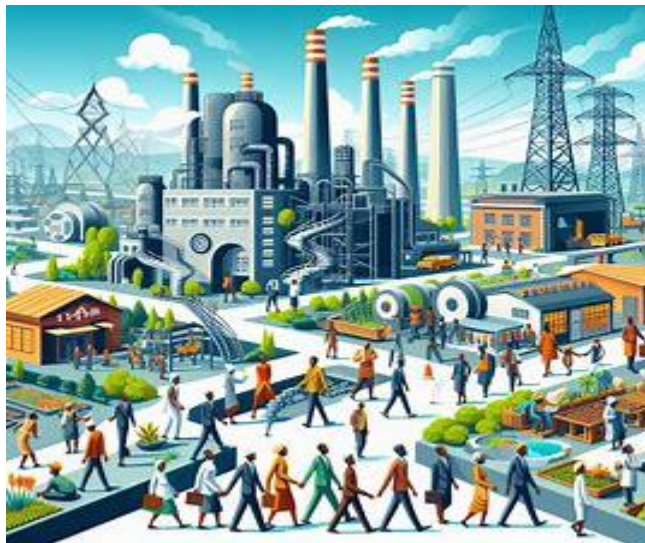


Figure 1.3. Industrial buildings

- **Institutional Buildings:** Schools, hospitals, and government buildings require safety, functionality, and sometimes, a sense of authority. Finishes might include slip-resistant flooring, fire-resistant materials, and clean lines for a professional look.



Figure 1.4. Institutional buildings

Understanding these different building types and their finishing requirements is crucial for selecting appropriate materials and techniques during the building finishing process.

Self-Check Questions 1: Construction Basics

Instructions: Read each question carefully and choose the best answer.

1. Why is building construction important?
 - A. It only provides shelter from the elements.
 - B. It creates jobs and stimulates the economy.
 - C. It solely focuses on building houses.
 - D. All of the above

2. You are working on the finishing touches for a new hospital. What factors would MOST influence your choice of flooring material?
 - A. Affordability
 - B. Visual appeal
 - C. Slip resistance and safety
 - D. (Matching the building's exterior
3. When working on a residential project, what aspect of the finishing process should be prioritized the LEAST?
 - A. Durability of materials
 - B. Ease of maintenance
 - C. Creating a comfortable atmosphere
 - D. Matching the style of commercial buildings in the area

1.3 The Construction Process

This section provides a simplified overview of the different stages involved in building construction, from the initial planning stages to the final handover. Understanding this process is crucial for appreciating how finishing works integrate into the bigger picture of building a structure.

The construction process can be broadly categorized into three main phases:

1.3.1 Pre-Construction Phase

This is the planning and groundwork stage where the project takes shape on paper. Key activities include:

- **Site Selection:** Choosing a suitable location considering factors like zoning regulations, accessibility, and soil conditions.
- **Design:** Architects and engineers develop detailed plans (working drawings) specifying the building's form, function, materials, and construction methods.
- **Permits:** Obtaining necessary approvals from local authorities to ensure the project complies with building codes and safety regulations.



Figure 1.5. Preconstruction Planning at Construction Site

1.3.2 Construction Phase

This is the hands-on stage where the building is physically constructed. The main stages include:

- **Site Preparation:** Clearing the land, grading the site, and establishing access for construction vehicles and materials.
- **Foundation:** Building the foundation, which provides a solid base for the structure. The foundation type depends on factors like soil conditions and building weight.
- **Framing:** Constructing the skeleton of the building using wood, steel, concrete, or a combination of materials.
- **Building Envelope:** Installing the exterior walls, roof, windows, and doors, which protect the building's interior from the elements.
- **MEP (Mechanical/Electrical/Plumbing):** Installing essential systems for heating, ventilation, air conditioning, electrical wiring, and plumbing.

- **Finishing:** Completing the interior and exterior surfaces with materials like paint, flooring, cabinetry, and fixtures. This is where your expertise in building finishing works comes into play!

1.3.3 Post-Construction Phase

This is the final stage where the project is completed and handed over to the owner. Key activities include:

- **Inspection:** Final inspections by authorities to ensure the building complies with regulations and is safe for occupancy.
- **Occupancy:** Once all approvals are obtained, the building is ready to be occupied!

The construction process involves a series of stages, from initial vision to final functional structure handover. Building finishing professionals must understand the interplay between pre-construction, construction, and post-construction stages to ensure seamless integration of finishing works with the building's design and functionality. This section provides a comprehensive understanding of each construction phase, enabling effective contributions to successful completion of various building projects.

Self-check Questions 2

Instructions: Read each question carefully and choose the best answer.

1. In which stage of construction would a civil engineer be MOST involved?
 - A. Pre-Construction (Design)
 - B. Construction (Site Preparation)
 - C. Construction (Finishing)
 - D. Post-Construction (Occupancy)
2. Why is it important for building finishing professionals to understand the entire construction process?
 - A. Finishing work can only be done after construction is complete.
 - B. Knowing other stages helps anticipate potential challenges for finishing tasks.
 - C. Finishing materials must match the color scheme of the building plans.
 - D. They only need to focus on the aesthetics of the final product.

1.4 Building Components and Finishing Works

This section focuses on building components relevant to your specialization in building finishing works. Understanding these components and their materials will help to select appropriate finishing techniques and materials for different parts of a structure.

1.4.1 Foundations

While foundations themselves are not part of the finishing process, the type of foundation can influence your work. For example, a slab foundation might limit options for installing basements or crawl spaces, which could impact floor finishes and potential storage solutions.

1.4.2 Structural Systems

Beams, columns, and slabs form the skeleton of the building. They impact your work in two ways:

- **Layouts:** The location and size of beams and columns can affect the layout of walls, ceilings, and fixtures. You might need to work around these elements or integrate them into your design.
- **Finishing Options:** The material of structural elements (e.g., concrete, steel) determines suitable finishing options. For instance, concrete ceilings might require specialized paint or textured finishes, while exposed wooden beams can be a design feature.

1.4.3 Building Envelope

The building envelope acts as a barrier between the interior and exterior environment. It provides the substrate (base) for many finishing materials:

- **Walls:** Walls can be constructed from various materials like brick, concrete, wood, or drywall. Each material requires specific preparation and finishing techniques.
- **Roof:** Roofs come in different slopes and materials (e.g., shingles, metal sheets). Understanding the roof structure is crucial for selecting appropriate waterproofing and finishing materials.
- **Windows and Doors:** Window and door frames provide the base for trim and moldings. Their material (wood, vinyl, metal) influences the types of finishing techniques you can employ.

1.4.4 Interior Walls and Ceilings

These are the surfaces you'll be working on most extensively. Here are some common types:

- **Walls:** Drywall is the most common interior wall material, offering a smooth surface for painting, wallpapering, or tiling. Other options include brick, stone, or wood paneling, each requiring specific finishing approaches.
- **Ceilings:** Ceilings can be constructed from drywall, plaster, wood planks, or suspended tiles. The chosen ceiling material dictates the type of paint, texture, or decorative finishes that can be applied.

1.4.5 Flooring Systems

Floors consist of a subfloor (base) and a finished surface layer. Understanding both is essential:

- **Substrates:** Subfloors can be made of concrete, plywood, or composite materials. The subfloor needs to be level and stable to ensure a good foundation for the final floor finish.
- **Finishes:** Floor finishes come in a wide variety of materials like tile, hardwood, carpet, vinyl, or laminate. Your choice will depend on factors like durability, moisture resistance, and desired aesthetics.

Building components and materials are crucial for successful finishing works. Understanding the interplay between foundations, structural systems, building envelope, interior walls, ceilings, and flooring systems allows you to select appropriate finishing techniques and materials. This knowledge transforms building components into functional, durable living spaces. As you progress, you will gain expertise to apply these skills, becoming a valuable asset in the building construction industry.

Self-check Questions 3

Instructions: Read each question carefully and choose the best answer.

1. A homeowner wants wallpaper applied to their living room. What factors related to the existing wall material would you need to consider before starting?
 - A. The color of the paint on the wall
 - B. The type of wallpaper (pattern, material)
 - C. The structural components behind the wall (not relevant for finishing)
 - D. The surface texture and condition of the existing wall material (smoothness, presence of cracks)
2. Exposed brick walls are a desired design feature in a restaurant renovation project. What aspect of the structural system needs consideration when choosing a finishing approach for these walls?
 - A. The size and location of beams should allow enough space for tables and chairs.
 - B. The material of the beams (e.g., wood or steel) might influence how the brick walls are sealed or treated.
 - C. Structural calculations determine if the brick walls can support additional weight from decorations.
 - D. The type of foundation needs to be reinforced to accommodate the weight of exposed brick walls.

Unit Summary

This unit introduces the world of building finishing works, focusing on the fundamentals of construction and the unique requirements of different building types. It covers the construction process from planning and design to completion and handover, providing a solid foundation in building components such as foundations, structural systems, building envelope, interior walls and ceilings, and flooring systems. By understanding these components and their materials, students can select the most appropriate finishing techniques and materials for each part of a structure, transforming them into functional spaces. This course lays the groundwork for future success in building finishing works, equipping students with the knowledge and skills to become valuable assets in the construction industry.

Unit Review Questions

Instructions: These questions assess your understanding of key concepts in construction. Read each question carefully and choose the best answer for multiple-choice questions. Answer the True/False question accordingly, and provide a brief description for the short answer questions.

1. What is the primary function of building construction?
 - A. To generate profit for construction companies
 - B. To provide creative outlets for architects
 - C. To fulfill fundamental needs for shelter and infrastructure
 - D. To comply with government regulations
2. True or False: All buildings require the same type of finishing materials.
3. Describe the three main phases of the construction process.
4. Match the following building components with their descriptions:

A

- 1) Walls
- 2) Floors
- 3) Roof
- 4) Foundation

B

- a) Provides the base for the entire structure
- b) Separates the interior from the exterior environment
- c) Provides a walking surface and can be made from various materials
- d) Protects the building from the elements

Unit 2

Introduction to Working Drawings and Specifications

Overview of the Unit

This unit introduces students to the fundamental concepts of working drawings and specifications, which are essential tools for successful building construction, especially for building finishing works. It explores different types of drawings, their purposes, and how they work together with specifications to provide clear and comprehensive instructions for construction.

Learning Outcomes

By the end of this unit, students will be able to:

- Define and explain the purpose of working drawings and specifications in building construction, particularly for finishing works.
- Identify different types of working drawings and their significance for various trades.
- Explain the role of specifications in supplementing information from working drawings.
- Recognize the various components included in architectural drawings, structural drawings, and MEP (Mechanical, Electrical & Plumbing) drawings.
- Understand the purpose of finishing drawings and shop drawings in the construction process.

Key Words

- Working Drawings
- Specifications
- Architectural Drawings
- MEP Drawings
- Finishing Drawings

2.1 Definition and Purpose of Working Drawings and Specifications

This section dives into the fundamental aspects of working drawings and specifications, which are the cornerstones of successful building construction, especially for building finishing works.

2.1.1 Definition and Purpose of Working Drawings

Definition

- Working drawings are detailed, scaled illustrations that provide clear instructions for constructing a building. They act as a blueprint for the entire project, outlining every element from foundation to finishing touches.

Purpose

- Communicate the design intent precisely.
- Facilitate construction by conveying dimensions, materials, and installation methods.
- Enable contractors to accurately estimate costs and timelines.
- Serve as a reference point for quality control and inspection.

2.1.2 Definitions and Purpose of Specifications

Definition

Specifications are written documents that supplement the information presented in working drawings. They provide additional details that cannot be easily conveyed through illustrations.

Purpose

- Specify the quality, type, and performance requirements of materials used in finishing works (e.g., paint grade, tile type, flooring material).
- Outline installation procedures and specific techniques for different finishes.
- Define the desired level of finish for different surfaces.
- Clarify any ambiguities or complexities that might arise from drawings alone.

2.2 Types of Working Drawings

Working drawings are the detailed instructions that guide the construction process. They provide a clear picture of the building design, including dimensions, materials, and construction methods. Understanding these drawings is crucial for various trades involved in building construction.

2.2.1 Architectural drawings

Architectural drawings are like the instruction manuals that help us put all the pieces together. These drawings give us a detailed look at the building from different perspectives, allowing us to understand its layout, size, and overall design. Let us delve into the four main types of architectural drawings that will act as our guides:

- **Floor Plans:** These depict a horizontal view of each floor, showing room layouts, walls, doors, windows, and dimensions.



Figure 1.6. 3D floor plan

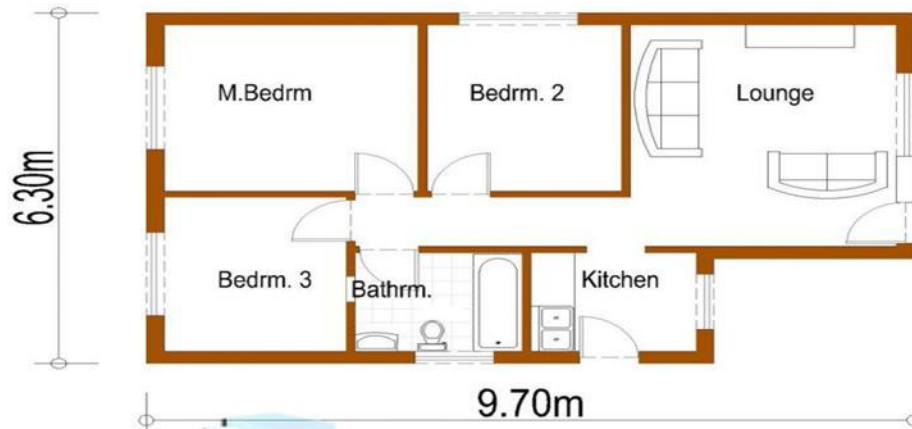


Figure 1.7. 2D floor plan

- Elevations:** These are vertical drawings of the exterior walls, showcasing the building's external appearance from different sides.

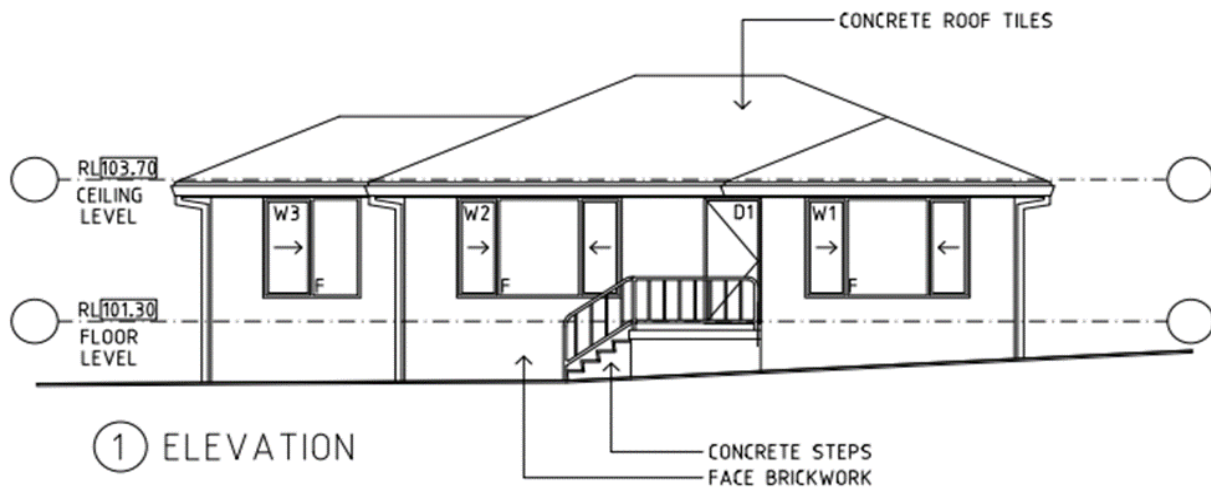


Figure 1.8. Elevations

- **Sections:** These drawings slice through the building, revealing the interior structure, foundation, and roof details.

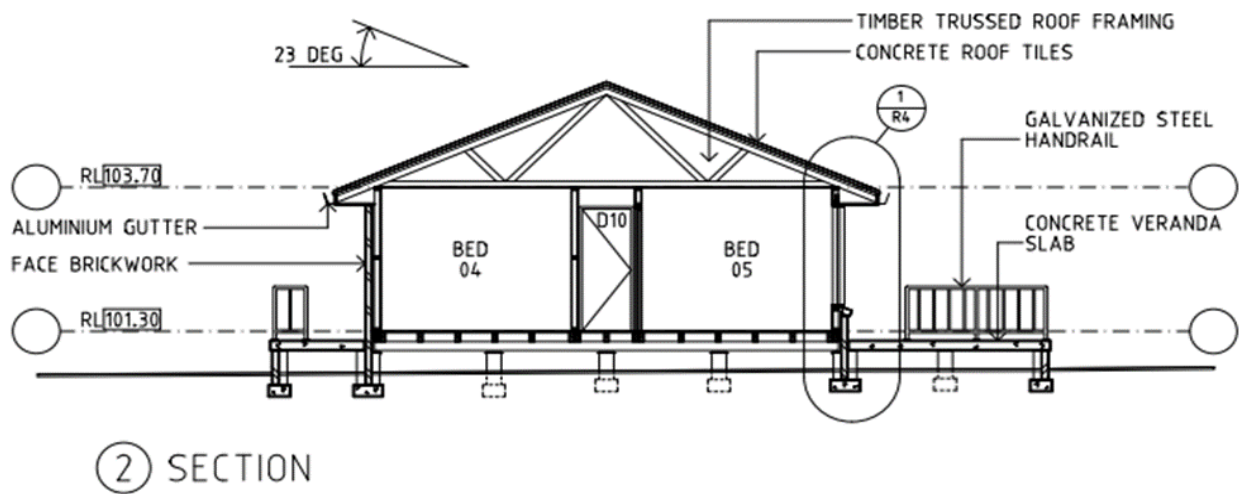


Figure 1.9. Sections

Site Plans: These illustrate the building's location on the plot, including landscaping, driveways, and utilities.

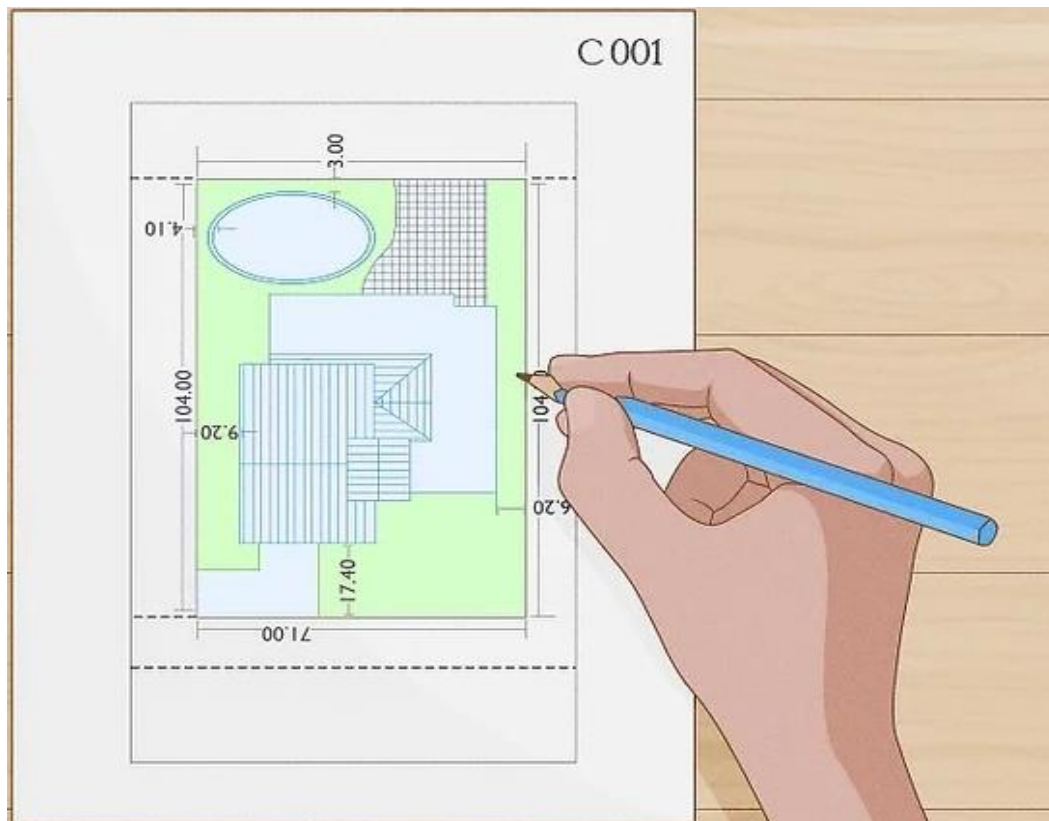


Figure 1.10. Site plan

2.2.2 Structural drawings

Just like our bodies need a strong skeleton for support, buildings rely on a hidden framework to stand tall. Structural drawings are like x-ray images that reveal this vital support system. These drawings focus on the bones of the building, ensuring it can safely bear its weight and withstand different forces.



Figure 1.11. Structural drawings

Let us explore the four key types of structural drawings that will show us how the building achieves its strength:

- **Foundation Plans:** Detail the type and depth of the foundation, ensuring the building can support its weight.
- **Column Layouts:** Show the location, size, and spacing of columns that support the building's floors and roof.
- **Beam Layouts:** Depict the location, size, and type of beams used in floors and roofs.
- **Detail Drawings:** Provide magnified views of critical structural elements, such as beam-to-column connections.

2.2.3 Mechanical, Electrical & Plumbing (MEP) drawings

Imagine a building as a living organism. Architectural and structural drawings define its form and bones, but MEP drawings breathe life into it. MEP stands for Mechanical, Electrical, and Plumbing, and these drawings focus on the intricate systems that make a building comfortable, functional, and safe. Let us explore the three main types of MEP drawings that will show us how these essential systems work together:

- **HVAC Drawings:** Illustrate the heating, ventilation, and air conditioning systems, including ductwork and equipment placement.
- **Electrical Drawings:** Show the electrical wiring layout, lighting fixtures, and panel locations.
- **Plumbing Drawings:** Depict the piping system for water supply, drainage, and sanitation.

2.2.4 Finishing drawings

Architectural and structural drawings provide the foundation, MEP drawings bring the essentials, but what about the final touches that make a building feel complete and stylish? This is where finishing drawings come in. These drawings focus on the details that add beauty, comfort, and functionality to the interior spaces. Let us explore the two main types of finishing drawings that will show us how a building transforms from a blueprint to a welcoming and aesthetically pleasing environment:

- **Reflected Ceiling Plans:** Detail the layout of ceiling tiles, lighting fixtures, and other elements on the ceiling plane.
- **Interior Design Drawings:** May be included for complex projects, specifying finishes for walls, floors, and built-in elements.

2.2.5 Shop drawings

We have explored a variety of drawings that act as a roadmap for construction. But have you ever wondered how certain complex components are actually made? This is where shop drawings come into play. Shop drawings are like specialized blueprints created by subcontractors. They focus on providing detailed instructions for the fabrication of specific prefabricated elements, like stairs or trusses.

These drawings ensure that these components are made to the exact specifications and can be seamlessly integrated into the overall building design. While shop drawings might not be part of the main architectural set, they play a crucial role in the construction process by guaranteeing the smooth assembly of these prefabricated parts.

Self-Check Questions 3

Instructions: These questions test your understanding of different types of construction drawings and their uses. Read each question carefully and choose the best answer.

1. During construction, a crew accidentally damages a support column. Which type of working drawing would be most helpful to determine the size and specifications needed to repair the column?
 - A. Architectural Drawings (Elevations)
 - B. Mechanical Drawings (HVAC)
 - C. Structural Drawings (Column Layouts)
 - D. Finishing Drawings (Interior Design)
2. You are laying down pipes for a new sink installation. Which type of working drawing would show the location and size of the plumbing lines you need to connect to?
 - A. Site Plans
 - B. Electrical Drawings
 - C. Plumbing Drawings
 - D. Shop Drawings

Unit Summary

This unit provides a comprehensive understanding of building construction from a finishing works perspective, focusing on working drawings and specifications. Working drawings are detailed illustrations that convey design intent, specify dimensions and materials, and guide construction. Specifications are written documents that provide in-depth details about materials, installation procedures, and desired finishes. Understanding these elements is crucial for interpreting finishing requirements and selecting appropriate techniques. The unit explores various types of working drawings, including architectural, structural, MEP (Mechanical, Electrical & Plumbing), and finishing drawings. Architectural drawings provide a comprehensive view of the building layout,

while structural drawings focus on the building's skeleton. MEP drawings detail intricate systems, while finishing drawings showcase aesthetics and functionality. Shop drawings, created by subcontractors, are specialized blueprints for prefabricated components. Understanding working drawings and specifications allows one to translate design concepts into reality, becoming a valuable asset in the building finishing works industry.

Unit Review Questions

Instructions: These questions assess your knowledge of construction drawings and specifications. Read each question carefully and choose the best answer for matching and True/False questions. Provide a brief description for the short answer questions.

1. Match the following types of working drawings with their descriptions:

A

1) Architectural
drawings

2) Structural drawings

3) MEP drawings

4) Finishing drawings

B

a) Depict the building's layout, walls, doors, and windows.

b) Illustrate the heating, ventilation, and air conditioning systems.

c) Detail the layout of ceiling tiles and lighting fixtures.

d) Show the location and size of columns that support the building.

2. True or False: Working drawings are only used by architects and engineers.

3. Describe the two main purposes of specifications in building construction.

4. Why is it important for different trades involved in construction to understand working drawings?

Unit 3

Read and Interpret Architectural Drawings

Overview of the Unit

This unit equips students with the skills to read and interpret architectural drawings, focusing on walls and their significance in building finishing works. It covers wall types, anatomy, finishes, and how to interpret drawings to understand scale, identify key features, and decipher symbols for wall finishes.

Learning Outcomes

By the end of this unit, students will be able to:

- Identify different wall types and their finishing requirements in building construction.
- Explain the internal structure (anatomy) of framed and masonry walls.
- Describe various wall finish options and their advantages.
- Interpret scale notations in architectural drawings and calculate actual dimensions.
- Identify key features of walls in architectural drawings, including wall types, openings, floor lines, and symbols.
- Decipher symbols used in drawings to represent different types of wall finishes.

Key Words

- Wall Types
- Wall Anatomy
- Wall Finishes
- Scale in Drawings
- Wall Symbols

3.1 Understanding Walls in Building Finishing Works

This section dives into the world of walls in building finishing works. Walls are the primary vertical surfaces within a building and understanding them is crucial for any finishing work professional. Here is what we will cover:

3.1.1 Wall Types

In building construction, walls come in a variety of types, each with distinct properties and finishing requirements. Common examples include brick walls, constructed from individual bricks laid in mortar and offering finishing options like painting, brick slips, or exposed brickwork. Concrete walls, formed by pouring concrete, may be finished with plaster, paint, or decorative coverings. Drywall walls consist of gypsum plasterboards mounted on a metal frame, and their finishing process typically involves jointing, sanding, and painting. Finally, stud walls are lightweight framed structures with insulation between the studs, and their finishing process is similar to drywall.



Figure 1.12a. Brick walls



Figure 1.12b. Concrete walls



Figure 1.12c. Drywall

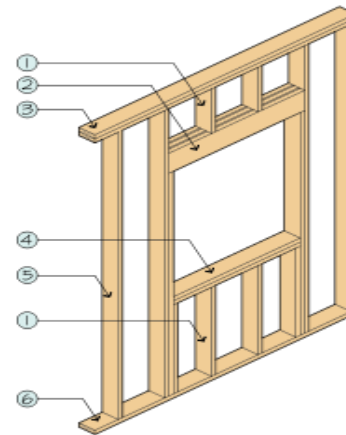


Figure 1.12d. Stud walls



Figure 1.12e. Hollow concrete block wall

3.1.2 Wall Anatomy

The internal structure of walls varies depending on the construction type. Framed walls, for example, comprise vertical support members called studs, connected at the top and bottom by horizontal plates. Sheathing, typically plywood, is then attached to the studs to provide stability and a base for applying finishes. In contrast, masonry walls like brick or concrete walls rely on individual units (masonry) held together by mortar, a binding material. Additionally, masonry walls may incorporate an exterior finishing layer known as render.

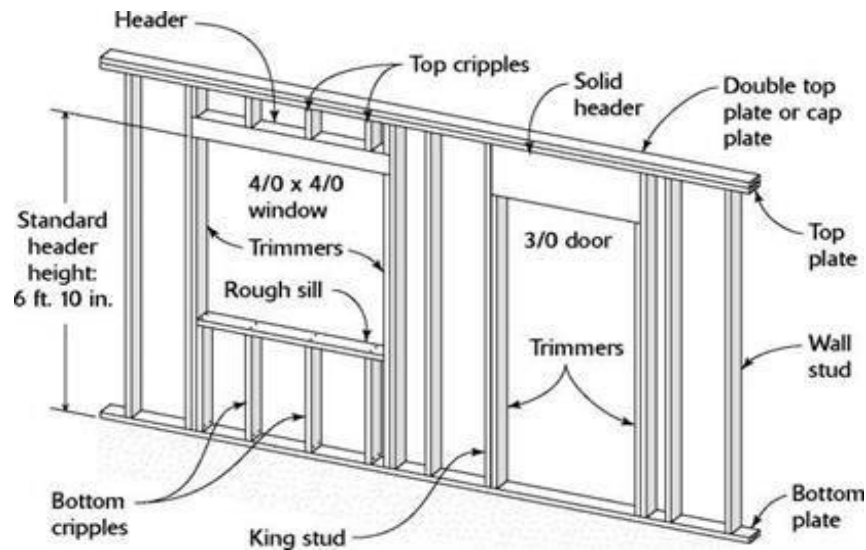


Figure 1.13. Wall anatomy

3.1.3 Wall Finishes

The selection of a wall finish plays a crucial role in both the aesthetics and functionality of a space. Various options exist, each offering distinct advantages. Painting provides color and protects the underlying surface, but necessitates proper preparation beforehand. Wallpaper allows for decorative expression with a wide range of patterns and designs. Tiles, often crafted from ceramic or stone, are ideal for high-moisture areas like kitchens and bathrooms, while also functioning as decorative accents in other spaces. Wood paneling introduces warmth and visual interest, creating a unique design element.

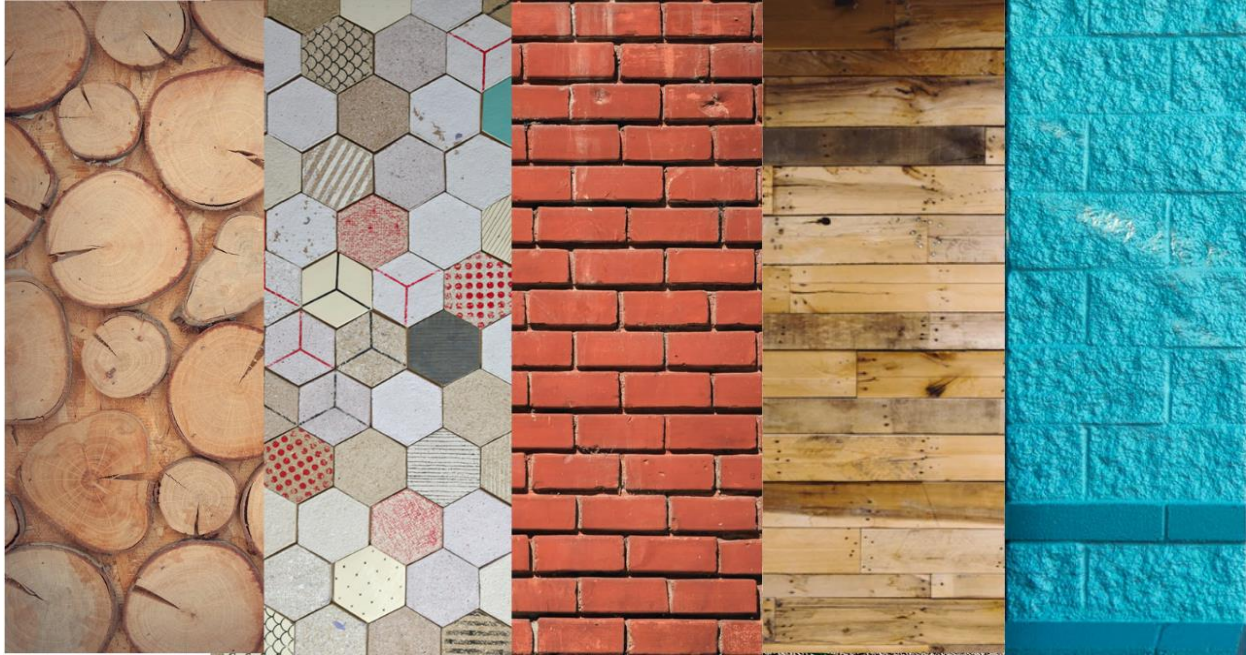


Figure 1.14. Wall finishes

3.1.4 Reading Wall Details

Architectural drawings serve as a blueprint for construction, and wall details hold particular significance. These details encompass crucial information such as wall thickness, which directly impacts material selection and spatial planning. Additionally, the location and dimensions of door and window openings are precisely indicated, ensuring their proper installation. Furthermore, drawings often specify the use of lintels, structural elements positioned above openings to bear the load from the wall above.

Finally, symbols within the drawings designate the planned finishing material for each wall, providing a clear roadmap for the application of aesthetic and functional finishes.

Self-check Questions 5

Instructions: These questions focus on selecting the best course of action for common construction tasks based on the wall's condition and information from drawings. Read each question carefully and choose the best answer.

1. You are planning to install wallpaper in a client's bedroom. What type of wall is most likely to require minimal preparation before wallpaper application?

- A. Brick Wall
 - B. Concrete Wall with Paint
 - C. Drywall Wall
 - D. Stud Wall with Plaster Finish
2. While working on a bathroom renovation, you encounter a wall with a leak. What information from the architectural drawings would be most helpful to determine the best course of action for repairing the leak?
- A. Wall Lintels
 - B. Door and Window Openings
 - C. Wall Thickness
 - D. Wall Finish Symbols
3. You're tasked with installing ceramic tiles on a kitchen backsplash. Which type of wall construction is least suitable for direct tile application?
- A. Brick Wall
 - B. Concrete Wall
 - C. Drywall Wall with Paint
 - D. Stud Wall with Ceramic Tiles

Class Activity

This activity allows students to explore different wall types, anatomy, and interpret basic wall details from architectural drawings.

Materials -

- Large cardboard sheets (enough to create a model room with walls)
- Craft knives or safety scissors (for adult supervision)
- Masking tape
- Rulers
- Markers or pens
- Architectural drawings with a simple floor plan and wall details (can be a sample house plan or a student-drawn plan)

Instructions:

1. Divide students into pairs or small groups.
2. Provide each group with a large cardboard sheet, craft knives/scissors (with adult supervision), masking tape, rulers, markers, and access to the architectural drawings.
3. Instruct students to use the floor plan from the drawings to measure and draw the outline of a model room on the cardboard sheet.
4. Explain the different wall types (brick, concrete, drywall, stud) and their basic anatomy (framed vs. masonry). Students can choose the type of wall construction they want to represent for their model room.
5. Using rulers and craft knives/scissors, students carefully cut out the walls based on the chosen dimensions and wall type.
6. For framed walls, students can score and fold thin strips of cardboard to represent studs and attach them to the main wall pieces with masking tape.
7. Encourage students to incorporate details from the architectural drawings. This may involve marking window and door locations, using craft materials to represent lintels above openings, or even drawing symbols for different wall finishes.
8. Once the walls are complete, students can assemble the model room by attaching the wall pieces together with masking tape.
9. Have each group present their model room to the class, explaining their design choices for wall types and their interpretation of the architectural drawings.

3.2 Interpreting Scale in Architectural Drawings

This section delves into the critical skill of understanding scale in architectural drawings. Scale refers to the proportional relationship between the size of an object depicted on the drawing and its actual size in real life. Being able to interpret scale and calculate actual dimensions is fundamental for anyone working with building finishing works.

3.2.1 Understanding Scale Notation

Architectural drawings utilize scale to depict real-world dimensions in a manageable format. This scale is expressed as a ratio, written with two numbers separated by a colon (":"). For instance, a scale of 1:50 signifies that one unit measured on the drawing corresponds to fifty actual units. The

first number represents the relative size of the drawing, while the second number reflects the actual size. Common scales used in architectural drawings include 1:20, 1:50, 1:100, and 1:200. It's important to note that larger scale drawings, while providing greater detail, might not be able to accommodate the entire building on a single sheet.

3.2.2 Calculating Actual Dimensions

Once you understand the scale, you can calculate the actual dimensions of an element on the drawing using the following formula:

Actual Dimension = Drawing Dimension x Scale

- **Drawing Dimension:** This is the measured distance on the drawing itself, using an appropriate ruler or scale.
- **Scale:** This is the ratio expressed as a fraction (e.g., 1/50 for a scale of 1:50).

Example:

- A wall on a drawing is measured to be 4 centimeters long.
- The drawing scale is indicated as 1:100.
- To find the actual wall length, we perform the following calculation:

Actual Length = 4 cm (drawing dimension) x (1/100)

- Actual Length = 0.04 meters (4 centimeters = 0.04 meters)

Self-check Questions 6

Instructions: These questions ask you to calculate the actual height of a window based on a scaled drawing. Remember the following:

- The scale means every 1 unit on the drawing represents the actual size in a ratio of 1:100.
1. An elevation drawing of a house exterior is labeled with a scale of 1:100. If a window on the drawing is 5 centimeters tall, what is the actual height of the window in real life?
 - A. 25 centimeters
 - B. 50 centimeters
 - C. 75 centimeters
 - D. 100 centimeters

2. An elevation drawing is labeled with a scale of 1:100. If a window on the drawing is 3.5 centimeters tall, what is the actual height of the window?
- A. 35 centimeters
 - B. 75 centimeters
 - C. 100 centimeters
 - D. 350 centimeters

Class Activity

This activity allows students to practice interpreting scale in a fun and engaging way.

Materials:

- Set of architectural drawings with various scales (can be downloaded online or obtained from a local architect/contractor)
- Rulers or scales
- Worksheets with a list of elements to find on the drawings (e.g., doorway width, window height, room dimensions) with blank spaces for students to record their findings and calculations

Instructions:

1. Divide students into groups.
2. Provide each group with a set of architectural drawings and a worksheet.
3. Explain the concept of scale and how to read scale notation (1:50, etc.).
4. Instruct students to work together to find specific elements listed on their worksheets on the provided drawings.
5. Students should measure the depicted dimension of each element using a ruler or scale.
6. Based on the scale notation on the drawing, students should calculate the actual dimensions of each element using the provided formula.
7. Students should record their findings (measured drawing dimension, scale, and calculated actual dimension) on their worksheets.
8. After completing the scavenger hunt, discuss the results as a class. Encourage students to explain their calculations and address any challenges they faced.

3.3 Identifying Key Features Walls in Drawings

This section focuses on your ability to identify crucial elements on architectural drawings, particularly wall types and other relevant features for building finishing works.

3.3.1 Architectural Wall Identification

Ever wondered what's inside those walls in a building plan? This section is all about becoming a wall detective! We will learn how to identify different wall types based on the clues architects leave behind in their drawings.

- **Identifying wall lines:** Drawings typically depict walls with solid lines. Look for variations in line thickness; thicker lines often represent load-bearing walls, while thinner lines might indicate partitions.
- **Wall symbols and hatching:** Pay attention to symbols or hatching patterns within walls. These can indicate the material used (e.g., concrete blocks, bricks, studs). Consult the legend on the drawing for specific symbol meanings.
- **Wall dimensions:** Look for dimensions associated with walls. These will specify the thickness of the wall in the drawing, which needs to be converted to actual size based on the drawing scale (covered in a separate unit).

3.3.2 Other Relevant Features

- **Doors and windows:** Drawings will show openings for doors and windows. Identify their location, size (often with dimensions), and swing direction (for doors).
- **Openings:** Look for other openings in walls, such as vents, electrical outlets, or plumbing fixtures. These elements might be represented by symbols or notations.
- **Floor lines and levels:** Identify the lines representing the floor plan and any changes in elevation within the building. This helps understand how walls relate to different floor levels.
- **Notes and annotations:** Drawings often include notes or annotations that provide additional information about specific walls or features. Pay close attention to these details.

3.4 Understanding Symbols for Building Wall Finishes

This section focuses on deciphering the symbols used in architectural drawings to represent different types of wall finishes. Understanding these symbols is crucial for interpreting plans and specifications accurately in building finishing works, particularly for walls.

3.4.1 Why are Symbols Used?

Architectural drawings use symbols to represent various building elements for several reasons:

- **Standardization:** Symbols provide a universal language for everyone involved in the construction process (architects, engineers, contractors, etc.).
- **Clarity:** Symbols simplify complex details, making drawings easier to read and understand.
- **Efficiency:** Symbols save space on drawings, allowing for more information to be conveyed.

3.4.2 Common Wall Finish Symbols

The followings are some common symbols you might encounter for wall finishes:

- **Paint:** A solid rectangle or square typically represents a painted finish. Color might be indicated by a note or legend.
- **Wallpaper:** A wavy line pattern within a rectangle signifies a wallpaper finish.
- **Tile:** A grid pattern or small squares represent tiled walls. Material details (ceramic, stone) might be specified in a legend.
- **Brick:** A series of small rectangles stacked together indicates a brick wall.
- **Stone:** A symbol with irregular shapes might represent a stone veneer finish.
- **Wood Paneling:** Parallel lines or a wood grain pattern signifies a wood-paneled wall. Species (e.g., oak) might be noted.
- **Plaster:** A symbol resembling a textured surface could represent a plastered wall.

3.4.3 Finding Symbol Meanings

There are a few ways to determine the meaning of a specific symbol:

- **Legend:** Most architectural drawings have a legend that explains the symbols used on the plan.
- **Project Specifications:** Detailed information about materials and finishes might be found in separate project specifications.
- **Standard Symbols:** Reference books or online resources often provide standardized architectural symbols and their meanings.

Self-check Questions 7

Instructions: These questions test your understanding of symbols and notations used in construction drawings. Read each question carefully and choose the best answer based on the information provided.

1. A bedroom wall on a floor plan has a series of diagonal lines within its outline. The legend for the drawing defines this pattern as concrete blocks. What type of information are the diagonal lines on the wall representing?
 - A. The thickness of the wall in the drawing.
 - B. The location of electrical outlets in the wall.
 - C. The material used to construct the wall.
 - D. The planned color scheme for the wall finish.
2. While reviewing the drawings for a kitchen countertop installation, you notice symbols resembling squares with a small cross inside them located on a wall. According to the legend, these symbols represent electrical outlets. What additional information might be relevant for your task?
 - A. The type of paint used on the wall.
 - B. The thickness of the wall in the drawing.
 - C. The swing direction of the nearest door.
 - D. The location of plumbing pipes behind the wall.

3. A floor plan shows a wall with a dashed line at its bottom edge. This dashed line likely indicates:
- A. The need for a thicker wallpaper application on this wall.
 - B. A change in floor level on the other side of the wall.
 - C. The location of a structural beam within the wall.
 - D. The planned type of paint for the wall finish.

Class Activity

This activity allows students to practice identifying wall features and interpreting symbols for wall finishes in architectural drawings.

Materials -

- Set of architectural drawings with various wall details (floor plans, elevations, etc.) - These can be printed from open-source resources or obtained with permission from a local architect/contractor.
- Worksheet with a table (one per student) with columns for: Wall Feature, Description (What does it represent?), and Action for Finishing Works (How is this relevant to your job?).

Instructions -

1. Divide students into pairs or small groups.
2. Provide each group with a set of architectural drawings and a worksheet.
3. Instruct students to examine the drawings and identify different wall features based on the information provided in the "Identifying Key Features Walls in Drawings" section. Encourage them to use the legend and any annotations on the drawings for clarification.
4. Students should fill out the table in their worksheet, identifying the wall feature, describing what it represents, and explaining its relevance to building finishing works (e.g., thicker line for load-bearing wall might impact hanging cabinets).
5. After sufficient time, have a group discussion where students share their findings and any challenges they faced while interpreting the drawings.

Unit Summary

This unit teaches the importance of understanding and interpreting architectural drawings, which are blueprints of construction, in building finishing works. It covers various wall types, including brick and framed drywall constructions, and their unique properties that influence the finishing process. The unit also teaches about selecting the perfect wall finish, such as paint, wallpaper, tiles, and wood paneling.

Architectural drawings provide valuable information about walls, including their thickness, which is crucial for material selection and spatial planning. They detail door and window openings, ensuring proper installation. Symbols within the drawings designate the planned finishing material for each wall, guiding the application process.

Understanding scale in drawings is crucial for calculating actual wall dimensions with confidence. The unit teaches how to distinguish between load-bearing walls and partitions based on line thickness, and how to interpret symbols and hatching patterns within walls. It also emphasizes the importance of paying attention to openings like doors, windows, vents, floor lines, and annotations for additional insights.

Finally, the unit deciphers the secret language of architectural drawings: symbols for building wall finishes, which allows for accurate interpretation of plans and specifications, ensuring the perfect finishing touch for every wall.

Unit Review Questions

Instructions: These questions assess your understanding of symbols, wall types, and scale in construction drawings. Read each question carefully and choose the best answer for matching and True/False questions. Provide a brief description for the short answer questions.

1. What is the primary purpose of using symbols in architectural drawings?
 - A. To showcase artistic talent
 - B. To create a sense of mystery
 - C. To improve the drawing's aesthetics
 - D. To provide a standardized and clear language

2. Match the following wall types with their descriptions:

A

1) Brick wall

2) Concrete wall

3) Drywall wall

4) Stud wall

B

a) Constructed from individual gypsum plasterboards mounted on a metal frame.

b) Formed by pouring concrete.

c) Constructed from individual bricks laid in mortar.

d) Lightweight framed structures with insulation between the studs.

3. Describe two factors that influence the selection of a wall finish.

4. Why is it important to be able to interpret scale in architectural drawings?

Unit 4

Read and Interpret Specifications

Overview of the Unit

This unit focuses on interpreting building finishing works specifications, a crucial document for understanding project requirements. It explores the common sections of specifications, equips students with skills to navigate technical terminology, and teaches them how to identify specific requirements for materials and installation methods for various wall finishes.

Learning Outcomes

By the end of this unit, students will be able to:

- Identify the common sections found in building finishing works specifications.
- Understand technical terminology used in specifications for building finishes.
- Identify specific requirements for building wall materials based on specifications.
- Explain the benefits of identifying material requirements from specifications.
- Describe the key components of installation procedures for different wall finishes.
- Explain the advantages of following specified installation methods for wall finishes.

Key Words

- Building Finishing Works Specifications
- Technical Terminology
- Material Requirements (for Walls)
- Installation Methods (for Walls)
- Finishes Schedule

4.1 Common Sections in Finishing Works Specifications

This section focuses on understanding the various sections that make up a building finishing works specification. These sections provide crucial information for contractors and workers to ensure the final product meets the desired quality and design intent.

Common sections found within finishing works specifications include:

Part 1: General: This introductory section outlines the project's overall finishing works scope, referencing relevant drawings and standards. Additionally, it specifies submittal requirements for approval, such as product data sheets, shop drawings, and material samples. It further details quality assurance procedures and inspection protocols.

Part 2: Products: This section meticulously defines the specific materials, products, and finishes that will be utilized for each individual building element. It outlines performance characteristics, brands, colors, textures, and any other relevant product specifications.

Part 3: Execution: This section provides a detailed roadmap for the installation methods and procedures to be followed for all finishing works. It specifies the necessary workmanship standards, installation sequence, and any specialized techniques required. While it avoids dictating specific contractor methods, its focus remains on achieving the desired final outcome.

Finishes Schedule: This may be presented as a separate document or table summarizing the finishes for various building elements (walls, floors, ceilings, etc.). The finishes schedule typically includes details like material type, color, brand, and location for quick reference.

Self-check Questions 8

Instructions: These questions test your knowledge of navigating building finishing work specifications. Read each question carefully and choose the best answer based on the typical structure of specifications documents.

1. You are working on a project and need to find out the specific type of paint required for the walls. Which section of the building finishing works specifications would you consult first?
 - A. Part 1: General
 - B. Part 2: Products
 - C. Part 3: Execution
 - D. Finishes Schedule

2. The building finishing works specifications mention that shop drawings need to be submitted for approval before starting a particular installation. In which section of the specifications would you find more information about what needs to be included in these shop drawings?
- A. Part 1: General
 - B. Part 2: Products
 - C. Part 3: Execution
 - D. Finishes Schedule

4.2 Understanding Technical Terminology Used in Specifications

Building finishing works specifications are detailed documents outlining the materials, methods, and standards for completing a project's final interior and exterior surfaces. A crucial aspect of interpreting these specifications is understanding the technical terminology used to describe the various building finishes, particularly for wall finishes.

This section equips you with the tools to navigate this technical language:

4.2.1 Terminology Resources

To effectively navigate the technical language within building finishing works specifications, familiarization with industry glossaries and online resources dedicated to this field is essential. These valuable resources provide definitions and explanations for commonly used terminology encompassing materials, textures, application methods, and performance characteristics. It is recommended to prioritize resources specific to our country, as terminology may vary depending on location.

4.2.2 Context Clues

Deciphering unfamiliar terms within specifications can be achieved by leveraging the power of context clues embedded within the document itself. Pay close attention to the surrounding text, as it often provides definitions or explanations for these terms. Look for references to product names, brand specifications, or performance requirements that can illuminate the meaning of a specific term. By carefully examining the context, you can gain valuable insight into the intended meaning of unfamiliar technical language.

4.2.3 Abbreviations and Acronyms

Building finishing work specifications frequently employ abbreviations and acronyms to streamline the document and improve readability. To ensure accurate interpretation, it is crucial to verify the presence of a reference list or legend within the document itself. This legend will provide the definitions for all utilized abbreviations and acronyms. If, however, a specific abbreviation remains unclear after consulting the reference, do not hesitate to seek clarification from the project architect or engineer. Their expertise can ensure a precise understanding of the intended meaning.

4.2.4 Sample Specifications and Product Data Sheets

Invaluable insights into the practical application of technical terminology within building finishing works specifications can be gained by reviewing sample specifications and product data sheets provided by manufacturers. These resources offer a wealth of information, often including detailed descriptions of materials, installation methods, and performance characteristics. Significantly, all this information is presented using relevant industry terminology, providing a practical context for understanding the language used in real-world specifications.

Self-check Questions 9

Instructions: These questions focus on understanding unfamiliar terms in building finishing work specifications. Read each question carefully and choose the best course of action.

1. You are reviewing a building finishing works specification and encounter the term "elastomeric paint" used for exterior walls. What is the best way to determine the meaning of this term?
 - A. Ignore it and assume it's a common type of paint.
 - B. Search online for an industry glossary of building finishes.
 - C. Skip to the next section of the specifications, this term is not relevant.
 - D. Look for a reference list of abbreviations in the specifications document.

2. The specifications for a bathroom renovation mention the use of a "waterproofing membrane" behind the shower tiles. You are unsure of the meaning of "waterproofing membrane." What should you do first?
 - A. Assume it's a special type of tile and continue reading.
 - B. Ask a classmate what they think it means.
 - C. Review the surrounding text in the specifications for clues.
 - D. Contact the general contractor for the project.
3. While reading the specifications for installing hardwood flooring, you see the abbreviation "sq ft" used throughout. You've never seen this abbreviation before. Where should you look to understand its meaning?
 - A. Ignore it as the numbers likely refer to paint colors.
 - B. Search online for common building material abbreviations.
 - C. Check the legend or reference list within the specifications document itself.
 - D. Ask the person who provided you with the specifications.

4.3 Identifying Specific Requirements for Building Wall Materials

Selecting the appropriate wall materials is crucial for achieving high-quality and functional building finishes. This section equips you with the skills to identify specific requirements for building wall materials by interpreting building finishing works specifications.

4.3.1 Understanding Specification Requirements

Building finishing works specifications outline the specific requirements for the materials used in wall finishes. These requirements consider various factors, including:

- **Functionality:** The desired function of the wall space dictates material selection. For example, specifications for bathrooms might require moisture-resistant materials like ceramic tiles, while specifications for exterior walls might prioritize weatherproof materials like brick or stone veneer.
- **Performance:** Specifications may outline performance requirements, such as fire resistance, sound insulation, or thermal insulation. The chosen material needs to meet these performance criteria to ensure the finished wall meets the overall building code requirements.

- **Aesthetics:** Specifications may specify desired aesthetics for the wall finish, including color, texture, and overall design intent. The chosen material should contribute to the desired visual appeal of the space.
- **Durability:** Specifications often consider the expected lifespan of the building and the anticipated wear and tear on the wall surface. The chosen material should be durable enough to withstand the intended use of the space.

4.3.2 Interpreting Material Specifications

Selecting the right materials is paramount for achieving high-quality and functional building finishes. This section dives into how to identify specific requirements for building wall materials by deciphering building finishing work specifications. We will explore how specifications define:

- **Material Type:** Specifications will clearly define the type of material required for the wall finish. This could be anything from paint and wallpaper to various types of tiles, plaster, or wood paneling.
- **Performance Characteristics:** The specifications may detail specific performance requirements the material needs to meet. Look for details on fire ratings, sound absorption coefficients, or thermal resistance values.
- **Product Specifications:** In some cases, specifications might reference specific product brands or model numbers for the desired material. This ensures consistency and adherence to established performance standards.

4.3.3 Benefits of Identifying Material Requirements

Choosing the right materials is not just about aesthetics! This section explores the key benefits of accurately pinpointing the required building wall materials based on project specifications. By doing so, you can ensure:

- **Project Success:** Identifying the correct material requirements ensures the chosen wall finishes meet the project's functional, performance, and aesthetic goals.
- **Durability and Longevity:** Selecting materials based on specified requirements guarantees a durable and long-lasting wall finish, minimizing future maintenance needs.

- **Cost Efficiency:** Choosing materials that meet the project's specific requirements avoids unnecessary spending on over-engineered or unsuitable materials.

Self-check Questions 10

Instructions: These questions test your understanding of how building finishing work specifications describe desired material properties and performance. Read each question carefully and choose the best answer.

1. You are reviewing the specifications for a kitchen backsplash. The document emphasizes the need for a material that is easy to clean and resistant to moisture and heat. What type of wall material best suits these requirements based on the information provided?
 - A. Fabric wallpaper
 - B. Ceramic tile
 - C. Exposed brick
 - D. Wood paneling
2. The specifications for a bedroom wall mention a sound insulation rating (SIR) of 50 STC. What does this requirement likely tell you about the desired performance of the wall material?
 - A. The wall should have a fire resistance rating of 50 minutes.
 - B. The wall material should be fireproof.
 - C. The wall needs to be highly reflective for better lighting.
 - D. The wall material should reduce sound transmission through the wall.
3. A building finishing works specification for an office reception area calls for a painted wall finish with a specific color (RGB: 180, 120, 60) but doesn't mention a brand of paint. What does this likely mean?
 - A. You can choose any brand of paint as long as the color matches.
 - B. The chosen paint must be fire-resistant.
 - C. A specific brand of paint is required but not mentioned.
 - D. You should mix your own paint to achieve the exact color.

Class Activity

This activity allows students to practice identifying wall material requirements based on building finishing work specifications and matching them to suitable materials.

Materials -

- Set of cards (enough for each student or group) with descriptions of wall functions/performance requirements on one side (e.g., "moisture-resistant for bathroom", "high fire rating for hallway").
- Set of cards (enough for each student or group) with names of different wall materials on one side (e.g., ceramic tile, wallpaper, brick veneer, drywall with paint).
- Answer key with correct pairings of function/requirement cards with material cards.

Instructions -

1. Divide students into pairs or small groups.
2. Distribute the cards with function/requirement descriptions and material names evenly among the groups.
3. Instruct students to match the function/requirement cards with the most suitable wall material cards. Encourage them to explain their reasoning for each match.
4. After sufficient time, have a group discussion where students share their matches and justifications. Reveal the answer key to check their understanding.

4.4 Installation Methods for Different Wall Finishes

Building finishing works encompass a wide variety of materials and techniques used to create the interior and exterior wall surfaces of a structure. This learning note focuses on a critical aspect of achieving successful wall finishes: following the specified installation methods for different materials.

4.4.1 Understanding Installation Procedures

Building finishing works specifications outline the precise methods for installing various wall finishes. These methods ensure the materials are applied correctly, resulting in a durable, aesthetically pleasing, and functional wall surface. Key components of these installation procedures may include:

- a) **Surface Preparation.** The initial stage, critical for successful installation, is surface preparation. This process entails meticulously prepping the existing wall surface to guarantee optimal adhesion and create a smooth, level base for the chosen finish material. Building finishing work specifications will often detail the specific surface preparation steps required, such as cleaning, leveling uneven surfaces, or applying primers to enhance bonding. The nature and extent of this preparation will vary depending on the type of finish material being applied.
- b) **Material Application.** The specifications play a pivotal role in dictating the material application process for chosen wall finishes. This section meticulously outlines the specific techniques required to ensure proper application. For example, specifications for intricate tile installations might detail the selection of appropriate adhesives, along with specific spreading techniques and grouting procedures. Similarly, for plastering applications, the instructions might precisely define the mixing ratios for the plaster material, outline the application methods to achieve a uniform finish, and specify the curing times necessary for the plaster to fully set and achieve optimal strength.
- c) **Curing and Finishing Touches.** The specifications address the crucial stage following material application: curing and finishing touches. This section may outline any mandatory curing times specific to the chosen materials. These curing times are essential to ensure the materials dry or set properly, achieving their intended strength and durability. Furthermore, the specifications might detail any finishing touches necessary to complete the wall surface. These finishing touches could encompass sanding imperfections for a smooth texture, applying paint for aesthetic appeal, or caulking gaps and joints to create a watertight seal. By following these critical steps, a high-quality and aesthetically pleasing final wall surface is achieved.

4.4.2 Benefits of Following Specified Methods

Adherence to the specified installation methods for wall finishes offers a multitude of advantages. Firstly, it guarantees quality assurance. By following these outlined procedures, you can be confident that the wall finishes are applied correctly, meeting the project's designated quality standards for durability, aesthetics, and functionality. Secondly, these methods ensure performance optimization. Following the specifications guarantees that the wall finishes perform as intended, providing crucial properties like moisture resistance, sound insulation, or fire protection, all as mandated by the project requirements.

Finally, by adhering to the specified methods, you significantly reduce the risk of installation errors. These errors can lead to unsightly defects or even premature failure of the wall finish, ultimately compromising the project's success.

Self-check Questions 11

Instructions: These questions test your understanding of how building finishing work specifications guide different stages of the installation process. Read each question carefully and choose the best answer.

1. You are tasked with installing wallpaper on a bedroom wall. The specifications emphasize the importance of a smooth and even surface before applying the wallpaper. What step in the installation process are the specifications highlighting?
 - A. Material application technique
 - B. Curing and drying time for wallpaper paste
 - C. Selection of the appropriate wallpaper pattern
 - D. Surface preparation
2. The specifications for installing ceramic tiles in a bathroom call for specific grouting procedures after the tiles are laid. What does this information likely focus on within the installation process?
 - A. Mixing ratios and application methods for the tile adhesive.
 - B. Selection of the right tile color and size for the bathroom.
 - C. Techniques for cutting and laying the ceramic tiles.
 - D. Filling the gaps between the tiles with grout material.
3. A building finishing works specification for painting an exterior wall mentions a curing time required for the primer coat before applying the finish paint. What benefit does following this curing time likely provide?
 - A. The primer will become more resistant to moisture damage.
 - B. The finish paint will have a brighter and more vibrant color.
 - C. The overall painting process will be completed more quickly.
 - D. The finish paint will adhere properly to the primed surface.

Class Activity

This activity allows students to explore different stages of installation methods for various wall finishes by matching descriptions with corresponding steps.

Materials -

- A. Worksheet with a table (one per student/group) with three columns: Wall Finish, Installation Step Description, and Stage of Installation (Surface Preparation, Material Application, Curing and Finishing Touches).
- B. List of different wall finishes (e.g., wallpaper, ceramic tile, paint)
- C. List of descriptions of various installation steps for different wall finishes (e.g., "sanding the wall surface for smoothness", "spreading adhesive on the back of the tile", "allowing the primer coat to dry completely")

Instructions -

- 1. Divide students into pairs or small groups.
- 2. Provide each group with a worksheet and the lists.
- 3. Instruct students to match the descriptions of installation steps (from the list) with the corresponding wall finishes (from the list) and categorize them into the appropriate stage of installation (Surface Preparation, Material Application, Curing and Finishing Touches).
- 4. After sufficient time, have a group discussion to review the matches and justifications. Encourage students to explain why certain steps belong to specific stages.

Unit Summary

This unit teaches the importance of interpreting specifications, the hidden language behind building finishing works. Specifications provide detailed information about materials, installation procedures, and desired finishes, enabling the selection of the right materials and flawless execution of finishing works. The unit covers common sections such as project scope, materials and finishes, and installation methods. Technical terminology can be a challenge, but resources like industry glossaries and online tools can help. Context clues and sample specifications provide real-world examples of technical terms.

Selecting the appropriate wall materials is crucial, as specifications outline requirements that consider functionality, performance, aesthetics, and durability. Factors like the intended use of the space and overall building codes can help identify these requirements. Specifications may specify material type, performance characteristics, or reference specific product brands. Identifying the required materials ensures project success, durability, cost-efficiency, and adherence to design intent.

The unit emphasizes the importance of following specified installation methods for different wall finishes, ensuring proper surface preparation, material application, curing times, and finishing touches. Adhering to these methods ensures quality assurance, performance optimization, and minimizes the risk of installation errors, contributing to the successful completion of the building finishing works project.

Unit Review Questions

Instructions: Answer the following questions about building finishing works specifications.

1. True or False: Building finishing works specifications are only used by architects.
2. Match the following parts of a building finishing works specification with their descriptions:

A

B

- | | |
|----------------------|---|
| 1) Part 1: General | a) Provides a roadmap for installation methods. |
| 2) Part 2: Products | b) Defines submittal requirements and quality assurance procedures. |
| 3) Part 3: Execution | c) Summarizes finishes for various building elements. |
| 4) Finishes Schedule | d) Details the specific materials and finishes for each building element. |
3. Describe two ways to understand the meaning of an unfamiliar term in a building finishing works specification.
 4. Why is it important to follow the specified installation methods for different wall finishes?

Unit Project Work: Building finishing works specifications challenge

This project is designed to equip students with practical skills in reading and interpreting building finishing work specifications.

Project Goal -

Students will work in pairs to analyze realistic building finishing work specifications and answer a series of questions that test their understanding of the content covered in Unit 4.

Materials -

- A set of pre-selected building finishing work specifications for a specific room (e.g., bathroom, classroom)
- Answer sheet with project questions

Project Steps -

1. Introduction:

- Briefly review the key concepts covered in Unit 4, including different sections of specifications, technical terminology, and interpreting material requirements.

2. Project Instructions:

- Explain the project scenario: Students will receive specifications for a specific room and answer questions related to the various aspects covered in the specifications.
- Highlight the importance of using the provided resources (glossaries, online resources) to understand technical terminology.

3. Project Activity:

- Distribute the building finishing work specifications and answer sheet to each student pair.
- Students will work together to analyze the specifications and answer the following types of questions:
 - ✓ Identify the type of materials specified for different building elements (walls, floors, ceilings) in the room.
 - ✓ Explain the rationale behind the chosen materials based on factors like functionality, performance, aesthetics, and durability (refer to the specifications).

- ✓ Find examples of technical terminology used in the specifications and define their meaning using context clues or external resources.
- ✓ Identify specific requirements for a particular wall finish (e.g., paint, tiles) based on the information provided in the specifications (material type, performance characteristics, product specifications).

4. Class Discussion:

- Facilitate a group discussion where students share their interpretations and findings from the project activity.
- Encourage students to explain their reasoning and how they used the specifications to answer the questions.
- Address any misconceptions or challenges faced by students during the activity.

References

- Wakita, O. A., & Linde, R. M. (2003). *The professional practice of architectural working drawings*. John Wiley & Sons.
- Liebing, R. W. (1999). *Architectural working drawings*. John Wiley & Sons.
- Bakhoun, N. R., & Wakita, O. A. (2023). *The Professional Practice of Architectural Working Drawings*. John Wiley & Sons.
- Bafna, S. (2008). How architectural drawings work—and what that implies for the role of representation in architecture. *The journal of architecture*, 13(5), 535-564.
- Edlund-Berry, I. (2005). Architectural Theory and Practice: Vitruvian Principles and " Full-Scale Detail" Architectural Drawings. *Memoirs of the American Academy in Rome*, 1-13.
- Herbert, D. M. (1993). *Architectural study drawings*. John Wiley & Sons.
- Stratigakos, D. (2021). Architectural drawings. In *Doing Spatial History* (pp. 102-117). Routledge.
- Cherneff, J., Logcher, R., Connor, J., & Patrikalakis, N. (1992). Knowledge-based interpretation of architectural drawings. *Research in Engineering Design*, 3, 195-210.
- Kalin, M., Weygant, R. S., Rosen, H. J., & Regener, J. R. (2011). *Construction specifications writing: Principles and procedures*. John Wiley & Sons.
- Macey, F. W. (2015). *Specifications in detail*. Routledge.
- Sausalito, C. O. (2012). *Technical Specifications*.

Module 2

Basic Kaizen



Contents

No	Contents	Page No
1	Unit 1: Basic Kaizen Concepts	51
	1.1. Introduction to Kaizen	51
	1.2. Principles of Kaizen Philosophy	52
	1.3. Key Concepts of Continuous Improvement	53
	1.4. Benefits of Implementing Kaizen	56
	Unit Summary	59
	Unit Review Questions	60
2	Unit 2: Waste Identification and Elimination	61
	2.1. Introduction to Waste	61
	2.2. Types of Waste	62
	2.3. Understanding Waste in the Workplace	70
	2.4. Identifying and Eliminating Muda	75
	2.5. Continuous Improvement Mindset in Waste Reduction	78
	Unit Summary	81
	Unit Review Questions	82
3	Unit 3: 5s Procedures	84
	3.1. Meaning of 5S	84
	3.2. Benefit of Implementing 5S	85
	3.3. Relationship Between 5S and Kaizen Philosophy	85
	3.4. The 5S Phases	86
	3.5. Implementing and Sustaining 5S in the Workplace	103
	3.6. Strategies for Overcoming Challenges in Sustaining 5S Practices	105
	Unit Summary	106
	Unit Review Questions	107
	References	110

Unit 1

Basic Kaizen Concepts

Learning Outcome:

At the end of this unit, students will be able to:

- Understand meaning of Kaizen and its basic concept
- Understand origin of Kaizen
- Performing basic Kaizen Principles
- Recognize the benefit of Kaizen

1.1 Introduction to Kaizen

Kaizen, originating from Japan, embodies the philosophy of continuous improvement. It emphasises the relentless pursuit of small, incremental changes in processes, systems, and behaviours to achieve greater efficiency, quality, and effectiveness. The term "Kaizen" itself translates to "change" (kai) for the better (zen), reflecting its core principle of ongoing improvement. At its essence, Kaizen is not a one-time event or a grand overhaul but rather a daily practice ingrained in the culture of an organisation. It involves the collective efforts of all employees, from top management to frontline workers, who are encouraged to identify problems, propose solutions, and implement improvements in their respective areas of work. Kaizen fosters a culture of innovation, empowerment, and continuous learning, where even the smallest improvements contribute to significant long-term gains. By embracing Kaizen, organisations strive to stay agile, adaptive, and competitive in a rapidly evolving world.

Key terms: Kaizen, PDCA, Improvement

1.1.1 The Meaning and Origin of Kaizen

Kaizen is a Japanese term that translates to "continuous improvement" or "change for the better." It's a philosophy or methodology focused on making incremental improvements in processes, products, or services over time. Rather than seeking major, revolutionary changes, kaizen emphasises small, gradual improvements that can be implemented by everyone in an organisation. This approach encourages employees to constantly look for ways to streamline processes, reduce waste, and enhance quality, resulting in overall efficiency gains and a culture of continuous improvement within the organisation. Kaizen is widely used in various industries around the world as a key element of lean construction and management practices.

Kaizen traces its roots back to post-World War II Japan, a time when the country faced economic devastation and reconstruction challenges. In this context, Japanese industries sought innovative approaches to rebuild their economy swiftly and sustainably. It was during this period that the foundations of Kaizen were laid by visionary leaders and forward-thinking organisations, notably Toyota. Toyota's production system, often referred to as the Toyota Production System (TPS), became synonymous with Kaizen principles. TPS revolutionised manufacturing by introducing concepts such as Just-in-Time (JIT) production, Total Quality Management (TQM), and continuous improvement. These practices enabled Toyota to achieve exceptional levels of efficiency, quality, and flexibility, setting a benchmark for industries worldwide. Over time, the success of TPS and Kaizen philosophy transcended borders, inspiring organisations across diverse sectors and geographies to adopt similar principles. Today, Kaizen has evolved into a globally recognized management philosophy and a cornerstone of operational excellence, driving innovation and improvement across industries and disciplines.

1.2 Principles of Kaizen Philosophy

The principles of Kaizen philosophy encompass a set of fundamental beliefs and values that guide organisations in their pursuit of continuous improvement and excellence.

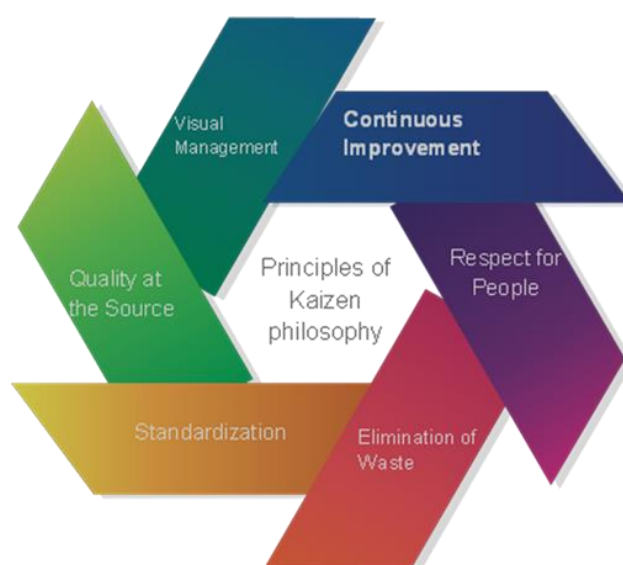


Figure 1.1 Key principles of kaizen

These principles form the cornerstone of Kaizen implementation and are essential for fostering a culture of innovation, collaboration, and sustained growth

- **Continuous Improvement:** Kaizen emphasises the concept of continuous, incremental improvement in all aspects of operations, processes, and systems. It

encourages organisations to constantly seek opportunities for enhancement, no matter how small, to achieve greater efficiency, quality, and customer satisfaction over time.

- **Respect for People:** Central to Kaizen is the belief that every individual within the organisation possesses valuable insights, knowledge, and expertise. Therefore, Kaizen promotes a culture of mutual respect, trust, and empowerment, where employees are actively engaged, encouraged to voice their ideas, and given the autonomy to implement improvements.
- **Elimination of Waste:** Kaizen advocates for the identification and elimination of waste in all forms, including overproduction, waiting times, unnecessary motion, defects, and excess inventory. By reducing waste, organisations can streamline processes, optimise resource utilisation, and enhance overall efficiency and productivity.
- **Standardisation:** Standardisation is essential for ensuring consistency, reliability, and repeatability in processes and operations. Kaizen encourages the establishment of standardised work procedures, protocols, and guidelines to maintain quality, reduce variability, and facilitate continuous improvement efforts.
- **Quality at the Source:** Kaizen promotes the principle of "quality at the source," which means identifying and addressing quality issues at their origin rather than detecting and correcting defects downstream. By instilling a culture of accountability and responsibility for quality among all employees, organisations can prevent errors, defects, and rework, thereby improving product and service quality.
- **Visual Management:** Visual management techniques, such as visual controls, signage, and displays, play a crucial role in Kaizen implementation by making information, processes, and performance indicators easily accessible and understandable to employees. Visual management tools help create transparency, facilitate communication, and support continuous monitoring and improvement efforts.

1.3 Key Concepts of Continuous Improvement

Continuous Improvement (CI) is an ongoing effort to improve products, services, or processes incrementally over time. It is a fundamental principle in various management philosophies, such as Total Quality Management (TQM) and Lean Management.

1.3.1 Incremental Changes Vs. Radical Improvements

- **Incremental Changes:** These are small, gradual adjustments made to existing processes, products, or services. They are often easier to implement and less disruptive to the organisation.
- **Radical Improvements:** Also known as breakthrough improvements, these involve significant and transformative changes to processes or products. They can lead to substantial gains in efficiency, quality, or innovation but may require more resources and time to implement.

Table 1.1 Kaizen incremental changes vs. radical improvements

Criteria	Kaizen (Incremental Changes)	Innovation (Radical Improvements)
Effect	Long term not breakthrough	Short-term breakthrough
Steps	Small steps	Big steps
teamwork	Permanente action with gradual rising effects	Incidental action with immediate effect
Change	Gradual and permanent	Sudden and single
engagement	All	Chosen leaders
Approach	Team effect, process approach	Individual ideas and actions
Work method	Maintenance and improvement	Extinguishing and rebuild
Ideas	Conventional knowhow and traditional technology	Usage of technology, breakthrough, new innovation and theory
Practical requirements	Small investment, big effort	Big investment, small effort
Orientation	For people	For technology
Assessment criteria	Process and engagement in achieving of better result	Result directly affect on profits

1.3.2 The PDCA Cycle: A Blueprint for Continuous Improvement

The Plan-Do-Check-Act Cycle (PDCA Cycle) is a four-step model for systematic problem solving and continuous improvement. It offers a simple and structured way for resolving business-related issues and creating positive change. This framework is widely recognized as the basis for enhancing the quality of processes, products, and services by following a logical sequence of four steps: Plan, Do, Check, and Act. The PDCA cycle begins with the Planning phase which involves the identification of the problem and objectives. During this phase, a

collaborative effort is made to agree on the problem to be solved or the process to be improved. Subsequently, an in-depth analysis of the existing as-is situation is conducted, alternative solutions are identified, and the most promising solution is selected and scheduled for implementation. In the Do phase, the selected solution is put into action on a limited scale. This phase also involves ongoing progress measurement, data collection, and feedback gathering to facilitate subsequent analyses. The Check phase involves analysing the collected data and feedback and comparing the outcome against pre-established objectives.

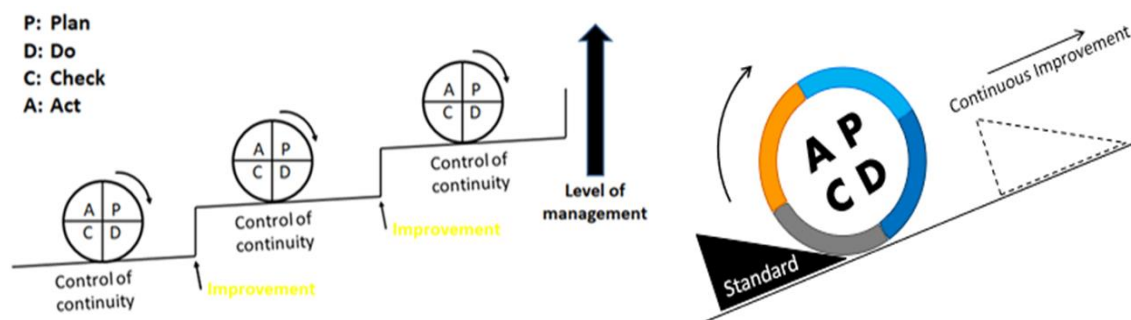


Figure 1.2 The PDCA Cycle Model

1.3.3 Employee Involvement and Empowerment

Continuous improvement relies heavily on the participation and engagement of employees at all levels of the organisation. Employees are encouraged to identify problems, suggest solutions, and actively participate in improvement initiatives. Empowerment involves giving employees the authority, autonomy, and resources to make decisions and implement changes in their work areas. This fosters a culture of ownership and accountability for improvement.

1.3.4 Quality Circles and Teamwork

Quality circles are small groups of employees who voluntarily come together to identify, analyse, and solve work-related problems within their area of expertise. These circles promote teamwork, collaboration, and shared responsibility for quality and improvement. They provide a forum for employees to exchange ideas, share best practices, and contribute to organisational goals. Continuous improvement is not a one-time initiative but rather a continuous journey towards excellence. By embracing these key concepts and methodologies, organisations can foster a culture of innovation, efficiency, and quality that drives sustainable growth and competitiveness.

1.4 Benefits of Implementing Kaizen

Implementing Kaizen, a Japanese philosophy of continuous improvement, offers a range of benefits to organisations.

1.4.1 Increased Productivity and Efficiency

- **Streamlined Processes:** Kaizen encourages the analysis and optimization of processes to eliminate bottlenecks, redundancies, and unnecessary steps.
- **Standardised Work:** By standardising procedures and best practices, Kaizen ensures consistency and efficiency across operations.
- **Continuous Flow:** Kaizen aims to establish continuous flow production, reducing lead times and increasing throughput.
- **Just-in-Time (JIT) Production:** Kaizen principles align with JIT production, enabling organisations to produce goods only as needed, minimising inventory holding costs and maximising resource utilisation.
- **Automation and Technology Integration:** Kaizen encourages the adoption of automation and technology to enhance efficiency and reduce manual workloads

1.4.2 Cost Reduction and Waste Elimination

- **Identification of Waste:** Kaizen methodologies help identify and categorise different types of wastes.
- **Kaizen Events:** These focused improvement activities bring together cross-functional teams to address specific areas of waste and inefficiency.
- **Cost-Benefit Analysis:** Kaizen promotes a culture of cost-consciousness and continuous improvement, encouraging employees to identify cost-saving opportunities and implement solutions that offer a favourable return on investment.

1.4.3 Improved Quality and Customer Satisfaction

- **Root Cause Analysis:** Kaizen emphasises the importance to identify and address the underlying factors contributing to quality defects and customer dissatisfaction.
- **Error Proofing (Poka-Yoke):** Kaizen encourages the implementation techniques to prevent mistakes and defects before they occur, ensuring consistent quality and reliability.

- **Customer Feedback Integration:** Kaizen involves gathering and incorporating customer feedback into improvement efforts, aligning products and services with customer needs and expectations.
- **Continuous Feedback Loops:** Kaizen promotes the establishment of continuous feedback loops to monitor and improve quality performance over time, fostering a culture of continuous learning and adaptation.

1.4.4 Employee Morale and Satisfaction

- **Empowerment and Involvement:** Kaizen empowers employees at all levels to contribute ideas, suggestions, and solutions for improvement, fostering a sense of ownership and pride in their work.
- **Skill Development:** Kaizen provides opportunities for skill development and cross-functional collaboration through participation in improvement teams, training programs, and knowledge sharing initiatives.
- **Recognition and Rewards:** Kaizen recognizes and rewards employee contributions to improvement efforts, reinforcing a culture of recognition, appreciation, and motivation.

Self-Check Questions 1

1. Describe the significance of continuous improvement in the context of Kaizen philosophy. How does it contribute to organisational success?
2. Explain the role of Toyota's Production System (TPS) in shaping the principles of Kaizen. How did TPS revolutionise manufacturing practices?
3. Identify and discuss three key principles of Kaizen philosophy outlined in the text. How do these principles contribute to fostering a culture of continuous improvement within organisations?
4. How does Kaizen promote employee empowerment and engagement in the improvement process? Provide examples of how employees can actively participate in Kaizen initiatives.
5. What are the main differences between incremental changes and radical improvements in the context of continuous improvement?
6. Describe the four phases of the PDCA Cycle briefly.
7. How does employee involvement contribute to continuous improvement efforts within an organisation?
8. What are quality circles, and how do they support teamwork and improvement initiatives?
9. Name two benefits of implementing Kaizen related to increased productivity and efficiency.

Examples of Successful Kaizen Practices

- Case 1. JAG Construction is renowned for its implementation of Kaizen principles in its production processes. JAG Construction emphasises continuous improvement, employee empowerment, and waste reduction. For example, JAG Construction implemented "Just-in-Time" production, where construction materials are only ordered and used when needed, reducing inventory costs and improving efficiency.
- Case 2. Kaizen in a local bakery Small Businesses: Even small businesses can benefit from Kaizen practices. For example, a local bakery implemented Kaizen to improve its baking processes, reduce waste, and enhance product quality. By involving employees in brainstorming sessions and implementing small, incremental changes, the bakery achieved higher efficiency and customer satisfaction.

Unit Summary

Kaizen is a Japanese philosophy that emphasises continuous improvement, focusing on small, incremental changes to achieve greater efficiency, quality, and effectiveness. The term "Kaizen" translates to "change for the better" and is not just about small changes, but also about everyone involved in making improvements. Kaizen has its roots in post-World War II Japan, where it was adopted by industries such as Toyota, which became synonymous with the Kaizen philosophy.

The Kaizen philosophy is built on several key principles. Continuous improvement is at the heart of Kaizen, emphasising the need for ongoing improvement in all aspects of operations. Respect for people is also a key principle, promoting a culture of mutual respect, trust, and empowerment where employees are actively engaged and encouraged to voice their ideas. Elimination of waste is another important principle, as is standardisation, which ensures consistency, reliability, and repeatability in processes and operations. Quality at the source is also a key principle, which means identifying and addressing quality issues at their origin.

Employee involvement and empowerment are critical components of continuous improvement. Employees are encouraged to take ownership of their work and identify areas for improvement, which helps to foster a sense of responsibility and accountability.

The PDCA cycle is a four-step model for systematic problem-solving and continuous improvement. The cycle consists of Planning, Doing, Checking, and Acting. It is used to enhance the quality of processes, products, and services by following a logical sequence of four steps. Quality circles are small groups of employees who voluntarily come together to identify, analyse, and solve work-related problems within their area of expertise. These circles promote teamwork, employee engagement, and continuous improvement.

Overall, Kaizen is a powerful philosophy that can help organisations improve their efficiency, quality, and effectiveness by promoting continuous improvement and employee involvement. By embracing the principles of Kaizen and using tools such as the Kaizen board and PDCA cycle, organisations can create a culture of continuous improvement that benefits both employees and customers.

Unit Review Questions

Part I: Choose the best answer

1. Which one of the following is true about kaizen?
 - a. Change for better
 - b. Reduce productivity
 - c. Continuous improvement
 - d. A & C
2. The origin of kaizen is _____.
 - a. England
 - b. Korea
 - c. Japan
 - d. Ethiopia
3. Which one of the following is the benefit of kaizen?
 - a. To make workplace more pleasant
 - b. To improve customer satisfaction
 - c. To develop members' capability
 - d. All
4. Kaizen refers to _____.
 - a. Continuous improvement
 - b. Intermittent improvement
 - c. Discontinuous improvement
 - d. Radical improvement
5. In the process of Kaizen, improvements are accomplished gradually in small increments.
 - a. True
 - b. False
6. Who is encouraged to participate in the practice of Kaizen within organisations?
 - a. Only top management
 - b. Only frontline workers
 - c. Only middle management
 - d. All employees from top management to frontline workers
7. What is the purpose of the PDCA cycle in continuous improvement?
 - a. To identify problems but not implement solutions
 - b. To execute improvement plans without measuring results
 - c. To provide a framework for iterative improvement
 - d. To involve employees in decision-making without empowerment

Unit Two

Waste Identification and Elimination

Learning Outcome:

At the end of this unit, students will be able to:

- Understand the concept waste
- Identify various types of waste
- Develop strategies to eliminate waste

Activity:

Dear students, discuss the following Waste questions with your peers

- a) How can you define waste in your own context?
- b) Can you list down examples of wastes?
- c) Can you identify any instances of time waste in your routine activities?
- d) Discuss the importance of adopting a continuous improvement mindset in waste reduction efforts. How does this mindset contribute to organisational success?

2.1 Introduction to Waste

Muda, the Japanese word for "waste," refers to any activity in Kaizen that doesn't add value to the final product or service from the customer's perspective. Identifying and eliminating muda is essential for improving efficiency, reducing costs, and enhancing overall quality. Kaizen cultures view waste broadly, encompassing anything that consumes resources, increases costs, or offers no value to the customer. Waste analysis, a core principle of Kaizen, involves identifying, quantifying, eliminating, and preventing this waste. The Eight Wastes model, a widely used framework, categorises waste into eight forms for easier identification and prioritisation for action. We'll delve deeper into these eight types of waste in the next sections.

Key terms: Waste, Muda

2.1.1 Definition of Muda

Waste, any action or step that doesn't add value for the customer (what they wouldn't pay for), is a core concept in Kaizen. Taiichi Ohno originally identified seven wastes, with the eight-waste

model being a widely used framework today. These wastes come in two forms: obvious (the tip of the iceberg) and hidden (the larger, submerged portion), making uncovering and eliminating the latter especially crucial. Waste can take many shapes – unnecessary output, input, processing, materials, stocks, equipment, facilities, time, utilities, documents, expenses, motion, and more.

2.2 Types of Waste

Waste is one of the biggest enemies of construction efficiency and profitability. It can increase your costs, lower your quality, and reduce your customer satisfaction. One of the most widely used methods is based on the concept of Muda. Muda is a Japanese word that means waste or futility, and it refers to any activity that does not add value to the product or service. According to the lean philosophy, there are seven types of Muda that you need to eliminate or minimise in manufacturing/Service processes.

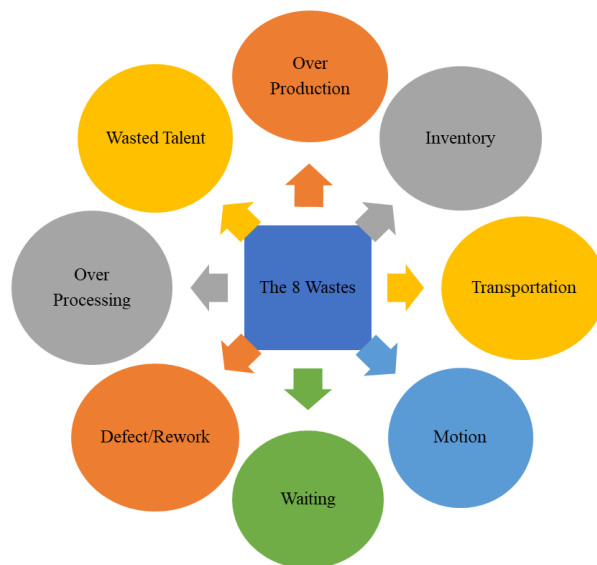


Figure 2.1 The 8 Wastes/ Muda

2.2.1 Overproduction

Over-production is producing greater quantities or making more of something than what is actually demanded or required by the customer. It is thought to be the worst of the eight wastes as it contributes in creating the other types of waste. Over-production consumes more materials, promotes a batch and queue system, increases lead times, hides quality problems, and may prevent other activities from taking place.



Figure 2.2 Overproduction

Examples

- Producing more construction materials not needed by the downstream process.
- Producing faster than the downstream process or customer demand.
- Printing multiple versions of the same construction drawings..

Improvement Ideas

- Produce only what customers want and when they want it.
- Produce as close to the schedule as possible.

2.2.2 Excess Inventory

Excess inventory involves having more materials or information than what is actually needed. Inventory takes up valuable space, creates the need for more manpower and equipment, ties up money that can be used elsewhere, and has a significant impact on working capital and operational costs. While some inventory is necessary, most processes can be managed more efficiently to minimise excess inventory.



Figure 2.3 Basic types of inventories

Examples

- Storing construction materials ahead of requirements.
- Expired, obsolete, and held-for-inspection inventory.
- Archiving documents that are not required and will never be used in the future.
- Keeping outdated and duplicated files.

What causes it?

- Overproduction; in many cases down to line imbalances or large batch sizes.
- Misunderstanding the market need or overestimating future business performance

Why is excessive inventory a waste?

- Inventory takes unnecessary space.
- Money spent on inventory can be used in more worthwhile endeavours.
- It costs money to store inventory including bins, carts, shelves, etc.

Improvement Ideas

- Keep track of inventory levels.
- Reduce unnecessary safety stocks.
- Avoid buying in bulk unless you are sure you will use all of it.

2.2.3 Transportation Waste

While transportation is a necessary element of any production process, excessive or inefficient transportation is considered a form of waste, known as Transportation Waste. Transportation waste can involve movement from one construction site to another or from a material laydown area to the work area. Among other things, this waste is a productivity killer, and it exposes your materials to the potential for damage. Excessive transportation often results from poor layout of the production facility, inadequate storage planning, or suboptimal supply chain management. Transportation waste not only increases the time it takes for a product to move through the production process, but can also lead to damage or loss of materials, increased costs, and heightened risk of accidents or injuries.



Figure 2.4 Transportation waste

Examples

- Having the raw material storage area and the loading area at opposite ends.
- Unnecessary movement of construction materials in the construction process.
- Unnecessary movement of tools or equipment in the construction process.

What causes it?

- Poor route planning and distant suppliers or customers.
- Unnecessarily complex construction material flows or production processes.
- Disorganised workplaces which fail to minimise transit distances or expense.

Improvement Ideas

- Find ways to reduce the distance between construction work areas.
- Relocate items to be closer to where the work is performed.

2.2.4 Motion Waste

Motion waste/unnecessary motion/movement, or wasted motion, refers to the movement performed by individuals that is not required and will not add value to the product or service. Not only does this consume time and energy, but it can also increase health and safety issues, impacting operational reliability. Unnecessary movement often results from inadequate workplace layout design or poor ergonomic considerations or inefficient work processes, leading to fatigue, injuries, and reduced productivity.



Figure 2.5 Muda of Motion

Examples

- Moving too much or travelling farther than necessary to accomplish a task.
- Having to walk back and forth to get tools during maintenance.
- Having to bend or twist because of poor ergonomic design.

What causes it?

- Poorly designed construction site facilities.
- Non-standardized construction processes.
- Unclear flows of construction materials, down to either poor operational management or poor training.

Improvement Ideas

- Evaluate the flow and layout to identify chances to streamline the process.
- Relocate the required tools at the point of use.
- Improve workplace ergonomics.
- Assembly lines can minimise worker movements.
- Clear categorization and availability of needed tools or equipment.
- Effective training procedures and easily accessible and actionable standard operating procedures.

2.2.5 Waiting-Time Waste

Waiting refers to the idle time resulting from unnecessary delays within a process. It occurs when a product is not being processed or in transport, or when an individual is waiting for a work or service to get completed, and that costs time and money. Any time a product or an individual is waiting, there is no value being added, lead times are increased, and wasted time is

transferred to the customer in the form of increased costs. When two interdependent processes are not synchronised, idle time is produced, and we have waiting waste.



Figure 2.6 Waiting time waste

Examples

- Waiting for the maintenance department to repair a breakdown.
- Waiting for a slow production machine to operate.
- Waiting for a meeting to start.

Improvement Ideas

- Observe what keeps people waiting.
- Measure waiting time and make it visible.
- Allocate more resources at the bottleneck areas to increase their capacities.

2.2.6 Over Processing Waste

Over processing means putting more into a product than is valued by the customer. The goal is to do only the level of processing that matches usefulness and necessity. Similar to motion, this type of waste is very hard to notice and eliminate in business. Over-processing will increase machining time, material handling time and add more process steps. Due to over processing the cost of the product is increased that will be paid by the customer. For reducing over processing on products, consider standard job specifications for construction. An example of over processing in production is painting unseen areas. Over processing can also be a result of unnecessary production steps, using older, outdated methods, or not having standard work plans. It can also be caused by a slow approval process.

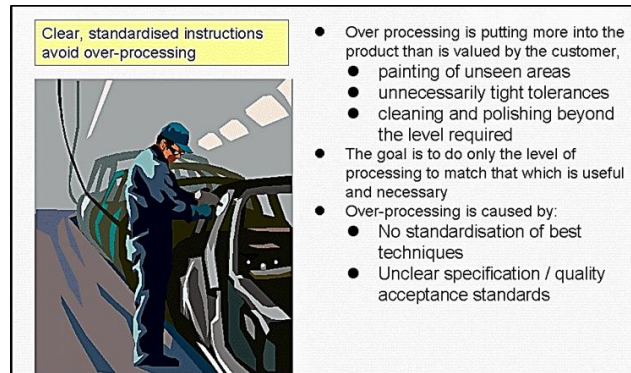


Figure 2.7 Over-processing

Examples

- Repeating work which has already been done (mixing a mixed concrete).
- Painting areas that are exposed to dirt or corrosion.
- Completing reports in a level of detail that is not required.

Improvement Ideas

- Find ways to do less and to use less.
- With every task and document try just doing it once.
- Provide clear standards for every process.

2.2.7 Defects Waste

Defects and errors occur when a product or service fails to fulfil its intended purpose, or when the production process does not complete perfectly right the first time. This waste is the most obvious type of waste and the easiest to relate. Whenever a defect occurs during a production process, extra costs are incurred as a result of scrapping or reworking the defective products. Moreover, if it is conveyed to the customer, additional costs are incurred as a result of customer returns and negative reputation.



Figure 2.8 Defect

Examples

- A construction of faulty building that requires rework or needs to be scrapped.
- Delivering construction materials to the wrong destination.
- Client receives the wrong service or nothing at all.

What causes it?

- Poor management of the construction processes.
- Inadequate suppliers or third party production elements.
- Unclear specifications and poor construction documentation.

Improvement Ideas

- Find where the error occurs and analyse the root causes.
- Solve the problem as early as possible.
- Avoid multitasking and mind wandering.

2.2.8 Unused Human Skills/ Wasted Talents

Not using the potential and creativity of employees and failing to involve them is a waste. Organisations employ individuals for the specific skills they possess, and it is wasteful not to leverage their many other skills and capabilities. Many companies recognize that their most valuable assets are their employees. It is only by exploiting the ideas and skills of employees that companies can reduce the other types of waste and enhance their overall performance.

Examples

- When employees are not effectively engaged in the construction process.
- When the right person is not available at the right place.
- When the person performing the work is overqualified.

Improvement Ideas

- Make the most of brainstorming and other idea gathering techniques.
- Ensure that the ideas and suggestions are well heard.
- Show respect and confidence for all by letting them solve their daily problems as owners.

2.3 Understanding Waste in the Workplace

2.3.1 Value-Added Vs. Non-Value-Added Activities

- Value-Added Activities: These are activities that directly contribute to meeting customer needs and requirements. They enhance the quality, functionality, or features of the final product or service and are perceived as valuable by the client.
- Non-Value-Added Activities: Non-value-added activities are those that do not contribute to meeting client's needs and requirements. They include tasks, processes, or steps that add no value to the final product or service and are considered wasteful. Identifying and eliminating non-value-added activities is essential for improving efficiency and reducing costs in the workplace.

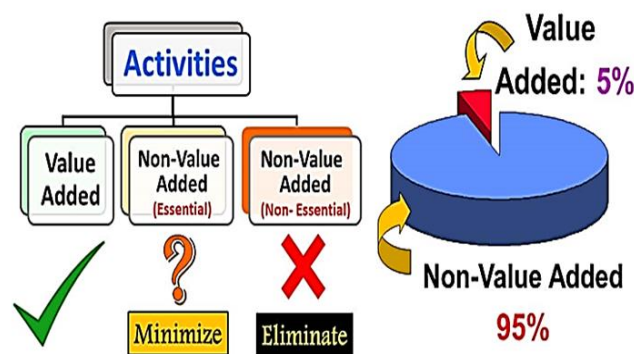


Figure 2.9 Value adding vs non-value adding activities

2.3.2 Sources and Effects of Waste in Production Processes

Sources of waste: Waste in production processes can arise from various sources, including overproduction, waiting times, transportation inefficiencies, unnecessary motion, over processing, excess inventory, and defects or errors in products or services. Eliminating these sources of Muda is the primary goal of lean construction to improve efficiency, quality and productivity. The 5M+S framework is a useful tool for identifying sources of Muda (waste) in production processes. The 5M stands for:

- Man (People) - Untrained workers performing unnecessary motions, lack of skills, poor ergonomics.
- Machine - Outdated equipment causing frequent breakdowns and defects.
- Material - Excess inventory of obsolete parts, poor quality materials.
- Method - Unclear work instructions leading to over processing, inefficient processes.
- Measurement - Lack of process control data to detect defects early/The +S represents:
- Surroundings - Poor layout, lighting, noise, temperature causing worker fatigue and errors.

Effects of waste: Waste negatively impacts productivity, efficiency, and profitability in the workplace. The effects of Muda, or waste, in production processes can be detrimental to organisations in various ways:

- Increased Costs: Waste leads to unnecessary consumption of resources such as materials, labour, energy, and time. This results in higher production costs, reducing profitability and competitiveness.
- Reduced Productivity: Waste creates inefficiencies in production workflows, leading to delays, bottlenecks, and idle time. This reduces the overall productivity of the organisation and limits its capacity to meet customer demand.
- Poor Quality: Muda often leads to defects, errors, and rework in the production process. This results in lower product quality, increased customer complaints, and higher costs associated with warranty claims and returns.
- Excess Inventory: Overproduction and inefficient inventory management practices result in excess inventory levels. This ties up capital, occupies valuable storage space, and increases the risk of obsolescence or spoilage.

- **Long Lead Times:** Waste such as waiting, transportation delays, and inefficient processes contribute to longer lead times. This reduces responsiveness to customer needs and increases the risk of losing business to competitors.
- **Employee Frustration:** Waste in this form, poor communication, and underutilization of talent can lead to frustration and disengagement among employees. This affects morale, job satisfaction, and retention rates.
- **Environmental Impact:** Some forms of waste, such as excessive energy consumption, pollution, and waste generation, have negative environmental consequences. This can harm the organisation's reputation, lead to regulatory compliance issues, and incur additional costs for environmental remediation.
- **Loss of Competitive Advantage:** Organisations that fail to address waste effectively risk losing their competitive advantage in the market. Competitors who can produce higher quality products more efficiently are likely to capture market share and outperform them.

2.3.3 Visual Management Tools for Waste Identification:

Visual management is a business management approach that communicates important information in a visual and real-time manner. It is a system of labels, signs, markings, information displays, and visual guides instead of written instructions. Kaizen organisations rely significantly on visual management to detect abnormalities, reinforce standards, and ensure stability and safety are maintained in the workplace. Visual management is particularly important during the early phase of Lean implementation.



Figure 2.10 Visual board

A good illustration that demonstrates the power of visual management is found in road signs, traffic lights, and lane markers on the road. The messages they convey are so clear that when you

see a traffic light for example, you know exactly what you should be doing. Research has consistently demonstrated that people tend to learn and process information more effectively when presented visually. Our brains inherently respond with greater speed and accuracy to colours, shapes, patterns, graphics, and pictures. Just as road signs are easier to understand than written signs, workplace visuals are easier to understand than written instructions. Therefore, incorporating effective workplace visuals can yield positive impacts on safety, productivity, quality, and on-time delivery. Visual management includes a wide range of visual controls that help make all workplace elements and processes more visually apparent. These visual controls can be:

- Informative to show identity, directions, strategic goals, customer expectations and compliance requirements.
- Instructional to communicate SOPs, work-related information, and workplace organisation and maintenance activities.
- Result-oriented to display the status of processes, projects, production, productivity and performance.

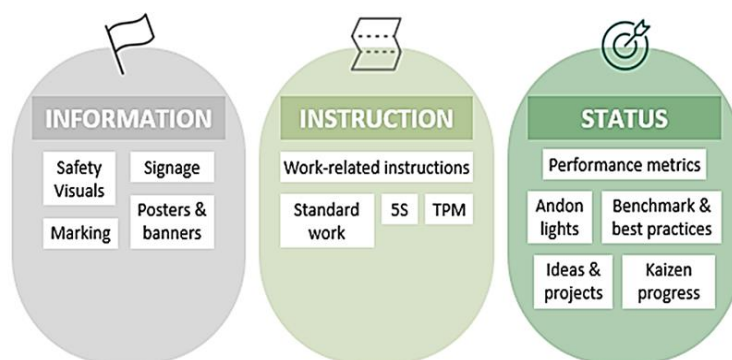


Figure 2.11 Visual management techniques

Kaizen Board

A Kaizen board is a bulletin board set up at a workplace or in a publicly accessible place in the factory or the company in order to disseminate information about the Kaizen activities at the workplace and the company. Information put up on the board includes various Kaizen-related news and announcements, either company-wide one or particular workplace related.

It is a means of management -employee communication. Information sharing in this manner helps foster employees' sense of participation, recognition and motivation in Kaizen activities.

Every working team has to prepare and use a Kaizen board. This encourages the teams to work “as independently as possible” and transforms their ideas to improvements. As long as every team uses a Kaizen board, it becomes also easy for the management to be informed at any time, just by walking around and checking the information on the board. In general, a Kaizen board is important for:

- Continuous Kaizen activity in a company or organisation.
- Participation of all employees during Kaizen activity through the Suggestion system.
- Employees including management to know about Kaizen performance in their work area or organisation.
- Employees and management to know about production plans and performance.
- The size of a Kaizen board should be 2 times the size of a flip chart paper. It has four corners or parts depending on the information displayed.

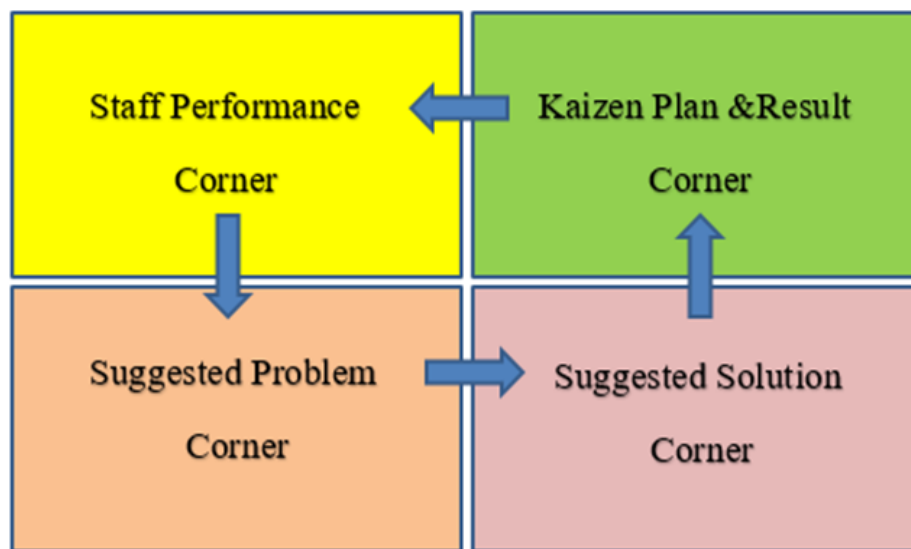


Figure 2.12 Kaizen board

- The “staff performance corner” shows the actual performance of the staff and the gaps and training needs. The staff performance can be shown on the Kaizen board using different colours such as red for low performer, blue for average performer, and green for best performer.
- The “Kaizen plans & results corner” shows the results generated from implementing Kaizen activities. Improvement graphs can be displayed and should be updated regularly

at least on a weekly basis. If the results are below the planned target, the team has to discuss and find the root cause and implement a solution.

- The “suggested problems corner” is the place where every team member’s ideas or identified problems are posted. The posted problems have to be discussed and solved by the teams and the solutions should be displayed on the next corner i.e. “suggested solutions corner”.
- The “suggested solutions corner” displays the solutions suggested for known problems. And the solution ideas have to be implemented and the results achieved have to be shown on the “Kaizen results corner”.

2.4 Identifying and Eliminating Muda

2.4.1 Gemba Walks and Observation Techniques

Gemba walks involve going to the actual workplace, observing operations, and engaging with employees to understand work processes, identify inefficiencies, and uncover sources of waste. By being on the "gemba" (the actual place where work is done), managers and leaders gain valuable insights into waste and opportunities for improvement.

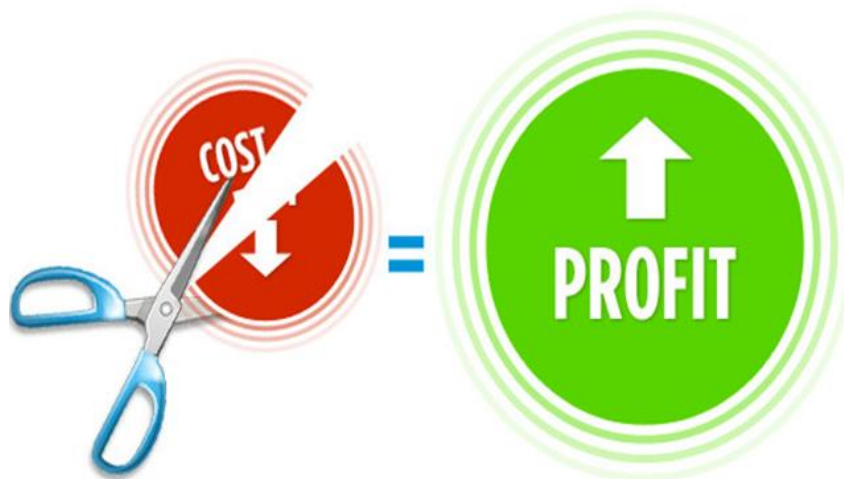


Figure 2.13 Gemba walks and observation techniques

Gemba walks are a powerful tool for understanding and improving processes by directly observing the actual work being done. Here are some key techniques for conducting effective Gemba walks and observations:

Prepare for the Walk

- Define a clear purpose and scope for the walk
- Prepare questions, checklists, and tools to guide the observation
- Inform the team ahead of time to put them at ease

Observe and Engage

- Start at the end of the process and work backwards
- Observe the process as a whole, not just individual steps
- Look for value-added vs non-value-added activities, wastes, and inefficiencies
- Trace the flow of materials, information, and people
- Compare the actual process to the standard process
- Interview employees with open-ended questions to gain their perspective
- Avoid disrupting the process or providing solutions on the spot

Document Findings

- Record observations, ideas, and findings
- Take photos or videos to document the process
- Avoid preconceived notions and keep an open mind

Follow Up

- Discuss learnings with the team and determine improvement opportunities
- Implement changes and return to the Gemba to verify results
- Regularly conduct Gemba walks as part of continuous improvement

The key is to go to the actual place of work, observe the process, engage employees, and identify opportunities to streamline operations and eliminate waste. Proper preparation, an open mindset, and follow-through are essential for Gemba walks to be effective.

2.4.2 Root Cause Analysis for Waste

Root Cause Analysis (RCA) is a systematic method used to identify and address the underlying causes of problems or waste in a process. The goal of RCA is to eliminate the root cause of the problem, rather than just treating its symptoms. Here's a step-by-step guide to conducting a Root Cause Analysis for waste identification and elimination:



Figure 2.14 Root cause vs symptom

Step 1: Define the Problem

- Identify the specific problem or waste that needs to be addressed.
- Clearly define the problem statement, including the scope, impact, and any relevant metrics.

Step 2: Gather Data

- Collect relevant data and information related to the problem.
- Review documents, records, and reports to understand the process and identify potential causes.
- Conduct interviews with stakeholders, including employees, customers, and suppliers.

Step 3: Identify Potential Causes

- Brainstorm potential causes of the problem using tools such as:
 - Fishbone diagrams (Ishikawa diagrams)
 - Cause-and-effect diagrams
 - Pareto charts
 - Flowcharts
- Identify potential causes based on the data and information gathered.

Step 4: Analyse Causes

- Evaluate each potential cause using tools such as:
 - Failure Mode and Effects Analysis (FMEA)
 - Fault Tree Analysis (FTA)
 - Systemic Failure Analysis
- Identify the most likely cause of the problem.

Step 5: Identify Root Causes

- Use the analysis results to identify the root cause of the problem.
- A root cause is defined as the underlying cause that has led to the problem, rather than a symptom or immediate cause.
- Ensure that the root cause is specific, measurable, achievable, relevant, and time-bound (SMART).

Step 6: Develop Action Plan

- Based on the identified root cause, develop an action plan to address it.
- Identify specific steps to eliminate or mitigate the root cause.
- Assign responsibilities and establish timelines for implementation.

Step 7: Implement and Monitor

- Implement the action plan and monitor its effectiveness.
- Track progress and adjust the plan as needed.
- Continuously evaluate and improve the process.

2.5 Continuous Improvement Mindset in Waste Reduction

Adopting a continuous improvement mindset is essential for sustaining waste reduction efforts over time. The concept of a continuous improvement mindset in waste reduction emphasises the ongoing effort to identify, address, and eliminate waste within an organisation. It involves fostering a culture of innovation, learning, and proactive problem-solving where employees at all levels are engaged in seeking opportunities for improvement. Here's how this mindset contributes to waste reduction:

- **Proactive Identification of Waste:** Employees are encouraged to continuously observe and analyse processes to identify sources of waste. By being proactive in waste

identification, organisations can address inefficiencies before they escalate and negatively impact productivity and quality.

- **Empowerment and Involvement:** Cultivating a continuous improvement mindset empowers employees to take ownership of waste reduction initiatives. When employees feel empowered and involved in the decision-making process, they are more likely to actively participate in waste reduction efforts and contribute innovative solutions.
- **Iterative Problem-Solving:** Embracing a continuous improvement mindset involves adopting an iterative approach to problem-solving. Instead of viewing waste reduction as a one-time effort, organisations continuously seek opportunities for improvement, implement solutions, evaluate outcomes, and make further refinements.
- **Learning Culture:** Organisations with a continuous improvement mindset prioritise learning and knowledge sharing. They encourage employees to experiment with new ideas, learn from both successes and failures, and share best practices across teams and departments. This culture of learning fosters creativity, innovation, and continuous improvement.
- **Data-Driven Decision-Making:** A continuous improvement mindset emphasises the importance of data-driven decision-making in waste reduction efforts. By collecting and analysing data related to process performance, organisations can identify trends, root causes of waste, and opportunities for improvement, enabling more informed decision-making.
- **Leadership Support and Alignment:** Leadership plays a crucial role in fostering a continuous improvement mindset. Leaders should actively support and promote waste reduction initiatives, allocate resources, and provide guidance to ensure alignment with organisational goals and objectives.
- **Sustained Focus on Improvement:** Finally, a continuous improvement mindset ensures that waste reduction efforts remain a priority over time. Organisations regularly revisit and review their waste reduction strategies, adapt to changing circumstances, and continuously strive for excellence in all aspects of operations.

Self-Check Questions 2

1. Define waste according to the context of Kaizen philosophy.
2. Explain the difference between obvious wastes and hidden wastes.
3. Provide examples of different forms.
1. What is Muda, and why is it crucial in both manufacturing and service sectors?
2. Provide examples of overproduction waste in both manufacturing and service industries, and discuss its negative impacts.
3. How does excess inventory affect both manufacturing and service processes, and what strategies can be employed to minimise it?
4. Define transportation waste in the context of both manufacturing and service, and suggest practical approaches to mitigate it.
5. Explain waiting-time waste and its implications in both manufacturing and service operations, along with methods for effective reduction.

Unit Summary

The concept of "Muda" or waste is a fundamental principle in the philosophy of Kaizen, a continuous improvement approach.

Muda refers to any activity or process that does not add value to the final product or service from the customer's perspective. This can include unnecessary steps, redundant processes, and inefficient use of resources. Identifying and eliminating waste is crucial for improving efficiency, reducing costs, and enhancing overall quality.

There are eight types of waste that can be identified in the workplace, including overproduction, excess inventory, transportation waste, motion waste, waiting-time waste, over processing, defects, and unused human skills. Overproduction occurs when more products or services are produced than what is needed by the customer, while excess inventory refers to having more materials or information than what is needed. Transportation waste involves moving materials or products unnecessarily, while motion waste refers to unnecessary movement performed by individuals. Waiting-time waste occurs when employees are idle due to delays or inefficiencies, while over processing involves doing more processing than what is valued by the customer. Defective waste refers to errors or defects in products or services, while unused human skills refer to failing to utilise the skills and creativity of employees.

By identifying and eliminating these types of waste, organisations can achieve significant improvements in efficiency and productivity. For example, eliminating overproduction can reduce inventory costs and improve cash flow, while reducing motion waste can improve employee safety and reduce ergonomic hazards. By adopting a culture of continuous improvement and eliminating waste, organisations can achieve sustainable growth and competitiveness, and deliver high-quality products and services to their customers.

Unit Review Questions

Part I: Answer the following questions.

1. Unnecessary Motion is any movement of people that does not add _____ to the product.
 - a. Cycle Time
 - b. Value
 - c. Defects
 - d. Muda
2. Reaching or straining to reach a tool is an example of what type of waste?
 - a. Motion
 - b. Processing
 - c. Transportation
 - d. Inventory
3. The primary difference between the wastes of motion and transportation is that with transportation we are moving goods or inventory and with motion people are moving without goods or inventory.
 - a. True
 - b. False
4. Defects are caused by _____.
 - a. Inadequate training
 - b. Skill shortage
 - c. Operator error
 - d. All
5. Waste of correction includes additional work performed on product or service.
 - a. True
 - b. False
6. Which one is over processing waste?
 - a. Idle equipment
 - b. Painting unseen areas
 - c. Excessive movement of worker
 - d. Poor lay out

Part II: Matching

A	B
1. Producing ahead of what's actually needed	a. Motion
2. More materials or information than is required	b. Inventory
3. Unnecessary movement of people and equipment	c. Defect
4. Idle time waits	d. Overproduction
5. Unnecessary steps in the production process	e. Transportation
6. Rework and scrap due to poor quality	f. Waiting
7. Moving things; shipping, conveyors (equipment & people)	g. Processing

Unit 3

5S Procedure

Learning Outcome:

At the end of this unit, students will be able to:

- Understand basic concepts of 5s procedures
- Perform 5S activities
- Promote and maintain 5s culture

3.1 Meaning of 5S

The 5S methodology is an improvement tool for organising and maintaining a disciplined and productive workplace. It facilitates the creation of a better working environment by reducing waste while improving efficiency, safety and quality. 5S represents five fundamental practices that start with the letter ‘S’. It is commonly applied by construction facilities in production lines, storage areas, maintenance areas, and offices. Rooted in Japanese management principles, 5S was originally developed by Toyota as an integral component of their Lean production system. It is considered an important component of Lean Thinking and a prerequisite for driving other Lean techniques such as TPM and flow optimization. Many companies start their Lean transformation journey with 5S because it is one of the easiest Lean techniques and exposes some of the most visible examples of waste. Many experts believe that you need to be successful with 5S so you don’t struggle with the other techniques during Lean implementation.

Key terms: 5S, Red gate

Details of 5S Approach

5S: Sort, Set, Shine, Standardise, and Sustain

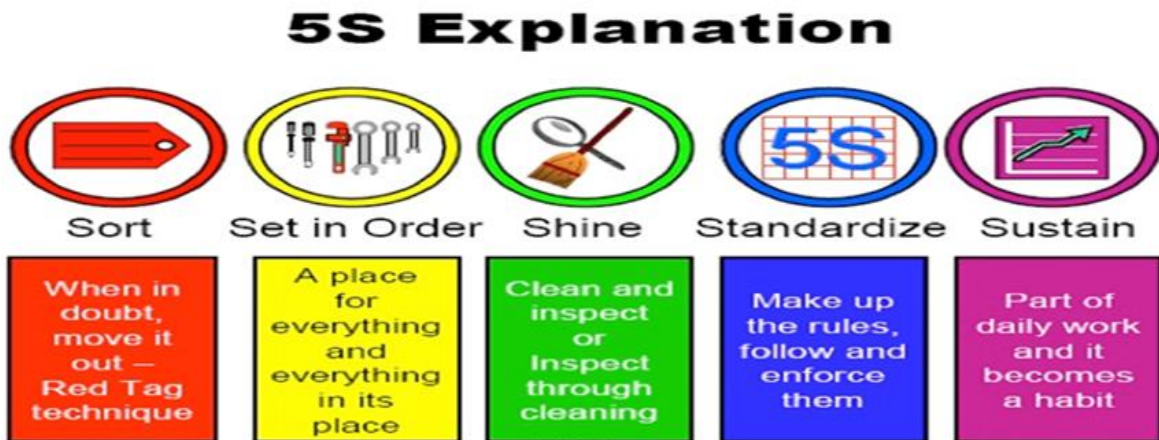


Figure 3.1 5S

3.2 Benefit of Implementing 5S

- Improves safety and ergonomics
- Promotes flow
- Reduces searching
- Reduces unplanned downtime
- Improve quality
- Enhances teamwork
- Tackles waste
- Improves productivity
- Eliminates distractions
- Reduces inventory and space
- Instils the discipline to follow standard work
- Encourages visual control
- Exposes problems
- Enhances self-management

3.3 Relationship Between 5S and Kaizen Philosophy

The relationship between 5S and Kaizen philosophy is fundamental in driving continuous improvement and organisational excellence. 5S and Kaizen are closely intertwined concepts that

complement each other in the pursuit of efficiency, quality, and waste reduction within an organisation.

Relationship between 5S and Kaizen:

- a) **Foundation for Continuous Improvement:** 5S, a methodology focused on workplace organisation and efficiency, lays the groundwork for improvement by creating a clean, organised, and safe work environment. Kaizen, on the other hand, is a philosophy of continuous improvement that emphasises making small, incremental changes over time. Together, 5S provides the foundation for Kaizen to thrive by establishing an ideal workplace environment conducive to continuous improvement
- b) **Sustaining Improvement Gains:** 5S helps sustain the gains achieved through continuous improvement efforts by ensuring that the workplace remains organised, efficient, and conducive to ongoing enhancements. As employees engage in Kaizen activities to improve processes and products, the principles of 5S ensure that the workplace organisation is maintained even as changes are implemented, thus supporting the sustainability of improvements over time.
- c) **Cultural Impact:** Both 5S and Kaizen foster a culture of continuous improvement within an organisation. While 5S encourages employees to constantly seek ways to enhance workplace organisation, Kaizen motivates them to identify opportunities for process and product improvements. Together, these philosophies instil a culture of continuous learning, innovation, and efficiency throughout the organisation, driving sustained growth and development.

3.4 The 5S Phases

The term 5S is an abbreviation for five Japanese words: Seiri, Seiton, Seisou, Seiketsu, and Shitsuke. These five words are often translated into English as: sorting, setting in order, shining, standardising, and sustaining.



Figure 3.2 The 5s phases

3.3.1 Sort/ Seiri

This phase refers to the practice of going through all the items within the workplace and keeping only what is actually needed. Items which are excess to requirements should either be stored offsite, sold, scraped, or discarded. The main idea behind this phase is to clear the area from distractions to concentrate on what remains in the workplace. This leads to less clutter and wasted time, frees up valuable space, and creates a more streamlined workplace.

A. Definition of Sort

Sort, the first pillar of 5S, means classifying items in the workplace into two categories – necessary and unnecessary - and removing all the unnecessary items that are not needed for current operations. It corresponds to the just in time (JIT) principle of “only what is needed, only in the amount needed, and only when it is needed.”

B. Benefits of Sort Activity

Implementing this first pillar creates a work environment in which space, time, money, energy, and other resources can be managed and used most effectively. Sorting can lead to a much safer workplace. By clearing out the items you no longer need, people will have more room to work and things like trip hazards and items falling off shelves will be greatly reduced. Sorting also improves work flow since there is less clutter to deal with and will most definitely increase productivity in both production and office environments. Problems and annoyances in the work flow are reduced, communication between workers is improved, and product quality is increased,

and productivity is enhanced. If the first pillar is not well implemented, the following types of problems occur:

- a. The factory or a workshop becomes increasingly crowded and hard to work in.
- b. Unnecessary lockers, shelves, cabinets and items make communication between employees difficult.
- c. Time is wasted in searching for parts and tools.
- d. Increase unnecessary maintenance cost of unneeded inventory and machinery.
- e. Excess stock-on-hand hides other types of problems in production.
- f. Unneeded items and equipment make it harder to improve the process flow.



Figure 3.3 Sorting activity

C. Implementing Sort Activity

It is not always easy to identify unneeded items in a factory or workshop. Workers seldom know how to separate items needed for current production from unnecessary items. The following procedures will help in implementing sort activity.

Sorting is a step that involves selecting what you need to complete the job and removing everything else from your work area.

- Focuses on eliminating unnecessary items from the workplace
- Categorise equipment, furniture, tools in your working place into the following 3 categories.
 - Necessary
 - Unnecessary
 - May not necessary

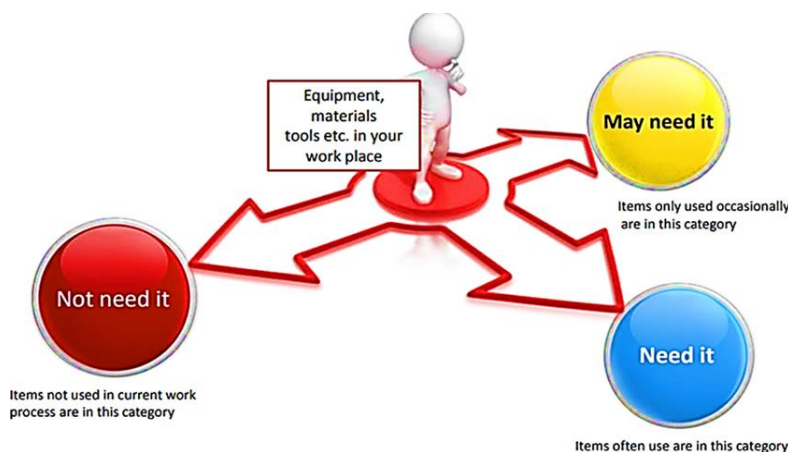


Figure 3.4 Identifying necessary vs necessary items

D. Overview of Red Tagging

The Red-Tag Strategy is a simple method for identifying potentially unneeded items in the factory or workshop, evaluating their usefulness and dealing with them appropriately. Red tagging means putting red tags on items in the factory or workshop that need to be evaluated as being necessary or unnecessary. A Red tag is a red coloured tag used to identify items no longer needed in a particular work area.

The red tags catch people's attention because red is a colour that stands out. An item with a red tag is asking three questions:

- Is this item needed?
- If it is needed, is it needed in this quantity?
- If it is needed, does it need to be located here?

Once these items are identified, they can be held in a “Red Tag Holding Area” for a period of time to see whether they are needed, disposed of, relocated, or left exactly where they are

RED TAG	
Area found: _____	
Item name: _____	
Quantity: _____	Date: _____
Tagged by: _____	
Category:	
<input type="checkbox"/> Tool	<input type="checkbox"/> Equipment
<input type="checkbox"/> Raw material	<input type="checkbox"/> Packaging
<input type="checkbox"/> Machine part	<input type="checkbox"/> Instrument
<input type="checkbox"/> Stationary	<input type="checkbox"/> Documentation
<input type="checkbox"/> Furnishing	<input type="checkbox"/> Consumable
<input type="checkbox"/> Other _____	
(MFG.) TAG#: 159392 www.citoolkit.com	

RED TAG	
Reason for Red Tag:	
<input type="checkbox"/> Unusable	<input type="checkbox"/> Occasionally used
<input type="checkbox"/> Defected	<input type="checkbox"/> Obsolete/ Aged
<input type="checkbox"/> Redundant	<input type="checkbox"/> Expired
<input type="checkbox"/> Other _____	
Action to Take:	
<input type="checkbox"/> Return back	<input type="checkbox"/> Sell
<input type="checkbox"/> Discard	<input type="checkbox"/> Scrap
<input type="checkbox"/> Relocate _____	
<input type="checkbox"/> Other _____	
Supporting Information:	

Figure 3.5 Red tag (Source: www.citoolkit.com)

E. Steps/ Procedures in Red Tagging

The red-tagging process in a department or work area can be broken down into seven steps.

- Step 1: Launch the red-tag project.
- Step 2: Identify the red-tag targets.
- Step 3: Set red-tag criteria.
- Step 4: Make red tags.
- Step 5: Attach red tags.
- Step 6: Evaluate red-tagged items.
- Step 7: Document the results of red-tagging.

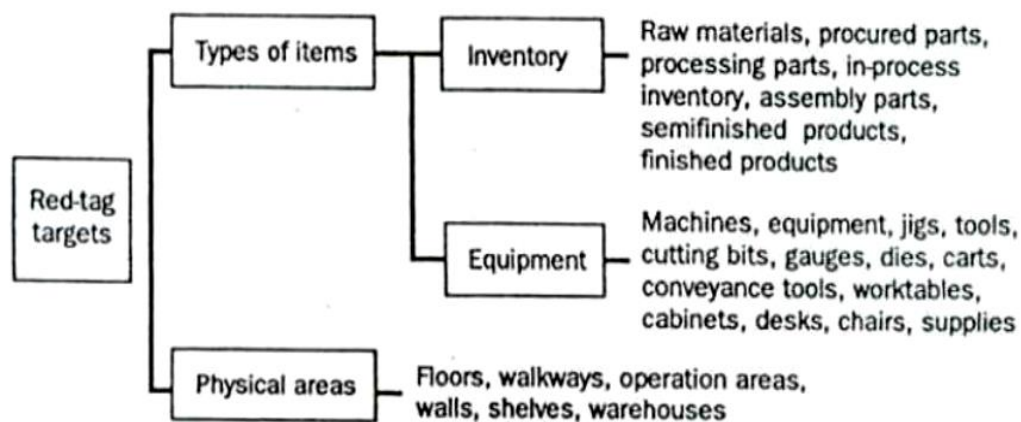


Figure 3.6 Red tag flow

F. Identifying Necessary Vs. Unnecessary Items

This step involves assessing all items within a work area to distinguish between those that are necessary for current operations and those that are unnecessary or redundant. Employees are encouraged to critically evaluate each item based on its usefulness, frequency of use, and contribution to workflow efficiency. Necessary items are those that directly support daily tasks, promote safety, or align with organisational objectives. Unnecessary items include obsolete tools, expired materials, excess inventory, and items that have accumulated over time but are no longer needed for day-to-day operations. The goal is to streamline the work area by removing unnecessary items, reducing clutter, and creating a more organised and efficient workspace.

G. Types of unnecessary items

Some of types of unnecessary items are:

- Defective or excess unneeded items that accumulate
- Outdated or broken jigs and dies
- Worn-out bits, inserts
- Outdated or broken tools or inspection equipment
- Old rags and other cleaning supplies
- Electrical tools/equipment with broken cords
- Outdated posters, signs, notices, and memos
- Place “Red tag” for categorization of items to identify unnecessary items
- Move unnecessary items(broken tools, obsolete jigs and fixtures, scrap and excess raw material etc.) to central stored area
- Free up valuable floor space (Space utilisation)

3.4.2 Set in Order/ Seiton

A. Definition of Set In Order

Set in order is like having a designated spot for everything you use often, so anyone can easily find and return them. It only works well after you get rid of unnecessary clutter (sorting). Think of it as organising your toolbox: useful tools easy to reach, junk removed.

This strategic organisation minimises wasted time and motion, streamlines workflow processes, and enhances overall efficiency within the workspace.



Figure 3.7 Set in order

B. Implementing Set In Order Activity

In implementing the set in order pillar, we use visual controls so that communications become easy and smooth. For example, we can visually know where items are placed and where to return them and so on. A visual control is any communication device used in the workplace that tells us at a glance how work should be done. Through visual controls, information such as where items belong, how many items should be placed there, what the standard procedure is for doing something, the status of work in process etc can be communicated.

C. Procedures for Set in Order

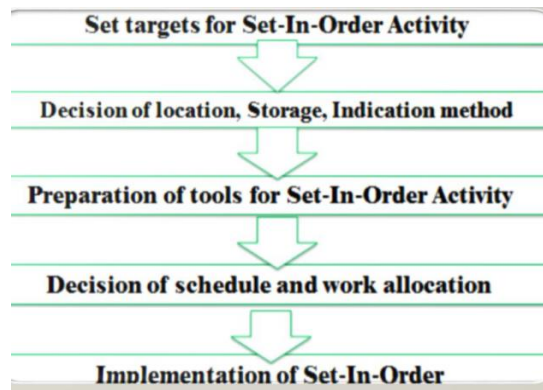


Figure 3.8 Set in order example

There are some principles for deciding best locations for tools and equipment. Jigs, tools and dies differ from materials, equipment, machinery and parts in that they must be put back after each use. Some of the principles for jigs, tools and dies also apply to parts, equipment, and machinery. These are:

- Locate items in the workplace according to their frequency of use. Place frequently used items near the place of use. Store infrequently used items away from the place of use.
- Store items together if they are used together, and store them in sequence in which they are used.
- Make storage places larger than the items stored there so that they are physically easy to remove and put back.
- Store tools according to function or product. Function-based storage means storing tools together when they have similar functions. This works best for job-shop production. Product-based storage means storing tools together when they are used on the same product. This works best for repetitive production

Some guidelines to consider:

- If items are used together, store them together.
- Put frequently used items closest to the user.
- Place items so the user doesn't need to bend or twist much to access them.
- Arrange tools and materials in order of use.
- Identify the best location for each essential item
- Place each essential item in its assigned location
- After use immediately return each essential item to its assigned location
- Regularly check that each essential item is in its assigned location
- The Set in Order step utilises several strategies to accomplish its goals

Three Rules for Storage Space

- Get rid of all unnecessary items
- Decide proper storage layout/classification
- Standardise names

Table 3.2 Priority and frequency of use

Priority	Frequency of use	
Low	Once a year	Throw away Store in distant place
Average	Once every 2-6 months Once a month Once a week	Store together Somewhere in the office
High	Once a day Once an hour	Carry or keep at your workplace

Example of “Setting” activities

- Labelling, numbering, zoning for clear identification of storage areas to keep necessary items.
- Set necessary items matching with workflow to minimise unnecessary movement and transportation time.

Labels and Signs

A key component of any organisational program, labelling is the easiest way to quickly and visually identify proper placement of tools, materials, and equipment. For example, drawers of tool chests can be labelled with their contents so employees can easily find what they need. The floor can even be labelled indicating where trash cans, machinery, and other equipment should be placed so these things always find their way back to where they belong once everything is properly labelled; it's easier for employees to keep 5S in focus on a daily basis. If they ever forget the location of something, the answer is right in front of them.



Fig 3.9 Labels and Signs

Line Marking

Painted or taped lines are often associated with safety (pedestrian paths, forklift and equipment paths, etc.), but they are also very useful for marking work areas, as well as locations for pallets, raw materials, finished goods, shipping, and other static locations. By marking the boundaries of these areas, you'll make it easier for employees and visitors to make sense of space.



Fig 3.10 Line Marking

These techniques can be used for work cells of any kind. They will improve workflow and result in improved productivity. Additionally, misplaced items and equipment are easy to spot.

Tool/Shadow Board

Tool outlining means creating a visual outline of your tool so you can quickly return it to its proper home. For pegboards and other hanging tool systems, this is done by placing painted or vinyl cut outs of your tools behind those tools. Vinyl tool outlines work well since they are easy to apply and require no maintenance. This method is called shadow boarding. These methods of organising tools are simple but effective. They make organisation more visual.



Figure 3.11 Tool/Shadow board

Workplace layout optimization:

- **Flow Analysis:** Analyse the flow of work within the workspace to identify inefficiencies or bottlenecks. Observe how materials and workers move through the space and look for opportunities to streamline processes.
- **Zone Segregation:** Divide the workspace into zones based on the type of work being performed or the frequency of use. This allows for better organisation and prevents congestion by keeping similar activities grouped together.
- **Ergonomic Considerations:** Design workstations and layouts with ergonomics in mind to minimise strain and fatigue on workers. Ensure that tools and materials are easily accessible without requiring excessive reaching or bending.
- **Flexibility and Adaptability:** Create layouts that can be easily adjusted or reconfigured to accommodate changes in workflow or production requirements. This may involve using modular furniture or mobile workstations that can be rearranged as needed.
- **Safety Compliance:** Ensure that the layout adheres to safety regulations and guidelines, with clear pathways for movement and adequate space around machinery and equipment. Regularly review and update the layout to address any new safety concerns or hazards.

Some of the strategies used in this phase are

- Assign positions for all equipment, tools, parts and materials.
- Store items by frequency of use and at the point of use.
- Organise normal items in modular cabinets, drawers, shelves and racks.
- Organise small items into storage bins, boxes and cans.
- Organise large items in standard well-labelled floor or outside areas.
- Change to an open storage system. Eliminate locks and covers as they hide secret inventory and lost parts and tools.
- Improve wiring organisation.
- Place shared tools on shadow boards.
- Use different coloured paint or tape to assign tools for different departments or individuals.
- Use functional carts when conducting changeovers, maintenance or cleaning.
- Ensure safety equipment is easily accessible.

- Keep clear standardised labels on work areas, doors, shelves, boxes, bins and hangars.
- Use tape or paint to mark and label floors, isles, storage areas, parking areas, delivery areas, staking areas, and the locations of safety equipment. • Stack pallets correctly and ensure FIFO is being followed.
- Use colours and labels to define inventory levels and reorder triggers. • Use a tool checklist to ensure all the proper tools are available.



Before

After

Figure 3.12 Example of Set in Order

3.4.3 Shine/ Seiso

The shine step of 5S is a crucial part of the 5S methodology that focuses on cleanliness and organisation. The objective of the shine step is to thoroughly clean and remove any dirt, dust, or debris from the work area, equipment, and tools. By maintaining a clean and organised workspace, it helps to improve safety, efficiency, and productivity. The shine step involves tasks such as sweeping, mopping, dusting, and wiping down surfaces. It also includes regular maintenance and inspection of equipment to ensure they are in good working condition. Regular cleaning helps to prevent equipment breakdowns, reduce errors, and improve overall work quality. Overall, the shine step of 5S helps to create a clean and organised work environment that promotes employee morale and productivity.



Figure 3.13 Shining example and tools

Cleaning and Maintenance Standards:

- Establish Clear Standards: Define the level of cleanliness expected in different areas (e.g., workstations, common areas, restrooms) according to industry regulations and company policies.
- Documentation: Maintain written guidelines outlining specific cleaning procedures, including the frequency of tasks and the products/tools to be used.
- Training: Train staff on proper cleaning techniques, safety protocols, and the importance of maintaining hygiene standards.
- Inspection and Audits: Regularly inspect premises to ensure compliance with cleaning standards. Conduct periodic audits to identify areas for improvement.
- Adaptability: Remain flexible to adjust cleaning protocols based on changing needs, such as during peak hours or in response to special events.
- Daily Cleaning Routines and Responsibilities:
- Assigned Tasks: Clearly define daily cleaning tasks for each staff member or team, including responsibilities for specific areas or equipment.
- Schedule: Develop a cleaning schedule that ensures all necessary tasks are completed each day without disrupting workflow.
- Checklists: Provide employees with detailed checklists outlining tasks to be performed, with checkboxes for verification.

- **Supervision:** Assign a supervisor or team leader to oversee cleaning activities and ensure tasks are completed to standard.
- **Feedback Mechanism:** Encourage staff to report any maintenance issues or cleaning deficiencies promptly, allowing for swift resolution.
- **Creating a Safe and Pleasant Work Environment:**
- **Safety Protocols:** Implement safety measures to prevent accidents or injuries, such as proper storage of cleaning chemicals, use of personal protective equipment (PPE), and adherence to ergonomic guidelines.
- **Comfortable Facilities:** Maintain a comfortable indoor environment through temperature control, adequate ventilation, and proper lighting.
- **Aesthetic Appeal:** Keep the workspace visually appealing by minimising clutter, organising supplies, and incorporating decorative elements where appropriate.
- **Employee Well-being:** Consider amenities like rest areas, hydration stations, and healthy snack options to promote employee comfort and wellness.
- **Communication:** Foster open communication channels for employees to voice concerns or suggestions regarding the work environment, demonstrating a commitment to their satisfaction and safety.

	Monday	Tuesday	Wednesday	Thursday
				
				
				

Figure 3.14 Duty schedule showing which tasks must be performed, when, and by whom

3.4.4 Standardise

Keeping the workplace clean and tidy is a real challenge and can only be achieved if standards are established and adhered to. The standardised phase involves implementing clear guidelines for maintaining cleanliness and orderliness. Over time, these standards should be updated to streamline 5S practices, ensuring continued simplicity and ease of implementation.

Developing and Documenting Standardised Work Procedures:

- **Initial Assessment:** Begin by assessing the current state of the workplace to identify areas for improvement and establish baseline standards.
- **Define Procedures:** Develop clear, step-by-step procedures for each stage of the 5S methodology (Sort, Set in order, Shine, Standardise, Sustain).
- **Documentation:** Document these procedures in a comprehensive manual or guidebook accessible to all employees. Include visual aids, such as diagrams or photos, to enhance understanding.
- **Standardisation Criteria:** Establish criteria for what constitutes successful implementation of each 5S stage, ensuring consistency across departments or teams.
- **Continuous Improvement:** Encourage ongoing refinement of procedures based on feedback from employees and observations of effectiveness in practice.
- **Training and Communication on 5S Standards:**
- **Employee Training:** Provide thorough training sessions to familiarise employees with the principles and objectives of the 5S methodology.
- **Role-Specific Training:** Tailor training programs to address the specific roles and responsibilities of different staff members within the organisation.
- **Interactive Workshops:** Conduct interactive workshops or hands-on simulations to reinforce key concepts and practical application of 5S principles.
- **Communication Channels:** Establish regular communication channels, such as meetings, newsletters, or digital platforms, to disseminate information about 5S initiatives and updates.
- **Leadership Support:** Ensure that organisational leaders actively endorse and promote the importance of 5S practices, leading by example in their own workspaces.
- **Monitoring and Auditing Compliance with 5S Practices:**
- **Regular Inspections:** Schedule routine inspections to assess adherence to 5S standards across different areas of the workplace.
- **Checklists and Metrics:** Develop comprehensive checklists or metrics to evaluate performance against established 5S criteria.

- Auditing Procedures: Conduct formal audits to verify compliance with standardised work procedures and identify areas requiring corrective action.
- Feedback Mechanism: Encourage employees to provide feedback on 5S implementation, including suggestions for improvement or recognition of exemplary practices.
- Continuous Evaluation: Continuously monitor progress and track key performance indicators related to 5S practices, adjusting strategies as needed to maintain or improve compliance levels.

3.4.5 Sustain

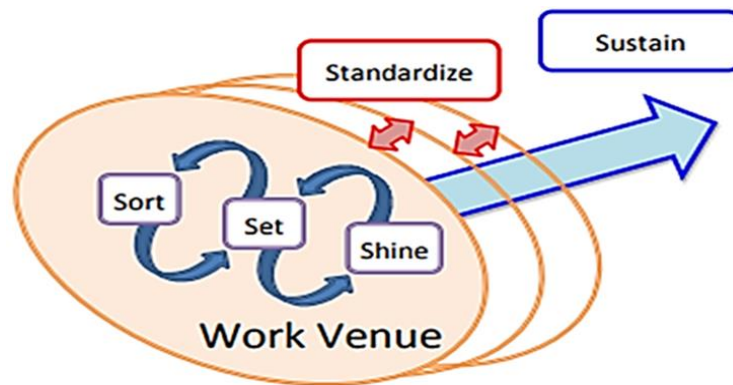


Fig 3.15 Consistent practice of 5S

Once the first four phases have been implemented, attention must shift to sustaining what has been accomplished. Sustaining is the disciplined application of the first four ‘S’ practices to ensure the effectiveness and longevity of the 5S program. This phase proves to be one of the most challenging parts of implementation, as many companies have found themselves with cluttered and dirty workplaces again after their initial attempt to implement 5S.

5S tends to fail when there is a lack of ownership from the top and when leadership does not place continuous focus on it. Leadership must buy-in and be personally committed to ensure the success of the 5S program. They must establish a culture where 5S excellence is expected and nothing less is tolerated. Adequate planning, training, monitoring, and a formal system of accountability must exist in order for the 5S program to ensure its successful continuation.

Creating a Culture of Continuous Improvement:

- Employee Involvement: Foster a sense of ownership and involvement among employees by encouraging their active participation in identifying areas for improvement.

- **Feedback Mechanisms:** Establish channels for employees to provide feedback on current processes and suggest ideas for enhancement.
- **Kaizen Events:** Organise periodic Kaizen (continuous improvement) events focused on specific areas or processes, bringing together cross-functional teams to brainstorm and implement improvements.
- **Training and Education:** Offer training sessions and workshops on continuous improvement methodologies, empowering employees with the skills and mindset necessary to drive positive change.
- **Leadership Support:** Ensure that organisational leaders actively champion the importance of continuous improvement, allocating resources and providing guidance to support ongoing initiatives.

Reward and Recognition Systems for 5S Adherence:

- **Performance Metrics:** Define clear metrics for evaluating adherence to 5S principles, such as audit scores, efficiency gains, or cost savings.
- **Incentive Programs:** Implement incentive programs that reward individuals or teams for demonstrating exemplary adherence to 5S standards. This could include monetary rewards, recognition ceremonies, or other incentives tailored to organisational culture.
- **Peer Recognition:** Encourage a culture of peer recognition, where employees acknowledge and celebrate each other's contributions to maintaining a clean and organised workplace.
- **Continuous Feedback:** Provide regular feedback to employees on their performance related to 5S practices, highlighting areas of improvement and recognizing achievements.
- **Public Acknowledgment:** Showcase examples of 5S success stories and best practices across the organisation, reinforcing the value of adherence to 5S principles.

Incorporating 5S Principles into Daily Routines and Habits:

- **Training and Reinforcement:** Integrate 5S training into onboarding processes for new employees and provide ongoing reinforcement through regular reminders and refresher courses.
- **Visual Management:** Use visual cues such as signage, colour coding, and floor markings to remind employees of 5S principles and facilitate adherence to standardised processes.

- **Daily Huddles or Stand-Ups:** Start each workday with brief huddles or stand-up meetings to review priorities, reinforce 5S expectations, and address any immediate concerns.
- **Gemba Walks:** Conduct regular Gemba walks (on-site observations) to assess adherence to 5S principles first-hand, providing opportunities for coaching and reinforcement.
- **Lead by Example:** Encourage leaders and supervisors to model desired behaviours by consistently following 5S principles in their own workspaces and interactions.

3.5 Implementing and Sustaining 5S in the Workplace

Implementing and sustaining 5S in the workplace involves a systematic approach to organisation, cleanliness, and efficiency. Here's a breakdown of key steps:

Step 1: Initial Assessment and Planning:

- **Assess Current State:** Evaluate the current workplace conditions, identify areas for improvement, and determine the scope of the 5S implementation.
- **Set Objectives:** Define clear objectives and targets for 5S implementation, aligning them with organisational goals and priorities.
- **Create Implementation Plan:** Develop a detailed plan outlining specific tasks, timelines, resource requirements, and responsibilities for each stage of the 5S process.

Step 2: Training and Education:

- **Employee Training:** Provide comprehensive training to all employees on the principles, benefits, and techniques of 5S.
- **Hands-on Workshops:** Conduct hands-on workshops and simulations to reinforce learning and demonstrate practical application of 5S concepts.
- **Leadership Engagement:** Ensure active involvement and support from organisational leaders to champion the 5S initiative and promote employee buy-in.

Step 3: Implementing 5S Stages:

- **Sort (Seiri):** Identify and remove unnecessary items from the workplace, categorising items as necessary or unnecessary based on their value and frequency of use.
- **Set in Order (Seiton):** Organise remaining items in a systematic manner, assigning designated locations for storage and ensuring easy accessibility.

- Shine (Seiso): Establish cleaning routines and procedures to maintain cleanliness and orderliness in the workplace, promoting a safe and hygienic environment.
- Standardise (Seiketsu): Develop standardised work procedures and visual controls to sustain the gains achieved through Sort, Set in Order, and Shine stages.
- Sustain (Shitsuke): Implement mechanisms to sustain the 5S practices over the long term, including regular audits, performance monitoring, and continuous improvement initiatives.

Step 4: Monitoring and Continuous Improvement:

- Regular Audits: Conduct periodic audits to assess adherence to 5S standards, identify areas of non-compliance, and track progress over time.
- Feedback Mechanisms: Solicit feedback from employees on the effectiveness of 5S practices and opportunities for improvement.
- Kaizen Events: Organise Kaizen events to facilitate continuous improvement efforts, encouraging cross-functional collaboration and problem-solving.

Step 5: Recognition and Reward Systems:

- Recognition Programs: Implement recognition programs to acknowledge and reward individuals or teams for their contributions to 5S adherence and improvement initiatives.
- Incentives: Offer incentives such as bonuses, certificates, or extra time off to motivate employees to actively participate in 5S activities.
- Peer Recognition: Foster a culture of peer recognition where employees acknowledge and appreciate each other's efforts in maintaining a clean and organised workplace.

Step 6: Documentation and Communication:

- Documentation: Maintain comprehensive documentation of 5S procedures, standards, audit results, and improvement initiatives for reference and future training.
- Communication Channels: Establish effective communication channels to disseminate information, updates, and best practices related to 5S implementation across the organisation.

3.6 Strategies for Overcoming Challenges in Sustaining 5S Practices

- **Leadership Commitment:** Secure commitment and support from organisational leaders to prioritise and sustain 5S practices, allocating resources and providing visible leadership.
- **Employee Engagement:** Foster employee ownership and accountability for 5S practices through involvement in decision-making, training, and recognition programs.
- **Continuous Training:** Provide ongoing training and reinforcement of 5S principles to ensure employees understand their roles and responsibilities in maintaining a clean and organised workplace.
- **Feedback Mechanisms:** Establish feedback mechanisms for employees to report issues, suggest improvements, and participate in problem-solving related to 5S practices.
- **Regular Audits and Inspections:** Conduct regular audits and inspections to assess compliance with 5S standards, identify areas for improvement, and track progress over time.

Self-Check Questions 3

1. What is the 5S methodology, and how does it improve workplace efficiency?
2. Describe each of the five steps of 5S and their practical applications.
3. What are the key benefits of implementing 5S in an organisation?
4. How does 5S relate to the concept of continuous improvement?
5. Explain the symbiotic relationship between 5S and the Kaizen philosophy.
1. List the five phases of 5S and briefly explain each one.
2. What are the main objectives of the "Sort" phase (Seiri) in the 5S methodology?
3. Describe the process of red-tagging and its significance in the "Sort" phase.
4. Explain the importance of the "Set in Order" phase (Seiton) and how it is implemented.
5. Outline the strategies for maintaining cleanliness and organisation in the "Shine" phase (Seiso).
6. What is the purpose of the "Standardise" phase in 5S, and how are standardised work procedures developed?
7. Discuss the challenges and strategies for sustaining the 5S program in the "Sustain" phase.

Unit Summary

5S is a process and method for creating and maintaining an organised, clean, and high performance workplace. It enables anyone to distinguish between normal and abnormal conditions at a glance. It is the foundation for continuous improvement, zero defects, cost reduction, and a safe work area.

5S is a systematic way to improve the workplace, our processes, and our products through production line employee involvement.

Sort (Seiri): Identify and remove unnecessary items from the workplace, categorising items as necessary or unnecessary based on their value and frequency of use.

Set in Order (Seiton): Organise remaining items in a systematic manner, assigning designated locations for storage and ensuring easy accessibility.

Shine (Seiso): Establish cleaning routines and procedures to maintain cleanliness and orderliness in the workplace, promoting a safe and hygienic environment.

Standardise (Seiketsu): Develop standardised work procedures and visual controls to sustain the gains achieved through Sort, Set in Order, and Shine stages.

Sustain (Shitsuke): Implement mechanisms to sustain the 5S practices over the long term, including regular audits, performance monitoring, and continuous improvement initiatives

Leadership Commitment: Secure commitment and support from organisational leaders to prioritise and sustain 5S practices, allocating resources and providing visible leadership.

Employee Engagement: Foster employee ownership and accountability for 5S practices through involvement in decision-making, training, and recognition programs

Employee Training: Provide comprehensive training to all employees on the principles, benefits, and techniques of 5S.

Unit Review Questions

Part I. Answer the following questions correctly.

1. One of the following is used to implement the third pillar of 5s- shine?
 - a. Brush
 - b. Hammer
 - c. Hack saw
 - d. Chipping hammer
2. All necessary and unnecessary items are categorised in the sorting activities
 - a. True
 - b. False
3. Which one is an example of shine activities?
 - a. Daily sweeping and mopping of floor, bath room, corridor etc.
 - b. Regular cleaning and maintenance of equipment and tools
 - c. Periodical check for changes in equipment and the service area
 - d. All
4. Red tag tool is used for sort activity when the items are necessary
 - a. True
 - b. False
5. Which one is NOT a benefit of Shine?
 - a. Customer satisfaction
 - b. Happier employees
 - c. Improved quality
 - d. Inventory reduction
6. 5S should be implemented by only one person per department to save time and avoid confusion.
 - a. True
 - b. False

7. Which of the following is not an advantage of implementing 5S technique?
- To improve work efficiency
 - To standardise work practices
 - To improve work discipline
 - To create a dirty workplace
8. Which of the following from the 5S technique means ‘to separate out all unnecessary things and eliminate them’?
- Sort
 - Standardise
 - Sustain
 - Shine
9. Which of the following is the correct order of 5s implementation?
- Sort, sustain, shine, standardise, set in order
 - Sort, standardise, shine, set in order, sustain
 - Sort, shine, set in order, standardise, sustain
 - Sort, set in order, Shine, standardise, sustain

Part II. Matching

A	B
1. Sort	a. Clean to inspect
2. Straighten	b. Create standards so abnormalities are easily recognized.
3. Shine	c. Apply positive tension to ensure gains are maintained.
4. Standardise	d. Get rid of the things you no longer need.
5. Sustain	e. Get a place for everything and put everything in its place.

Project Work**Project 1.**

Look around your school, among the seven types of waste which types of wastes are noticeable in your school compound.

1. What do you think are the causes of waste?
2. What do you suggest to control these wastes?

Project 2.

From your school compound select one from the following workplace and apply 5s

- a. Office
- b. Library
- c. Store
- d. Department
- e. Laboratory

Follow the following procedure for implementing 5s

1. Take a picture of the current status of your workplace.
2. Sort to separate anything that is needed and necessary from what is not needed.
3. Organise the things you need so that there is a place for everything and everything has a place. You should be able to find anything in just a few seconds.
4. Clean the workplace and get rid of things that make it difficult to maintain cleanliness, such as boxes on the floor that prevent you from being able to clean the entire surface, label them and store them in labelled drawers, instead.
5. Take a second picture after the entire day's work, for review.

References

- "5S Procedure," n.d.). Retrieved from <https://www.google.com/search?client=firefox-b-d&q=5s+procedure>
- Imai, M. (2012). Gemba Kaizen. The McGraw-Hill Companies.
- Japan International Cooperation Agency. (n.d.). Retrieved from <https://www.jica.go.jp/Resource/activities/issues/health/>
- Kaufman Global. (n.d.). 7 Types of Waste. Retrieved from <https://www.kaufmanglobal.com/glossary/7-types-waste/>
- Liker, J. K., & Meier, D. (2006). The Toyota Way Fieldbook. The McGraw-Hill Companies.
- Ministry of Labor and Skill Development (MOLSE). (2014). Apply 5S and Prevent and Eliminate Muda, Addis Ababa.
- National Productivity Corporation. (2005). Petaling Jaya, Malaysia: National Productivity Corporation.
- National Productivity Corporation. (2005). Petaling Jaya, Malaysia: National Productivity Corporation.
- No specific author provided. ("7 Wastes of Lean Production," n.d.). Retrieved from <https://www.quality-assurance-solutions.com/7-wastes.html#ixzz8O9DWOMne>
- PTC. (n.d.). 7 Wastes of Lean Production. Retrieved from <https://www.ptc.com/en/blogs/iiot/7-wastes-of-lean-production>

MODULE 3

BENCH WORK



Contents

No	Contents	Page No
1	Unit 1: Introduction to Benchwork	111
	1.1. Introduction to Bench Work	111
	1.2. Bench Work Tools and Equipment	112
	1.3. General Safety in Bench work operation	113
	Unit Summary	114
	Unit Review Questions	115
2	Unit 2: Layout and Cutting	116
	2.1. Term Definition	117
	2.2. Tools Used for Measuring and cutting Out	118
	2.3. Procedures for Mark and Cutting	121
	Unit Summary	122
	Unit Review Questions	123
3	Unit 3: Drilling	124
	3.1. Term Definition	125
	3.2. Application of drilling machine	125
	3.3. Elements of Portable Drilling Machine	126
	3.4. Drill Bits	127
	3.5. Operational safety precaution	129
	3.6. Drilling operation	130
	Unit Summary	132
	Unit Review Questions	132
4	Unit 4: Off-Hand Grinds Cutting Tools	134
	4.1. Grinding	134
	4.2. Grinding Machine	135
	4.3. Types of grinding Machine	135

	4.4.	Application of Portable Grinding Machine	136
	4.5.	Safety Precautions	137
	4.6.	Grinding operation	137
	Unit Summary		138
	Unit Review Questions		139
	References		140

Unit 1

Introduction to Bench work

Unit Description

Students are introduced to the basic ideas of bench work as well as the main kinds of operations that are carried out in this course. Additionally, it familiarizes students with the various tools and equipment used in various bench work operations as well as general safety precautions that should be taken when operating work benches, such as machine and tool safety, bench work and fitting shop safety, and personal safety.

Learning Outcome:

At the end of this section, you will be able to::

- Define Bench Work
- Differentiate different types of tools used in bench work
- Distinguish safety procedure in bench Work

Key Terms:

- Bench work,
- Bench Vice,
- Hand Tool,
- Power Tool

Startup Activity

Could you please describe the different kinds of bench work activities?

1.1 Introduction to Bench Work

The workbench is, where the operation involving the use of hand tools such as sawing, filing, chiseling and marking out are appropriately carried out.

Bench work involves following hand operations to finish the work to desired shape and size with required accuracy.

- Marking
- Sawing (Cutting)
- Filing
- Drilling
- Grinding

1.2 Bench Work Tools and Equipment

A great variety of tools and equipment is used in bench work activity the most basic compliant of hand and power tools used in all activity of bench work operation are

1. Tool Storage: Toolbox or storage cabinets are used to organize and store various hand tools and equipment, ensuring easy access

2. Fixture and Clamping Tools

Clamps, vices, or jigs are used to secure metal or wood pieces while working on them. Bench vise is a clamping device, usually consisting of two jaws that close with a screw or a lever, that is commonly attachable to a workbench; it is used for holding a piece of work for Filing ,sawing ,chiseling and bending light metal.



Fig 1 Clamp Vices

3. Hand Tools: Various hand tools are used for measuring, cutting, shaping, and finishing in bench work operation.

4. Power Tools: Power tools provide efficiency and precision in bench work. . Some commonly used power tools include:

- Drilling machines: Used for drilling holes in different surfaces using various sizes of drill bits.

- Grinding machines: Used for cutting, shaping and smoothing, material from metal surfaces using grinding wheels or belts.
- Cutting machines:

1.3 General Safety in Bench work operation

Safety Equipment: Safety is paramount in metal and wood bench work. Protective gear such as goggles, gloves, aprons, and ear protection should be worn to prevent injuries.

Key Learning Points

Hazard avoidance: general workshop safety, tool holding/usage/ housekeeping. Safe and environmentally sound disposal of waste materials and tooling

Personal Safety:

- Wear approved safety glasses or goggles at all times
- Wear approved foot wears at all times
- Never handle sharp tools or cutters by hand.
- Use proper lifting techniques whenever lifting tools or machines.
- Do not carry sharp tools in pockets.
- Remove all rings, Watches, or bracelets.
- Don't wear loose clothes.

Bench Work and Fitting Shop Safety

- Keep hands and tools wiped clean and free of dirt, oil and grease.
- Always keep the workshop clean.
- Do not keep working tools at the edge of the table.
- Clean the vice after use.
- Keep the floor around a machine or bench free of tools or stock.

Machine and Tool Safety

- Never place tools or materials on machine tools.
- Always keep the machine clean.
- Always stop a machine before attempting to clean it.

Unit Summary

The workbench is where tasks requiring the proper use of hand tools, such as filing, sawing, chiseling, and marking out, are completed. Hand activities like marking, sawing (cutting), filing, drilling, and grinding are part of general bench work.

A wide range of instruments and equipment are utilized in bench work and are divided into four categories: power tools, hand tools, fixture and clamping tools, and tool storage.

Personal safety, bench work and fitting shop safety, as well as machine and tool safety, are all included in bench work safety.

Self-check question

- Define Bench work
- Mention basic safety rule in bench work shop?

Unit Review Questions

Part One: Essay Question

1. Enumerate the various sorts of basic hand operations used in bench work

Part Two: Multiple Choose

For the following questions choose the correct answer from the given alternatives.

1. Are used for measuring, cutting, shaping, and finishing in bench work operation.
A .Hand Tools B. Power Tools C. Fixture and Clamping Tools
2. Used for drilling holes in different surfaces using various sizes of drill bits.
A. Drilling machines B. Grinding machines C. Cutting machines
3. Used for cutting, shaping and smoothing, material from metal surfaces using grinding wheels or belts
A. Drilling machines B. Grinding machines C. Cutting machines
4. Are used to organize and store various hand tools and equipment, ensuring easy access
A. Hand Tools B. Power Tools C. Fixture and Clamping Tools D. Tool Storage

Unit 2

Layout and Cutting

Unit Description

In this unit Students will learn basic definition layout, marking, and operation in bench work, as well as defining cutting, in this lesson. Also familiarized them with bench work tools used for cutting and layout. Students were also taught how to layout and mark down dimensions on a fresh work sheet and cutting tool usage techniques and safe procedures with detail procedure

Learning Outcome:

At the end of this section, you will be able to:

- ✓ Define what is Layout and marking in Bench work activity
- ✓ Identify different types of common layout tools
- ✓ Describe the application of various types Layout Tools
- ✓ Determine the correct tools for Layout and Marking Tools
- ✓ Apply the Knowledge to layout mark out in new worksheet
- ✓ Identify different types of common cutting tools
- ✓ Use Various types of Cutting properly with Safe Practice

Key Terms: Layout, Marking, Cutting

Self-check question

- ✓ Could you please list the different types of measuring tools you are aware of?
- ✓ Could you please list the different types of cutting tools you are aware of?

2.1 Term Definition

I. Layout and marking

Laying out is the process of scribing or marking center points, circles, arcs, or straight lines on a worksheet to indicate the shape of the object, the amount of material to be removed during the machining process, and the position of the holes to be drilled. Layout is also the process of marking a workpiece prior to cutting in order to have a visual guideline during cutting, drilling and grinding operation.

All layouts should be made from a baseline or finished surface to ensure an accurate layout, correct dimensions, and proper location of holes.

II. Measuring

Accurate measurement is a crucial aspect of bench work, as it ensures precision and consistency in the fabrication and assembly of components. Various measuring techniques and tools are used to determine dimensions, angles, and distances in bench work

Note: The accuracy of the finished product depends greatly on the accuracy of the layout and measuring

III. Cutting

Cutting is a fundamental operation in bench work that involves the removal of material from a workpiece to achieve the desired shape, size, or dimension. Various cutting tools and techniques are used in bench work, depending on the material being worked on and the specific requirements of the project.

2.2 Tools Used for Measuring and cutting Out

Key Learning Points

Tool types and applications for marking out and measuring

2.2.1 Measuring and Marking tools

A variety of tools are available for measuring and marking purpose , ranging from simple to very precision measuring tools used in bench work operations. These are just a few of the basic measuring and cutting tools selected for the purposes of this module.

1. **Tape Measure:** A tape measure or measuring tape is a type of hand tool typically used to measure distance or size.

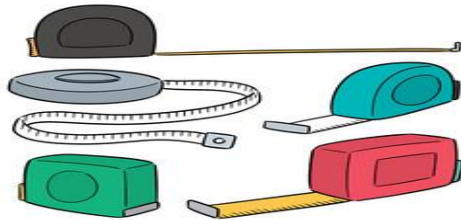


Fig 2.1: Tape

2. **Ruler:** For straight edge measurements and marking

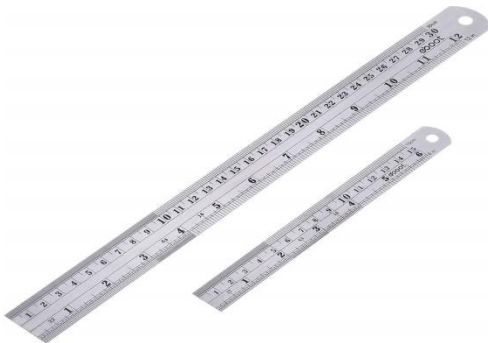


Fig 2.2 Steel Rulers

3. **Scriber:** is a hand tool used to mark lines on workpieces, prior to cutting.



Fig 2.3 Scriber

4. **Try Square:** Try squares have a steel blade and a steel or wood handle. Some have a 45° angle cut into the handle. Try squares are the most reliable of all squares for accuracy. Use them for making layouts, checking square-ness,



Fig 2.3 Try Square

5. **A combination square :** is a multi-use measuring instrument which is primarily used for ensuring the integrity of a 90° angle, measuring a 45° angle, measuring the center of a circular object, finding depth, and simple distance measurements.



Fig 2.4 A combination Square

6. **Calipers:** Used for measuring diameters and thicknesses of material. They are two in type

I inside Calipers: are used to test the diameters of holes or the distance between two surfaces



Fig 2.5 Inside Caliper

II Outside calipers : are used measure thickness and outside diameter



Fig 2.6 Outside Caliper

7. **carpenter's Pencil:** Used for marking wood surfaces

2.2.2 Cutting tool

A variety of tools are available for cutting, ranging from basic hand tools to powerful equipment used in bench work operations. These are just a handful of the basic cutting tools selected for the purposes of this module; each has a specific purpose in shaping and cutting materials.

1. **Hand Saw:** is one of the most familiar wood cutting tools, and there are many different types of hand saws, but they all serve the same purpose



Fig 2.8 Hand Saw

2. **Hacks Saw** - The hacksaw is an adaptable tool to use. It is an excellent tool for metal crafts and is ideal for cutting materials that are harder than wood.



Fig 2.9 Hack Saw

2.3 Procedures for Mark and Cutting

2.3.1 Procedures used to mark and lay out

1. Choosing the Right Measurement Tool: Selecting the appropriate measuring tool based on the specific dimension being measured
2. Establishing a Reference Point: Identifying a reference point on the workpiece from which measurements will be taken to ensure consistency and accuracy
3. Applying Proper Measurement Techniques: Find and scribe each circle, radius, and arc's centerlines using the baseline as a reference. Taking multiple measurements to confirm accuracy
4. Tolerance and Error: the permitted deviation from the required measurements in the completed work

5. Verifying Measurements: Verifying measurements by cross-checking with multiple measuring tools or comparing against reference dimensions to ensure accuracy and consistency.

2.3.2 Procedures for cutting operation

1. Selecting the Right Cutting Tool: Choosing the appropriate cutting tool based on the material being cut.
2. Securing the Workpiece: Ensuring that the workpiece is securely clamped or held in place using fixtures, vises, or clamps to prevent movement during cutting operations. This enhances safety and accuracy in the cutting process
3. Mark Your Cut Line: Measure your material twice and decide where you want to cut. Mark where you want to begin with a pencil or chalk. The line will guide you to make a square notch.
4. Applying Cutting Techniques
2. Monitoring Cutting Progress: Continuously monitoring the cutting process to ensure that the material is being removed accurately and smoothly.
3. Checking Dimensions: Verifying the dimensions and accuracy of the cut components using measuring tools

Self-check question

1. .what is basic deference between Layout and Marking?
2. List basic types of tools used for layout activity?
3. List basic types of cutting tools used in bench work?

Unit Summary

Layout and cutting are the initial and most important steps in bench work process. Prior to cutting, a workpiece is marked during the layout phase so that it can serve as a visual guide for drilling, grinding, and cutting operations.

A variety of instruments, such as a tap measure, ruler, combination square, try square, calipers, and carpenter's pencil, are used to lay out and mark center points, circles, arcs, or straight lines on a worksheet to show the shape of the object, cutting point, and drilling point. The Hand Saw,

Hack Saw, and Circular Saw are three more extremely basic hand tools used in cutting operations.

Unit Review Questions

Part One: Multiple Choose

For the following questions choose the correct answer from the given alternatives

1.....are used to test the diameters of holes or the distance between two surfaces

A. carpenter's Pencil B. inside Calipers C. A combination square D. Tape Measure

2..... Is used for straight edge measurements and marking

A. carpenter's Pencil B. Ruler C. Tape Measure D. Try Square

3.is ideal for cutting materials that are harder than wood?

A. Hand Saw B. Hack Saw

Part Two: Essay Types

1. Define Layout?

2. What are cutting in bench work?

Unit 3

Drilling

Unit Description

In this chapter Students are learn about drilling, drilling machine parts, and how to distinguish between various drill bit types and their applications in this chapter. Students are also given the technical skills necessary to operate a portable drill machine and drill a circular cross-section hole in different a solid material and surface. Students are also introduced to Pre-operational and operation safety precaution when operating a portable drill Machine.

Learning Outcome:

At the end of this section, you will be able to:

- define drilling
- identify different parts of portable drill Machine
- differentiate different drill bit
- distinguishes Pre-operational and operation safety precaution when operating a portable drill Machine
- Select, remove and replace bits on the portable electric drill.

Key Word:

- Portable drill
- Drill Bits

Startup Activity
Could you please list the different types of drill machines you are aware of?

3.1 Term Definition

What is Drilling?

Drilling is a material-removing or cutting process in which the tool uses a drill bit to cut a hole of circular cross-section in solid materials. Using a drill, may create holes of various diameters in various materials, such as cement, metal, and wooden surfaces

What is a Drilling Machine?

Drilling machines are made in many types and sizes; each is designed to handle a class of work or specific jobs to the best advantage.

- The cutting tool known as drill bit is fitted into the spindle of the drilling machine.
- A drilling machine's speed is adjustable, and the feed rate into the workpiece can be either manually or automatically.

3.2 Application of drilling machine

Drill machine are used in different area of application and Activities

- Commonly used in woodworking activities for drilling holes, driving screws, and other fastening tasks.
- Essential tools for renovations and repairs in construction projects.
- In metal fabrication and construction, portable drills are used for drilling holes in metal sheets, beams, and other components.
- Electricians often use portable drills for drilling holes in walls and ceilings to install electrical fixtures and wiring.
- Plumbers use portable drills to create holes in walls and floors for installing pipes, fixtures, and other plumbing components.

Portable drills are versatile tools that can be used for a wide range of construction activities, including framing, decking, and finishing work.

3.3 Elements of Portable Drilling Machine

Portable Drill Machine: This tool used to drill holes in metal, plastics, wood, and stone.

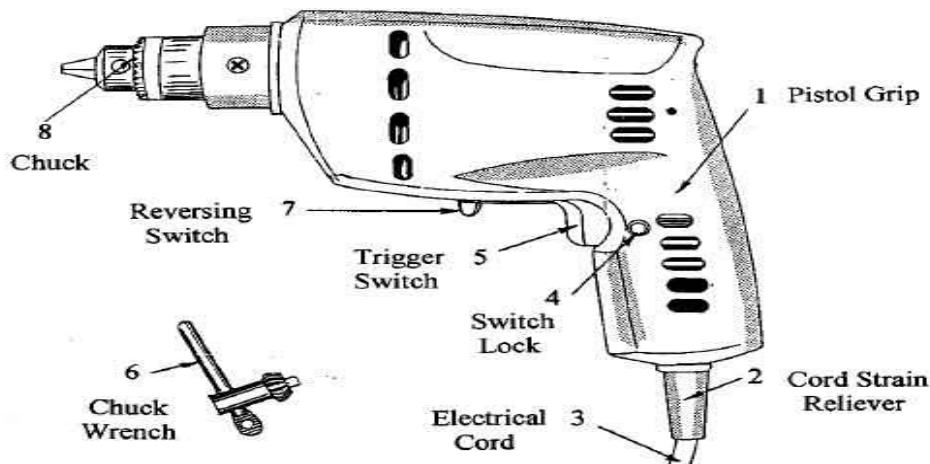


Figure 1

Fig 3.1: Portable Drill Machin

Basic Features of Drill



All drills, whether cordless or corded, have these features:




- Chuck : Clamp at the Front of the drill that holds the drill or drivers in place
- Clutch : Ring located behind the chuck that adjusts the torque and speed
- Trigger Switch : Lever that turns the drill on or off as well as controls the drill's variable speed
- Forward/revers : Lever located near the trigger that controls the drill's forward (Clockwise) or reverses (Counter –clockwise) Direction
- Power Source : A docking lithium –ion battery for cordless drills or electric power cord for corded models




3.4 Drill Bits

A drill bit is a cutting tool that's fitted into a power drill and used to cut holes in materials. Drill bits are primarily used for creating circular holes in materials from drywall and wood to metal and masonry. Different drill bit types are utilized for various operations, as shown in the table 3.1 below.

Table 3.1 List of different types of Drill Bit

Type	Use	Fig
1) Brad –Point Drill Bit :	are one of the best options for boring accurate holes into wood and producing a clean exit point in the workpiece	
2) Twist Drill Bit	Used or best General –purpose drilling through wood, plastic, and light metal.	

3) Drill/Driver Bit	Best for Driving or loosening screws and other fasteners	
4) Auger Drill Bit	They are used for major woodworking and construction work	
5) Spade Drill Bits	Used to create large –diameter holes, they are used for framing, electrical ,plumbing ,and precision woodworking operations, drill holes in wall studs	

6) Drill bit for tiles:	Used in installing or renovating flooring ,backsplashes, and tile wall	
7) Drill bit for masonry	Are suitable for work with concrete, brick, and masonry and for home construction and repairs.	
8) Hole Saw Drill Bits	Are used for cutting holes in wood, metal, tile, and Masonry	

3.5. Operational safety precaution

Always use the following safety precaution when using a portable drill machine.

- Make sure that the drill is turned off before plugging it in
- Make sure you disconnect the plug before making any adjustment or installing bits.
- Select the correct bit for the finish and material being drilled. Make sure the bit is securely tightened in the drill chuck.
- Always remove the chuck key from the chuck before drilling
- Don't attempt to power drill with one hand –Use the two hand Use both hands to grip the drill, and never hold the piece in your hand to prevent losing control of the drill. Know the types of drill bits
- Always clamp your work securely in the best position to perform the drill operation
- Before drilling, turn the drill on to see if the bit is centered and running true

- When drilling deep holes with a twist drill, move the bit up and down several times while drilling to remove cuttings and reduce overheating in the bit.
- When finished drilling ,Make sure you disconnect the Power Cord
- Do not force the drill with extra pressure.(The motor itself should handle the majority of the drilling effort)
- Do not place hands under the stock being drilled
- Do not stop rotation of chuck and spindle with your hand
- Do not remove a broken drill with a center Punch and Hammer
- Maintain good balance at all times when drilling
- Use slow drill speeds for drilling metal and fast speeds for drilling wood

3.6 Drilling operation

Follow these steps and safety precautions, for effectively and safely use a portable drilling machine to achieve precise and accurate results in their drilling tasks.

Procedure:

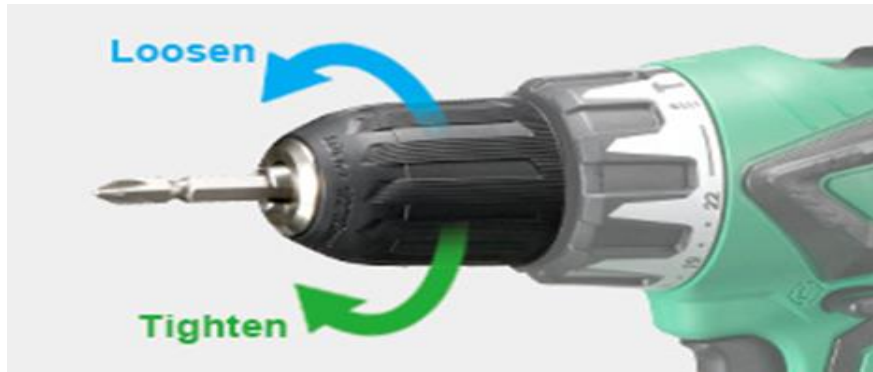
1: Selecting the proper size, kind, and several drills and drill bits is the first step in successful drilling. Based on the surface we drill

2: Place the selected Drill Bit to drilling Machine



3: Tighten the drill bit by rotating the chuck key to all three holes in them. Chuck. This will help

to keep the drill bit centered



Note: After Tighten the drill bit make Sure chuck to remove



4: Adjust the Drill's Clutch; (After checking whether the drill is in forward or reverse, adjust the drill's clutch speed/torque setting) After checking whether the drill is in forward or reverse, adjust the drill's clutch speed /torque setting



5. Turn the drill on to see if the bit is centered and running true
- 6: Drill a pilot Hole (optional)
- 7: Drill the hole or Drive the Fastener Apply moderate even pressure to the drill during the drilling operation. For driving screws into woods prone to cracking begin with a pilot hole.
8. Presses on the Drill
9. Remove the Drill Bit

Self-check question

1. Mention basic features of Portable drilling machine?
2. Define Drill Bit?
3. List types of drill bet and their uses?

Unit Summary

Drilling is a material-removing or cutting process in which the tool uses a drill bit to cut a hole of circular cross-section in solid materials. Using a drill, may create holes of various diameters in various materials, such as cement, metal, and wooden surfaces. Drill bits are primarily used for creating circular holes in materials from drywall and wood to metal and masonry

Application of drilling machine for finishing work, Woodworking, Renovations and Repairs, Metalworking, Electrical Work: and Plumbing:

Unit Review Question

Part One Essay Type

1. What is Drilling?
2. What is a drilling machine?
3. List the areas in which a portable drilling machine can be used.

Part Two Matching

Part A	Part B
1) Used to create large –diameter holes, they are used for framing, electrical ,plumbing	A. Hole Saw Drill Bits
2) Are suitable for work with concrete, brick, and masonry and for home construction and repairs.	B.Spade Drill Bits
3)Are used for cutting holes in wood, metal, tile, and Masonry	C. Auger Drill Bit
4)They are used for major woodworking and construction work	D. Driver Bit
5) Best for Driving or loosening screws and other fasteners	E. Drill bit for masonry

UNIT 4

Off-hand grinds cutting tools

Unit Description

In this chapter Students are learn about grinding, grinding machine, and various grinding wheel types and their applications. Students are also given the technical skills necessary to operate a portable grinding machine and grinding, cutting and polishing in different a solid material and surface. Students are also introduced to Pre-operational and operation safety precaution when operating a portable grinding Machine

Learning Outcome:

At the end of this section, you will be able to:

- Define grinding and grinding machine
- identify Types of grinding machine
- explain the use of grinding wheels
- identify Application area of grinding machine in construction finishing work
- operate grinding machine

Key Terms:

- Grinding
- Grinding machine
- Grinding wheel

4.1 Grinding

Grinding is an abrasive machining process that uses a grinding wheel or abrasive belt as the cutting tool. It is commonly used to remove material from a workpiece, to produce a smooth finish on the surface of the workpiece, or to remove burrs from the surface. Grinding can be

performed wet or dry, and can be performed on a variety of materials, including metals, plastics, and ceramics.

4.2 Grinding Machine

A grinding machine is power tools that are used for grinding, cutting or polishing. These versatile tools can be used for a variety of tasks when used with the proper grinder wheels.

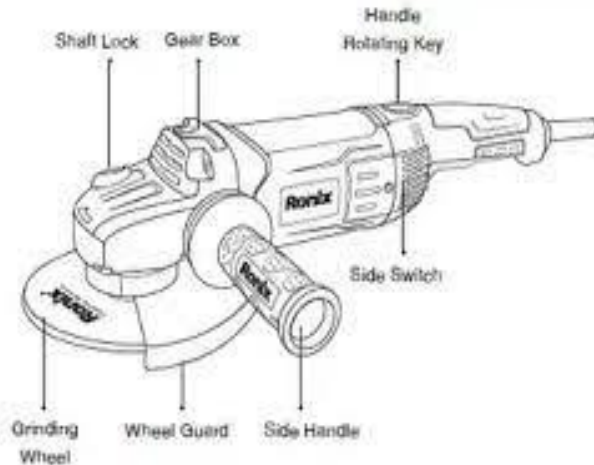
4.3 Types of grinding Machine

Grinding machines come in many types, from light and portable to large and precise. Each has unique applications, costs, and power ratings. Manually operated grinding machines are used for low-precision cutting, cleaning, sharpening, and polishing work while large CNC-operated precision grinders are used to create perfectly flat or cylindrical surfaces that meet tight tolerances. This chapter will exclusively cover the manually operated grinding machine and its application, in accordance with the module objective.

4.3.1 Portable Grinding Machin

Portable grinders are handheld power tools that are used for grinding, cutting or polishing. These versatile tools can be used for a variety of tasks when used with the proper grinder wheels according to the manufacturer's recommendations, including: Removing paint, rust or mortar.

Grinding wheels contain abrasive grains and layers of fiberglass bonded into a wheel shape by another substance. The abrasive grains act as grinding tools, removing material from a workpiece to shape and refine it. Grinding wheels are useful in many grinding and machining operations



(Marcin , 2022)Fig 4.1: Portable Grinding Machin

4.4 Application of Portable Grinding Machine

Portable grinding machines play a significant role in construction finishing work by providing versatility, convenience, and precision when shaping and smoothing various materials.

Here are some common applications of portable grinding machines in construction finishing work

- **Smoothing Uneven Surfaces:** Portable grinding machines can be used to eliminate rough areas, high spots, or uneven surfaces on concrete, wood, or metal materials before finishing work.
- **Removing Imperfections:** Grinding machines are effective in removing imperfections such as paint drips, excess sealants, or rough edges to prepare surfaces for painting, sealing, or installation
- **Tile and Stone Finishing:** Portable grinding machines are used to shape and polish tiles, granite, marble, and other stone materials for precise fitting and finishing.
- **Concrete Polishing:** Grinding machines with specialized polishing pads are employed to polish and enhance the appearance of concrete floors, countertops, and decorative concrete elements

- **Precision Work:** Portable grinding machines are indispensable for precise edge profiling and detailing tasks in construction projects that require accuracy and intricacy.

4.5. Safety Precautions

- Wear goggles for all grinding machine operations
- Check grinding wheels for cracks before mounting
- Never operate grinding wheels at speeds in excess of the recommended speed.
- Never adjust the work piece or work mounting devices when the machine is operating
- Do not exceed recommended depth of cut for the grinding wheel or machine
- Remove work piece from grinding wheel before turning machine off
- Use proper wheel guards on all grinding machines

4.6 Grinding operation

Procedure:

Follow these steps and safety precautions, for effectively and safely use a portable grinding machine to achieve precise and accurate results in their grinding tasks

1. Prepare the Work Area:

- Ensure the work area is clean and free of obstructions.
- Check that the grinder is on a stable surface and properly plugged in

2. Check the Grinder:

- Inspect the grinding wheel for any damage or cracks.
- Make sure the wheel guard is in place and functioning properly

3. Adjust the Speed and Feed:

- Set the appropriate speed and feed rate based on the material being ground and the type of wheel being used

4. Secure the Workpiece:

- Clamp or secure the workpiece properly to prevent it from moving during grinding

5. Grind the Workpiece:

- Turn on the grinder and allow it to reach full speed.

- Approach the workpiece gently to avoid jerking or applying excessive pressure.
- Move the grinder back and forth or in a circular motion to grind the surface evenly.
- Do not grind in one spot for too long to prevent overheating

6. Monitor the Grinding Process:

- Inspect the Finished Surface:
- Once grinding is complete, inspect the surface for the desired finish and dimensions.

7. Clean Up:

- Turn off the grinder and allow the wheel to come to a complete stop.
- Clean up any debris or scarf from the work area and machine.
- Store the grinder in a safe and secure location

Self-check question

- List parts of Grinding machine
- Mention Safety precaution followed while operating grinding machine

Unit Summary

Portable grinders are handheld power tools that are used for grinding, cutting or polishing. These versatile tools can be used for a variety of tasks when used with the proper grinder wheels according to the manufacturer's recommendations, including

- Surface Preparation
- Material Shaping and Cutting
- Finishing and Polishing
- Edge Profiling and Detailing

By using portable grinding machines effectively in construction finishing work, professionals can achieve enhanced precision, efficiency, and quality in surface preparation, material shaping, finishing, and detailing tasks

Unit Review Question

Essay Type

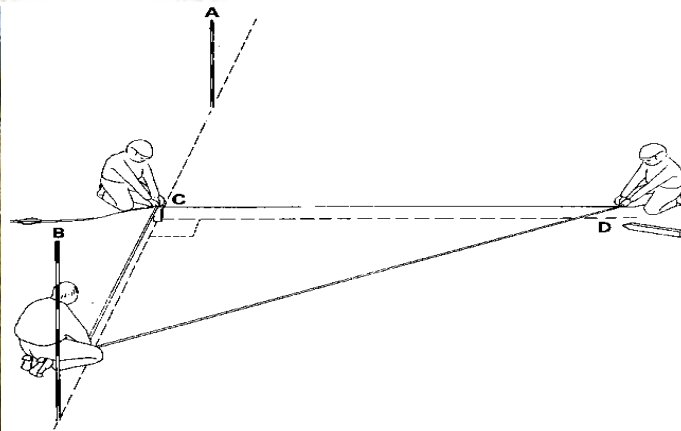
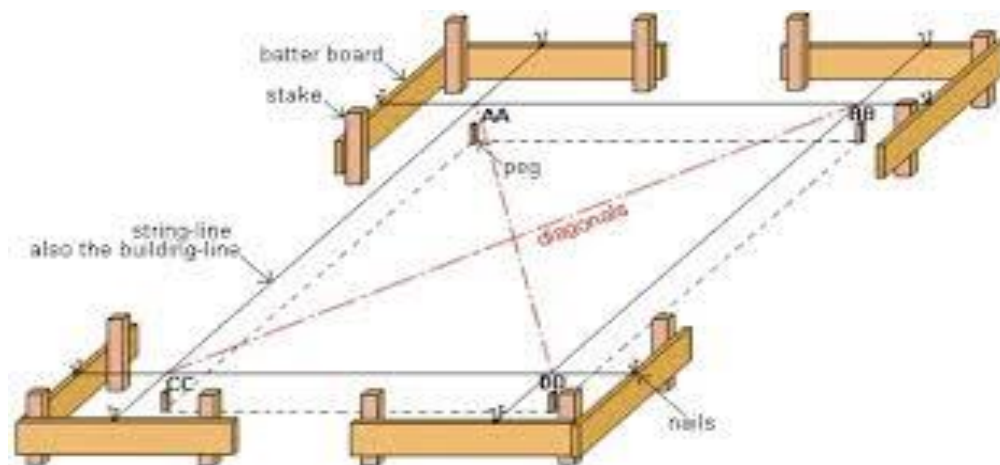
1. Define grinding
2. What is Grinding Machin?
3. Mention the areas in which portable grinding machines are used for finishing work in building.

References

1. (n.d.). Retrieved from <https://smithy.com/collections/common-layout-tools>
2. *Housing New Desk*. (2023, May 29). Retrieved 2024, from Housing .com: <https://housing.com/news/drill-bits-uses-types-and-maintenance/>
3. *Hss pro Service*. (2022, october). Retrieved from WWW.hss.com: <https://www.hss.com/blog/drills/how-to-use-drill>
4. Lemma. (2014, october 22). Retrieved 2024, from Slideshare: <https://www.slideshare.net/slideshow/performing-bench-work-ppt/42933346>
5. *Little machineshop.com*. (2020). Retrieved from <https://littlemachineshop.com/images/gallery/instructions/5988BasicLayout.pdf>
6. Marcin , H. (2022, October). Retrieved March 2024, from hss.com: <https://www.hss.com/blog/drills/how-to-use-drill>
7. Noaman , A. (2018, September 28). *dizz.com*. Retrieved from <https://dizz.com/drilling-machine/>
8. *scmep-online.org*. (2024). Retrieved from <https://www.scmep-online.org/courses/benchwork-and-layout-operations>
9. Team Xometry. (2024). *xometry.com*. Retrieved from <https://www.xometry.com/resources/machining/drilling-machines/>
10. *weekly Safety.com*. (n.d.). Retrieved from <https://weeklysafety.com/blog/portable-grinders>

Module 4

Setting Out



Contents

No	Contents	Page No
1	Unit 1: Introduction to Setting Out	141
	1.1. Definition	141
	1.2. Safety Requirements	142
	1.3. Tools and Equipment	142
	Unit Summary	146
	Unit Review Questions	147
2	Unit 2: Setting Out Building	148
	2.1. Method of Setting Out	149
	2.2. Setting out Procedure	151
	Unit Summary	166
	Unit Review Questions	167
	References	168

Unit 1

Introduction to Setting Out

Unit Description

This unit describes the performance outcomes, skills and knowledge required to carry out the setting out of building lines

- ✓ Introduction to Set out of Building
- ✓ Safety requirements
- ✓ Tools and Equipment's used for setting out of building

Unit Learning Outcome

At the end of this section, you will be able to::

- Define Setting out
- Identify potential hazards and risks, and implement safe working practices to manage risks
- Select tools and equipment required for setting out construction works, and check for safe operation

Key Words:

Setting out

Startup Activity

From your previous module one

- 1.What are Architectural Drawing
- 2.List Types of Drawing Plan

1.1 Definition

The setting out of a building is a crucial initial stage in construction that involves establishing the precise locations of the building's walls, columns, and other structural elements. This process ensures that the building is constructed accurately according to the architectural and engineering plans..

The process of translating a design concept from a drawing onto the ground is called setting out a building. Using a range of instruments and methods to guarantee accuracy and precision, the process entails moving design data from plans and drawings to the construction site.

key words

1.2 Safety Requirements

Safety is the primary concern in any construction job. While laying out tasks may not be as dangerous as other construction jobs, all workers on a building site must follow all site safety policies and procedures.

By prioritizing safety and taking the appropriate precautions, you may help provide a safe working environment during the building set-out process.

1. **Personal Protective Equipment (PPE):** Ensure that all workers involved in the setting out activity are wearing appropriate PPE, such as.
2. **Site Awareness:** Familiarize workers with the construction site and any potential hazards,
 - such as uneven ground,
 - excavation areas,
 - Nearby traffic, or overhead power lines.
 - Clearly mark and communicate any restricted areas.
3. **Tool Safety:** Train workers in the safe operation and handling of tools and equipment used during setting out
4. **Preventing fall:** Provide appropriate fall protection measures, such as guardrails, safety harnesses, or scaffolding, and ensure workers are trained in their proper use.
5. **Clear Communication:** Establish clear communication channels between workers involved in the setting out activity to avoid confusion and potential accidents.
6. **Emergency Preparedness:** Have a well-defined emergency response plan in place, including First aid supplies.
7. **Regular Inspections:** Continuously monitor the construction site for any safety hazards that may arise during the setting out activity. Regularly inspect the workplace, tools, and equipment to identify and address potential risks.




1.3 Tools and Equipment



Setting out a building activity requires specific tools and equipment to accurately measure and mark the locations of walls, foundations, and other components on the ground. Several equipment and tools are commonly used for setting out in construction projects. The choice of



equipment may vary depending on the specific requirements of the project, the level of accuracy needed, and the complexity of the site.

Here are some commonly used tools for setting out work which is listed in table 1:

Table 1. List of Tools used for Setting out Work

Material	Use	
Pegs	<ul style="list-style-type: none"> • It was used to mark point on the ground • Usually wooden sticks are used of approximately 50 cm length and strings • On one end they are pointed that they can easily be hammered in to the ground 	
Nails	It was used to create bonding between peg and profile board	
wooden planks	Used for profile board preparation	

Measuring Tape	<ul style="list-style-type: none"> • It was used to measure distances. between two point • There are different types of tapes • The Most Common length of tape measure used for setting out is 30m 	
Spirit level	is used for construction work and to ensure the line is at level/horizontal	
Rope/Lines	It was used as guide through the practical	
Sledge Hammer	It was used to drive pegs in the ground	
Claw Hammer	It was used to drive nails in the wood	

Tri Square	used for laying off right angles and testing whether work is square	
Lime Powder	White lime powder is used to mark the foundation walling and column footing positions for further excavation till rock or stable ground.	
Bow Saw	Is a woodworking tool used for straight or curved cuts	
water tube level	It is used to transfer a vertical level across a distance	
Water Bucket		




Wheel barrow	Is a small open cart with one wheel and handles that is used for carrying things	
Marking Tools	Used to mark point on the reference point	
Note Book	Used to record information project site	

Table 1: List of Tools and Equipment's used for Setting out work

Self-check question

1. Define setting out?
2. Mention basic safety requirements in setting out work?

Unit Summery

The setting out of a building is a crucial initial stage in construction that involves establishing the precise locations of the building's walls, columns, and other structural elements. This process ensures that the building is constructed accurately according to the architectural and engineering plans..

Most commonly used tools for setting out work. Are Pegs, wooden planks, Measuring Tape, water tube level, Bow Saw

Unit Review Question

Part One

For the following questions choose the correct answer from the given alternatives

1. It is used to transfer a vertical level across a distance
A. Marking Tools B. water tube level C. Tri Square D. Spirit level
2. It was used to drive pegs in the ground
A. Marking Tools B. Bow Saw C. Claw Hammer D. Sledge Hammer

Part Two:

Student please Describe the use of the following Tools and Equipment used for setting out	
1. Pegs
2. Nails
3. Spirit level
4. Tri Square
5. Bow Saw

Unit Two

Setting out building

Unit Description

This unit of competency specifies the outcomes required to identify site boundaries and survey indicators, and establishing, measuring and setting up profiled set outs for buildings and structural components of building work

This unit describes the performance outcomes, skills and knowledge required to carry out the setting out of building lines

- Methods of setting out
- Setting out procedure with practice

Unit Learning Outcome

At the end of this section, you will be able to::

- Plan and prepare setting out work
- Identify site boundaries and survey indicators
- Locate position of proposed construction works
- Transfer line, shape, angle, and dimension scale measurements from site plan to site using the appropriate scale
- Elements of setting out first line
- measuring and establishing building profile layouts

key Words

- ✚ 3-4-5 Methods
- ✚ Site Boundary
- ✚ Elevation
- ✚ Profile Board

Startup Activity

1 Define Setting out

2.List basic tools and equipment's used for setting out building

2.1 Method of Setting Out

Setting out in construction is a crucial step that involves transferring dimensions and layout information from design drawings to the actual construction site. This process ensures that the building is constructed accurately, in alignment with the architectural plans and specifications. There are several methods used for setting out in construction to establish reference points, lines, and levels on the site.

Some common building setting out methods include:

- I. **Pegging out:** Using pegs to mark key reference points on the ground based on design drawings. This method helps create a physical representation of the proposed building layout.
- II. **Using Surveying instruments:** Utilizing tools like theodolites, total stations, and laser levels to accurately measure distances, angles, and elevations on-site. Surveying instruments provide precise data for setting out foundations, columns, and other structural elements.
- III. **Offsetting:** Measuring distances perpendicular to a known line or point to set out walls or columns parallel to existing structures or property boundaries.
- IV. **Batter boards:** Erecting boards around the construction site to serve as reference points for layout. String lines can be attached to batter boards to establish straight lines and right angles for setting out.

2.1.1 The 3-4-5 Method

This method can be used in variety of project. Though typically it is anywhere that requires confirmation of squared corners and ensuring precise angles for building work

- This technique makes it easy and precise to mark out perpendicular and right angles in construction.
- Provides a reliable approach for establishing
- This technique is essential for ensuring construction accuracy and for accurately positioning different structural elements.

Material or Tools required

- String
- Tape Measure
- Peg or pin (Three in number)

Steps procedure Using 3-4-5 Method

Step 1 Drive pegs into the corner (the building's first corner), where the angle is 90 degrees.

Assign Point A.

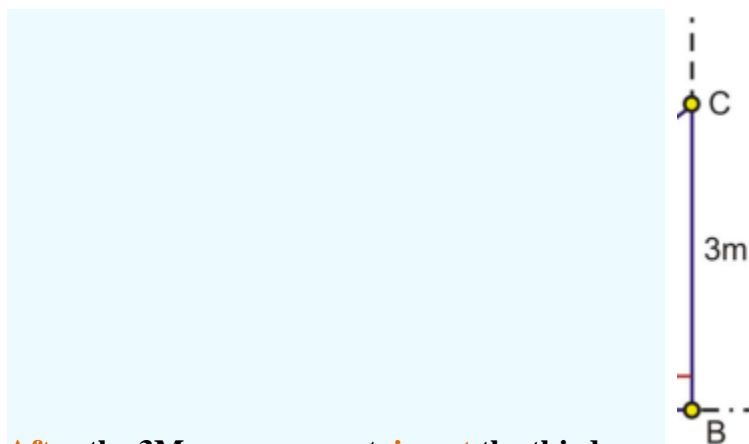
Step 2: Measure four meters outward from the first corner peg

Step 3: After completing the 4 M measurement, insert the second peg.

Step 4: Connect the first peg to the second peg using the attaché string. Ensure that it is securely pulled for the desired length.

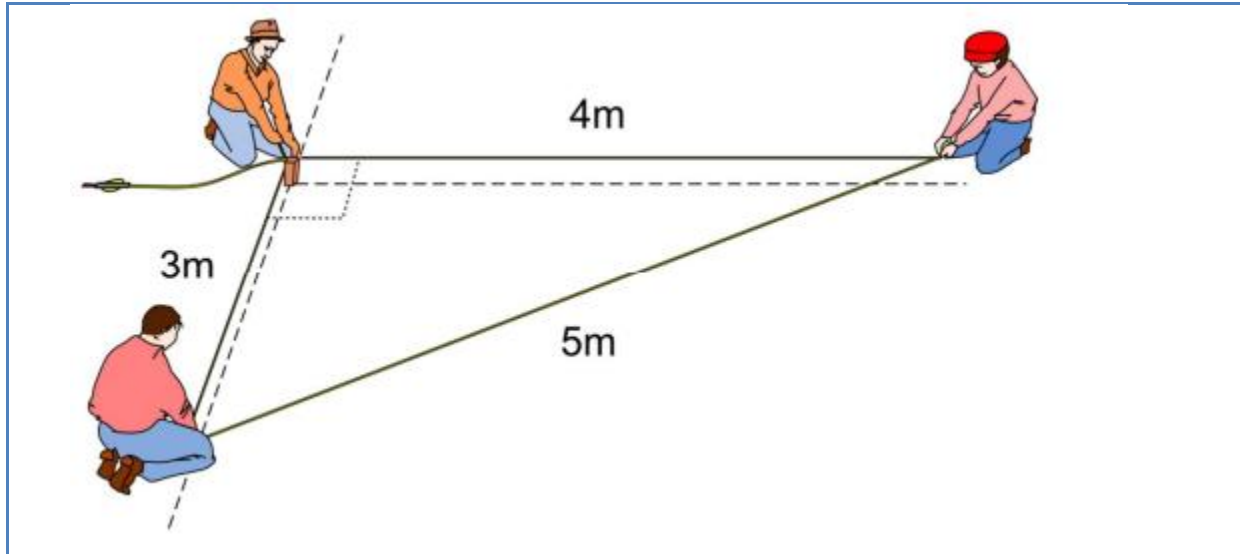


Step 5: By using tape Take a straight line measurement three meters out from the first corner peg.



Step 6: **After the 3M measurement, insert the third peg.**

Step 7 : Measure the distance between the second and third this distance should be 5M



2.2 Setting out Procedure

Startup Activity

From your previous module -1 Define the following terms

- Site Plan
- Floor Plan

General Steps for Setting of the Building

STAGE- 1: PLAN AND PREPARE FOR SETTING OUT WORK

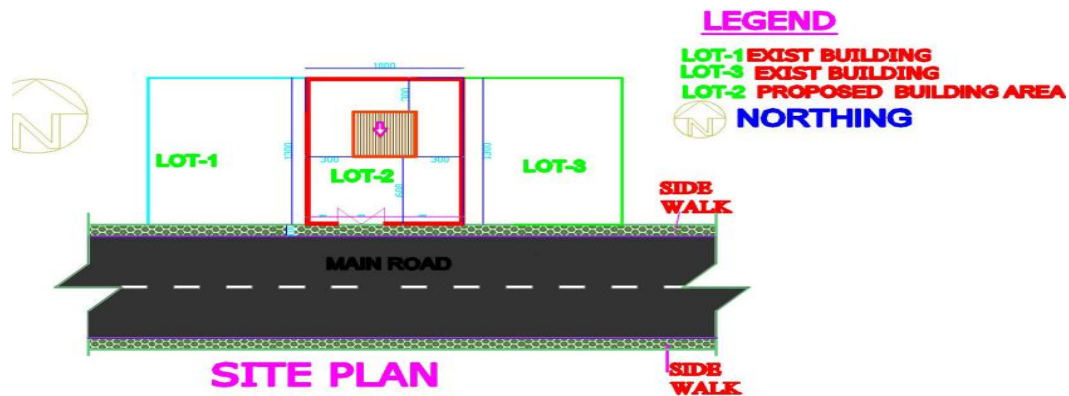
Step 1: Implementing safety procedures is necessary

Step 2: To manage risks on the job site, identify potential hazards and risks and put safe working practices in place

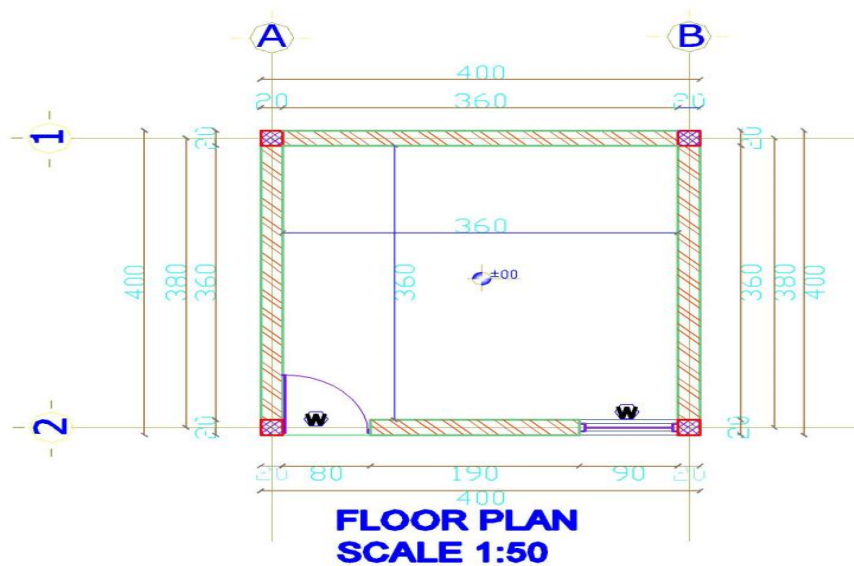
Make sure the building site are free form any public utility on the site

Step 3: Examine, interpret, and contrast plans. Plans (Drawings) Needed

Site Plan



- Floor Plan



Step 4 before beginning work, materials and equipment suitable for the task are located, identified, acquired, prepared, handled safely, and checked to ensure they are operational.

Step 5: Material quantity requirements are calculated in accordance with plans.

STAGE 2: SITE PREPARATION

Site preparation is one of the preliminary works to be done before starting any construction work.

The following steps are considered for the construction of site preparation:

- The first step of site preparation work is to remove all the scrubs or jungle if there are any on the site for building construction.
- The whole area will be roughly leveled.
- As a part of site preparation, the trees will be cut down and their roots totally uprooted.
- Before starting the work, permanent bench marks must be established and selected at a suitable point on the construction site.

STAGE – 3 Identify and indicate site boundaries for New proposed Building

- Locate existing site features from the site plan.
- Find or establish a suitable benchmark for site work according to site plans.

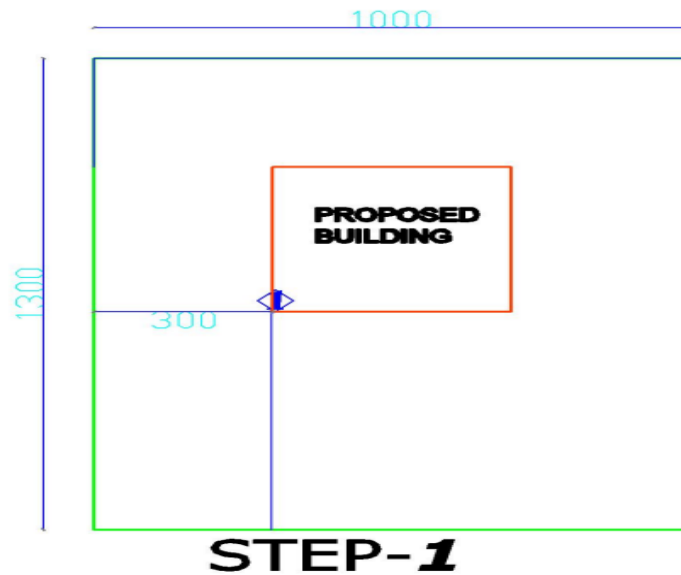


- Survey pegs at corners of the site are located and identified in accordance with the site plan.
- String lines are set accurately into position to identify site boundary markings in accordance with the site plan and survey pegs.

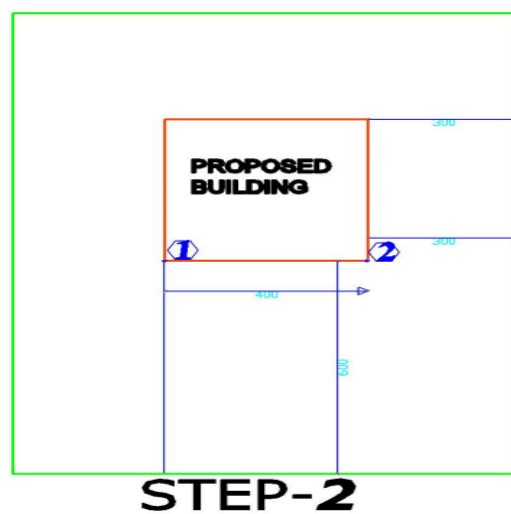
Temporary set-out.

The approximate position and overall size of the building are temporarily marked to guide the setting-out process.

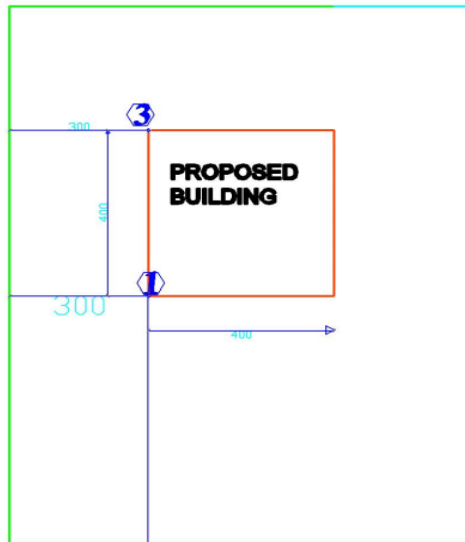
Step 1: Measure the setback distance from the front and side boundaries from the site plan, and place a temporary peg at the first corner.



Step 2: Identify the width of the building from the site plans and place a temporary peg at corner 2 by measuring the distance from corner 1 (width) and the front boundary (set back).

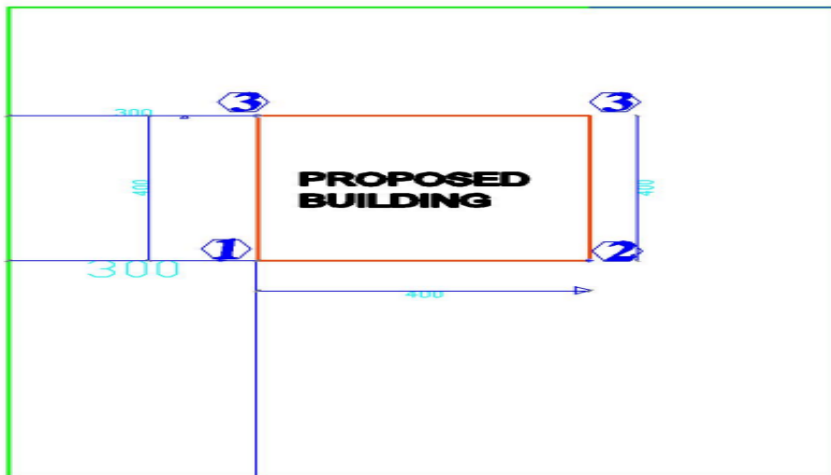


Step 3: Identify the depth of the house from the site plans and place a temporary peg at corner 3 by measuring the distance from corner 1 depth (and side boundary).



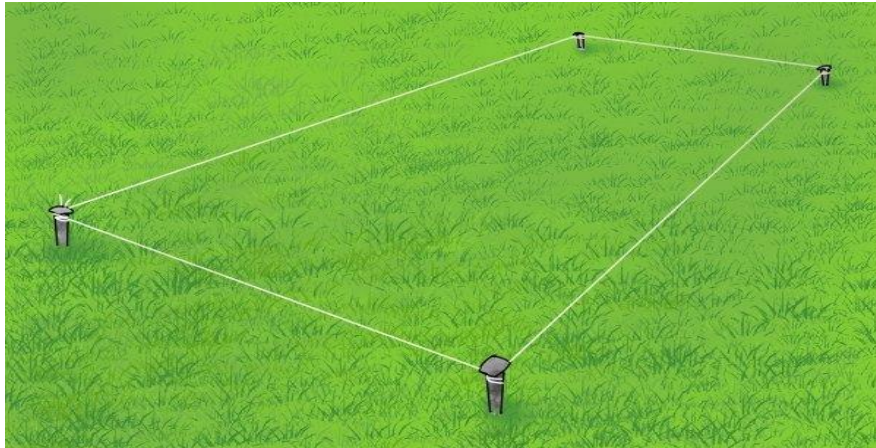
STEP-3

Step 4: Place a temporary peg at corner 4 by measuring the distance from corner 3 (width) and corner (2) (depth).



STEP-4

Step 5: Set temporary string lines accurately into position to identify site boundary markings in accordance with the site plan and check for the right angle using the 3-4-5 method.



Note :

- Once the initial rectangular shape has been completed, it must be checked to ensure that the set-out is square; that is, the corners are at 90° , and the measurements are Correct.
By
 - Comparing the diagonal distances between corners
 - Take precise measurements of the distance between corners 1 and 3 and between corners 2 and 4
- If the difference between the diagonal measurements is greater than the allowable tolerance, the set-out is not correct, and the string lines must be adjusted. There are two reasons for this
 - The first corner of the set-out is not square (90°).
 - The dimension measurements are not correct and the opposing lines are not parallel
- To determine the cause of the error, it must be checked by rechecking the initial corner with either a builder's square or the 3:4:5 methods and checking the dimensions of each side of the set-out.

STAGE -4 TRANSFERRING ELEVATIONS FROM EXISTING REFERENCE POINT

Definition :

Transferring and checking levels is a very crucial and important activity that needs to be done.

On setting out work,

The water tube level is a simple and ideal instrument to transfer and check levels on smaller building sites.

Note: Transfer the elevation point from the existing point and mark the level using the pen on the peg (if there is no existing reference point). Measure 10cm using a tape mark on the first corner of the building peg.

Activity : Transferring levels (Elevation) from existing reference point

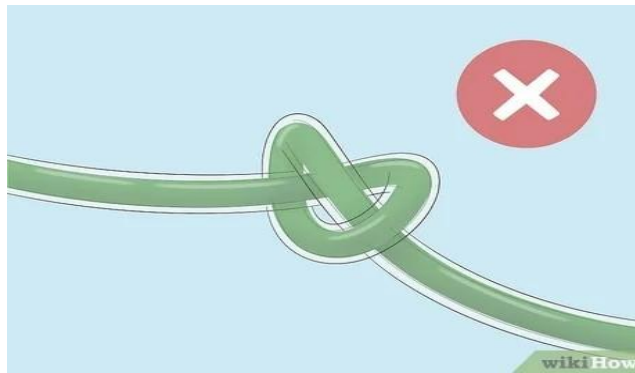
Material/Tools required

- Water Tube
- Peg
- Silage Hammer
- Water bucket and Water
- Marking Tools

STEP ONE: Use a transparent 10-30m long water tube and fill it with water

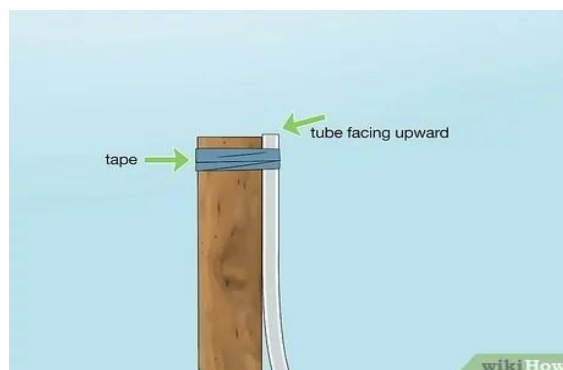
- Note : Make sure your water bucket is at higher point
- Put in your plastic tube in the bucket then suck the tube from the other end of the tube
- Make Sure No bubble is form in the tube.

STEP 2: Make sure there are no Kicks or Knots in the tubing.



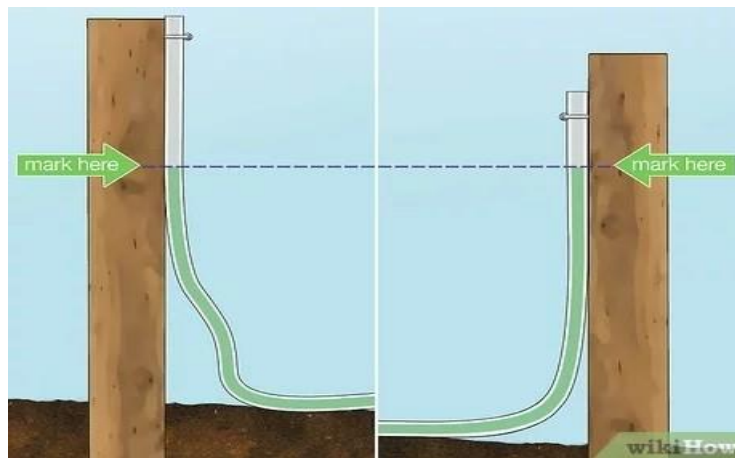
Step 3: Hold the ends of the tube even with one another, and verify that the water lines up equally. Test the accuracy of the level by holding both end together

Note : If the water levels don't line up, there are air bubbles in the line, tapping the line with a finger to get bubbles out. If you can't empty the hose and repeat step 1



STEP 4: Identify the reference level point you wish to transfer to from surrounding reference point

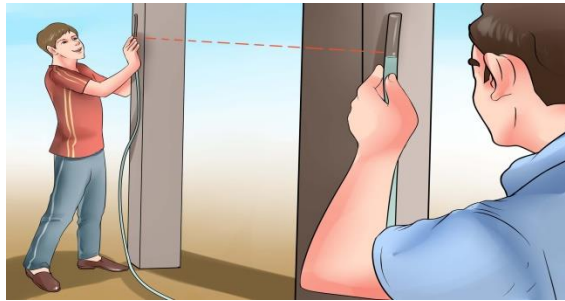
STEP 5: Transferring the level from selected reference point to the new proposed site to selected new reference peg and mark the point of water level



Note : For this steps to be effective ,there must be 2 people involve

- The First person should place the plastic tube where to establish benchmark (Peg)
- The Second person Draw or Mark “V” usingshape over a straight line to indicate the precise elevation.

Step 6: Transfer the level from the new reference point to the remaining corner of building or Peg. The level of the water line can now be marked on all corner of peg



Stage -5 Set Out Building Alignment Using Profile

Definition

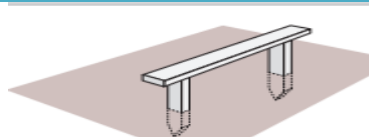
Profile is pegs or pickets attached by timber crosspieces which provide anchor for string Line that mark out the Shape and dimensions of a proposed Building.

Profiles are placed to allow room for Excavation work to be carried out without damaging or disturbing there position

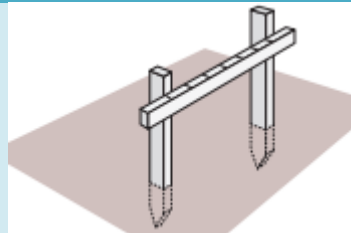
It's recommended that profile is set **2-3M** from proposed Building outline may be reduced if required by the site Condition. This dimension are called Working Space

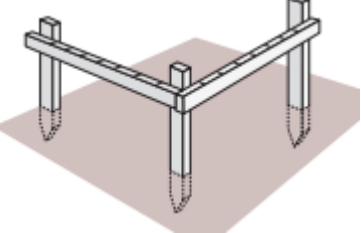
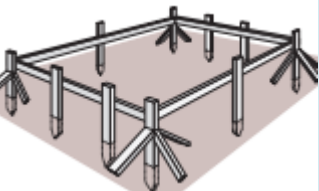
Types of Profile

1. Saddle profile: used for setting out buildings on flat, level sites



2. Hurdle profile : are suitable where the site slopes



<p>3. Corner profile : has three pegs and two ledgers creating an L-shaped structure that can be used as an alternative to separate profiles at a 90° corner</p>	
<p>4. Continuous profile : have ledgers around the entire perimeter of the proposed building</p>	

Procedure:

Material Required /Tools

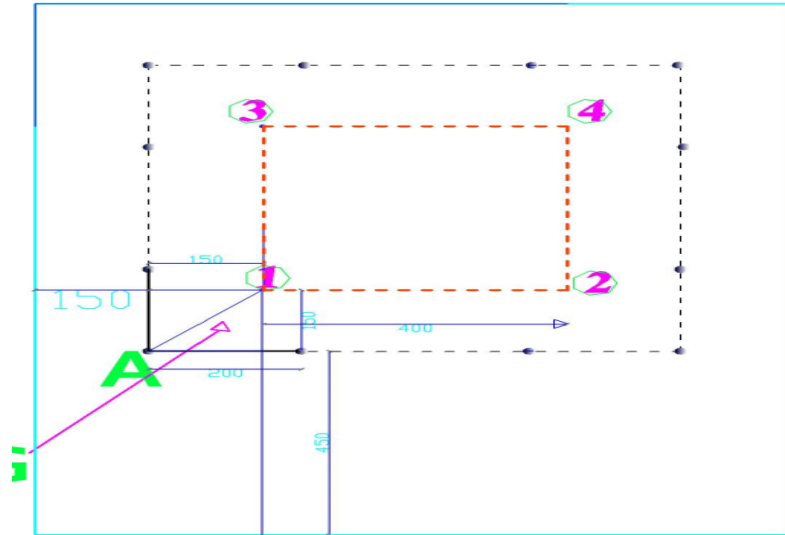
- Hammer
- Nail
- wooden planks
- Spirit Level
- Peg

Step 1: Preparation of profile material based on types of profile to be used

Step 2: Approximate position and length of line, plus building clearance measurement at each end

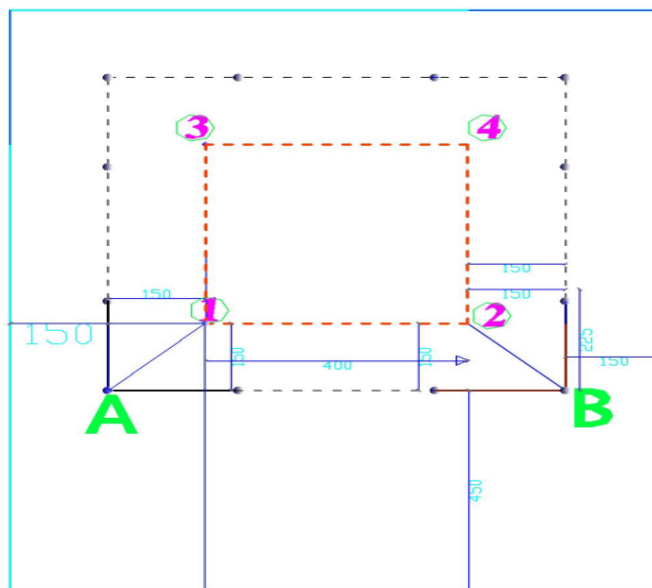
1. Install the first profile A Approximately From the temporary peg used to mark the corner of the proposed building
2. Measure the front setback from the front boundary to the profiles

Mark the point A.

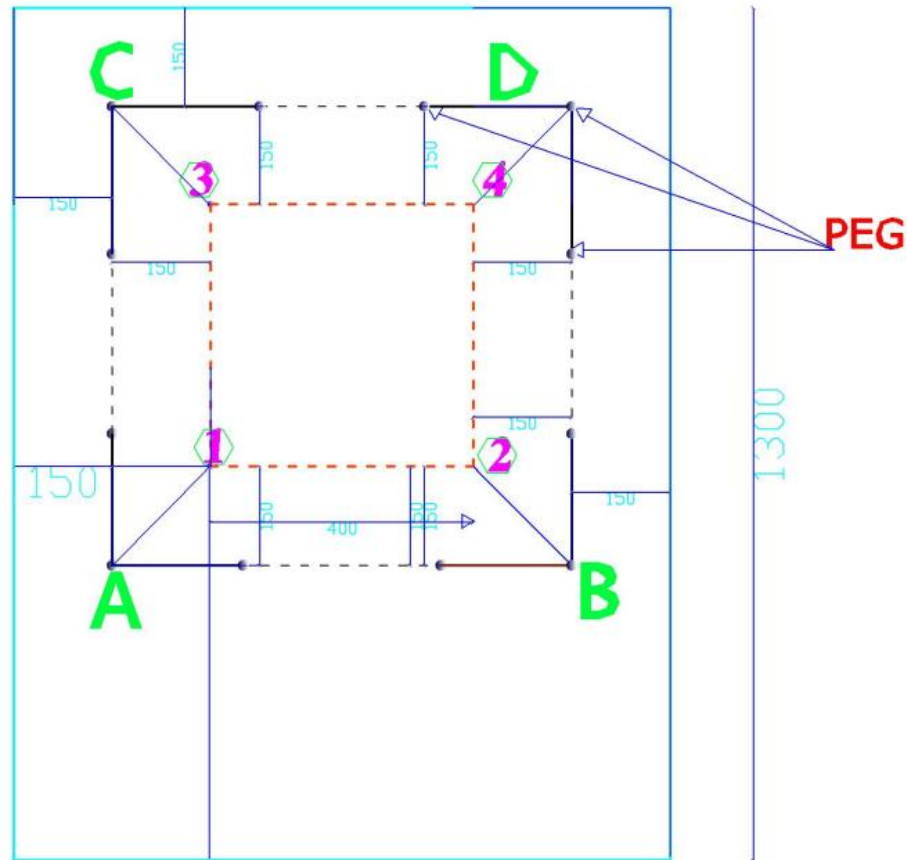


Step 3: Approximate position and length of line, plus building clearance measurement at each end

1. Position the second set of profiles B



Step: 3. With the same method position of the remaining corner profile of the proposed building at C & D



Step 4 Make sure that Profiles are be placed parallel to the proposed building and with each other

Step 5 Check the horizontally of the profile with spirit level

General in profile

- All vertical wooden post should be firmly fixed into the ground before fixing horizontal railing
- Horizontal wooden planks called as railing should be straight and should have standard size.
- Joints of the wooden railing should not be overlapped but should be joined by small wooden planks on either side of joint and nailed properly
- Each batten board should be at the same level transfer the elevation using leveling Instruments such as ;level, hose level

Stage 6: Installing Location of Building Line

The location of the line is accurately marked with nails on hurdles or profiles, and the line is setting out into position in true alignment with the boundary in accordance with the plan

Material or Tools used

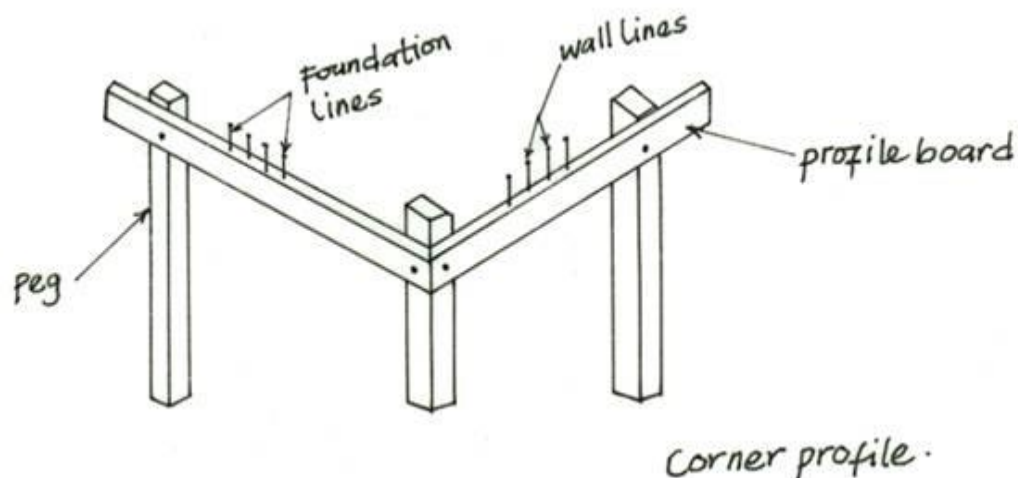
- Drawing plan
- Marking pen
- Nail
- Tap Measure
- Water Level
- Hammer
- String
- Tri square

Setting out For Column and Wall

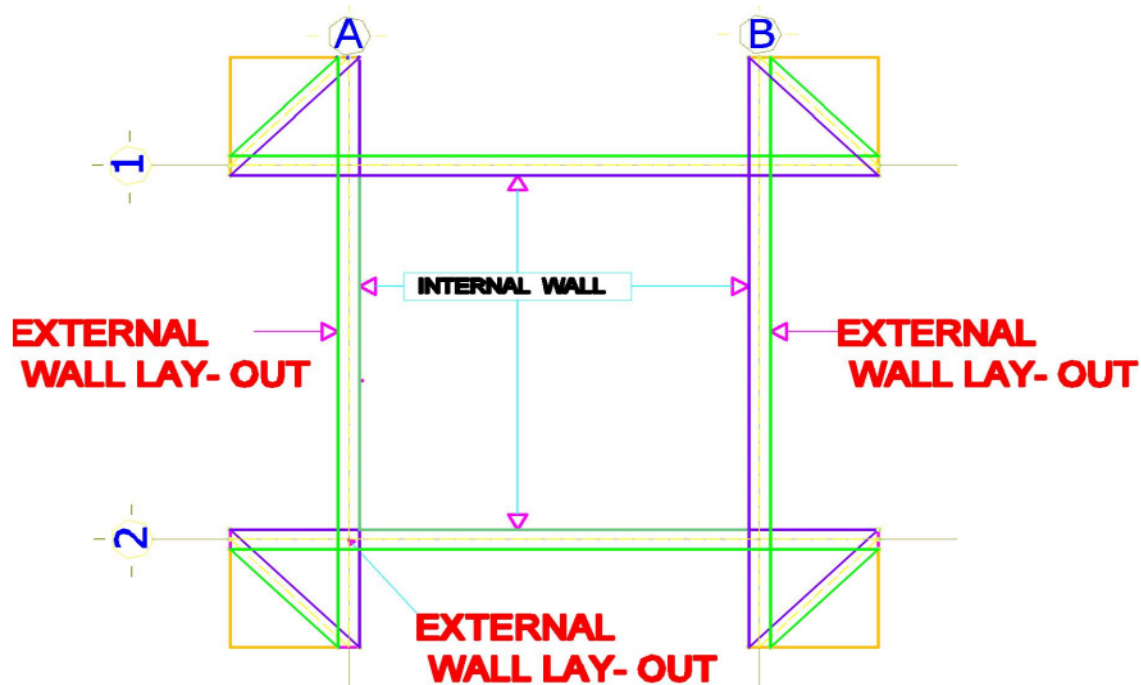
STEP 1 Center wall lines are accurately Measured (marked) and nailed on hurdles to dimensions from site Floor plan on all corner of profile bored

STEP 2.Building external wall are accurately Measured (marked) and nailed on hurdles to dimensions from Floor plan on all corner of profile bored

STEP 3.Building Internal wall line are accurately Measured (marked) and nailed on hurdles (Profile) to dimensions from site Floor plan on all corner of profile bored



STEP 4 String lines are stretched into position to nail locations on hurdles in accordance with drawings for the center wall, external wall, and internal wall separately.



WALL SETTING OUT PLAN

STAGE 7: BUILDING LINES ARE CHECKED FOR SQUARE

(Danilign, 2023)

STAGE 8: MARKING OF LINE ON THE GROUND

Tools and equipment required

- Lime powder



STEP: 9. CLEAN UP

- The work area is cleared, and materials are disposed of, reused, or recycled in accordance with
- Tools and equipment are cleaned, checked, maintained, and stored in an appropriate way.
- Remove or hammer down any nails you see projecting from the timber

Self-check question

1. Please mention basic steps followed for setting out work on the field
2. What were the major challenges you faced while setting out work on the field?

Unit Summery

Before starting any Building construction works it is necessary to know the exactly location and size of the building. Therefore, the exact position of the corners of the building is defined and marked on the ground. One of the very important and crucial steps in process that involves establishing precise locations and levels for construction work is called Setting –out.

Here are the key steps involved in the setting out of a building:

1. Site Survey: Conduct a detailed survey of the site to determine boundary lines, levels, and other site conditions. This information is essential for accurate positioning of the building on the site.
2. Establishing Baselines: These baselines serve as a foundation for laying out the building's dimensions and positions.
3. Transferring Measurements: Transfer the building dimensions and positions from the architectural drawings to the site. This involves using measurements and surveying equipment to mark out the exact locations of walls, columns, foundations, and other structural elements.

4. **Marking Out:** Use marking tools such as pegs, strings, stakes, and spray paint to physically mark the positions of walls, columns, and other elements on the ground. This ensures that the construction team knows where to excavate, pour foundations, and erect structural components.
5. **Checking Alignment and Levels:** Verify that the marked positions are accurate, align with the architectural drawings, and are level. Adjustments may be necessary to ensure that the building is properly aligned and meets the required specifications.
6. **Recording Measurements:** Document all measurements, reference points, and survey data to serve as a guide for the construction process. Accurate records are essential for ensuring that the building is constructed as designed.

Unit Review Question

1. What equipment is to be used when setting out a site for construction works?

.....

.....

.....

.....

.....

.....

2. Mention the stage of Setting out work in Detail

.....

.....

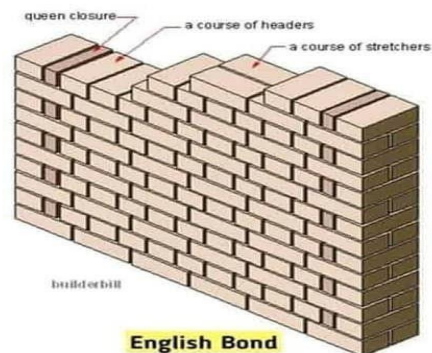
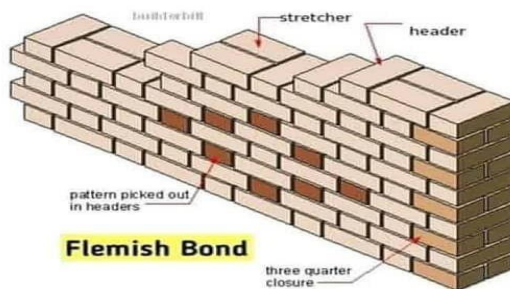
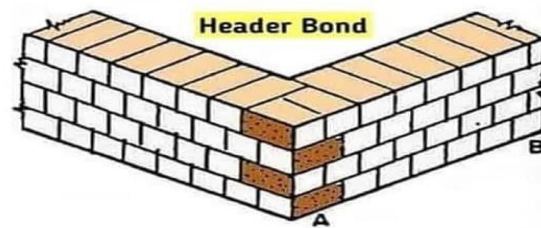
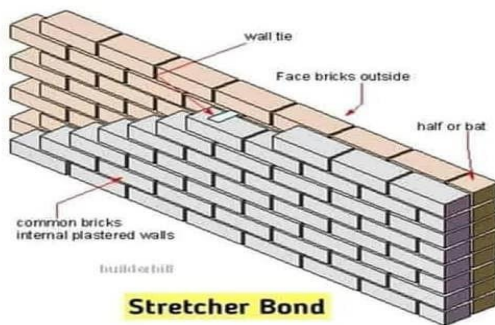
.....

References

- 1) (n.d.). Retrieved from <https://training.gov.au/Training/Details/AHCLSC311>.
- 2) (n.d.). Retrieved from LandScaping Super store:
<https://www.drainagesuperstore.co.uk/help-and-advice/project-guides/landscaping-outdoors/how-to-use-the-3-4-5-method/>
- 3) (n.d.). Retrieved from designing Building :
https://www.designingbuildings.co.uk/wiki/How_to_layout_a_building
- 4) Danilign, M. (2023, Sept,20). Retrieved from Slide Share a scribe company :
<https://www.slideshare.net/DanilignMekonnen/apply-set-out-workpdf>
- 5) <https://engineeringbasic.com/steps-in-setting-out-a-building-plan/>. (n.d.).
- 6) <https://www.simplecivils.com/post/what-is-setting-out-on-a-construction-site>. (n.d.).
- 7) Muhammed , M. (2022, Dec). *SlideShare*. Retrieved from
<https://www.slideshare.net/MuhammadMuazzam16/report-survey-setting-out-civil-engineeringpdf>
- 8) *Ques10*. (2020). Retrieved from Ques10.com: <https://www.ques10.com/p/50104/state-any-four-precautions-to-be-taken-while-marki/>
- 9) THE UNIVERSITY OF MICHIGAN. (January 2010). *CONSTRUCTION SAFETY REQUIREMENTS*.

MODULE 5

LAY MASONRY UNIT



Contents

No	Contents	Page
1	Unit 1: Introduction of Masonry Work	170
	1.1. Definition and Uses of Masonry	171
	1.2. Types of Masonry	172
	Unit Summary	180
	Unit Review Questions	181
2	Unit 2: Specifications and Schedules	182
	2.1. Specifications	183
	2.2. Schedules	185
	Unit Summary	188
	Unit Review Questions	189
3	Unit 3: Setting out Brick and Block Works	190
	3.1. Setting Out	191
	3.2. Setting Out Importance	191
	3.3. Setting Out procedures	191
	Unit Summary	196
	Unit Review Questions	197
4	Unit 4: Mixing Mortar	198
	4.1. Definition	199
	4.2. Uses of Mortar	199
	4.3. Types of Mortar	199
	4.4. Properties of Good Mortar	199
	4.5. Preparing Cement Mortar: A Step-By-Step Guide	202
	Unit Summary	206
	Unit Review Questions	207
5	Unit 5 Construct Brick and Block Walls	208
	5.1 Brick Masonry	208
	5.2 Necessary Tools for Masonry Work	212
	5.3 Step by Step Procedure for Brick Laying	225

	5.4	Concrete Blocks Masonry	231
	Unit Summary		232
	Unit Review Questions		233
	References		238

Module Five. Lay Masonry Unit

This unit is developed to provide you the necessary knowledge , skills and attitude regarding the following content coverage and topics:

- Introduction of Masonry Work
- Specifications and Schedules
- Setting Out Brick and Block Works
- Mixing Mortars
- Construction of Brick and Block Wall

This unit will also assist you to attain the learning outcomes stated in the coverage. Specifically, upon completion of this learning guide, you will be able to:

- Identify the different types of bricks and their uses
- Explain the basic function of mortar and its different types.
- Demonstrate proper techniques for laying bricks in a straight line.
- Differentiate drawings, specifications, and schedules
- Set - out for brick and block works
- Prepare mix for masonry
- Determine and use safety protective requirements
- Select materials for the lay masonry unit.
- Construct brick and concrete blocks

Unit 1

Introduction of Masonry Work

Module Description:

- This unit deals with the introduction of masonry works.

Unit Learning outcomes

At the end of this unit, you will be able to:

- Explain the use of masonry,
- List the common types of masonry.
- Identify the different types of bricks and their uses

Key Terms: Masonry, Mortar, Layout, Bond

Dear learners! Can you give a definition for the term masonry? Hope you observe different kinds of masonry works in your surroundings. Hoping that you have tried to define it, let's see together the formal definition of masonry.

1.1 Definition and Uses of Masonry

Masonry is one of the oldest and most enduring construction methods. It is the art and craft of a systematic arrangement for building units such as stones, bricks, concrete blocks and others in each course, so as to ensure the greatest possible interlocking and to avoid the continuity of vertical joints to form a solid wall. These masonry units are typically bound together with mortar, a paste that hardens over time. Mortars may be cement mortar, lime mortar or cement-lime mortar, depending upon the class and strength of work desired.

It's a versatile and longstanding method of construction, offering benefits like durability, strength, and aesthetics. Here's a breakdown of its various uses:

- Structural applications: Masonry forms the backbone of many buildings, used for elements like:
 - Walls (both interior and exterior)
 - Columns
 - Beams
 - Foundations
 - Load-bearing arches (think of grand entrances or bridges)
- Non-structural applications: Masonry also plays a role in non-supporting features, adding beauty and functionality:
 - Fireplaces and chimneys
 - Walkways
 - Decorative veneers for a classic look
 - Barbecue pits and outdoor kitchens

Masonry's popularity stems from its many advantages:

- **Strength and durability:** Buildings made of masonry can last for centuries with proper maintenance. They can withstand harsh weather conditions, fire, and even resist damage from flying debris during storms.
- **Energy efficiency:** Masonry's thermal mass helps regulate indoor temperatures, keeping things cooler in summer and warmer in winter.
- **Fire resistance:** Since masonry is non-combustible, it acts as a fire barrier, protecting the building's interior from flames.

- **Variety and aesthetics:** Bricks, stones, and concrete blocks come in various shapes, sizes, and colours. This allows for a wide range of design possibilities, from rustic to contemporary.

1.2 Types of Masonry

- Stone masonry
- Brick masonry
- Hollow concrete block masonry
- Composite masonry

1.2.1 Stone Masonry

Stone masonry is the craft of building structures and features using natural stones as the primary building material. It involves shaping and arranging these stones, often held together with mortar or other binding agents, to create walls, columns, arches, floors, and more.

A. Advantages of Stone Masonry

- **Strength and durability:** stone is naturally strong and resists weathering, making it ideal for long-lasting structures.
- **Beauty:** stone comes in various colours and textures, adding aesthetic value to buildings.

B. Types of Stone Masonry

I. Rubble Masonry: uses irregularly shaped stones found in nature.



Figure 1.1 Rubble masonry wall

II. Ashlar Masonry: employs precisely cut stones with uniform joints, creating a smooth look. While a more rustic aesthetic might utilize irregular fieldstones.



Figure 1.2 Ashlar masonry wall

1.2.2 Brick Masonry

Bricks are a versatile building material which can be joined together using mortar, adhesives or by interlocking them to make walls, pavements and other elements in masonry construction. And brick masonry refers to a type of construction method that utilizes clay bricks as the primary building units. Bricks are with different types suited for various construction purposes.

Based on its Function:

1. **Common Brick:** The most widely used type. They are strong, affordable, and have a uniform size. Common bricks are ideal for interior walls, hidden structures, or applications where aesthetics isn't a major concern.
2. **Facing Brick:** Designed for exposed walls, facing bricks come in a wider range of colours, textures, and finishes. They enhance the visual appeal of a building's exterior or interior.
3. **Engineering Brick:** These high-strength bricks are crucial for load-bearing walls, foundations, and other structural elements requiring exceptional strength. They often come in a standard red colour and might have a rough texture.
4. **Fire Brick:** Made to withstand high temperatures, fire bricks are used in fireplaces, chimneys, furnaces, and other heat-resistant applications. They come in various shapes and sizes to accommodate different firebox designs.

Based on Manufacturing Process:

1. **Hand-Made Bricks:** These traditional bricks are crafted by skilled artisans using moulds. They have a unique, slightly uneven texture and often come in a reddish-brown colour. Hand-made bricks are more expensive but add a touch of character to a building.

2. **Machine-Made Bricks:** Produced in large quantities using machinery, machine-made bricks offer consistent size, shape, and texture. They are generally more affordable than hand-made bricks and come in a wider variety of colours and finishes.

Other Types:

1. **Glazed Brick:** These bricks have a glossy, glazed finish that makes them water-resistant and easy to clean. Common in areas with high moisture or for decorative purposes.
2. **Paving Brick:** Designed for exterior walkways, patios, and driveways, paving bricks are typically stronger and more durable than standard bricks to withstand constant wear and tear.

Choosing the Right Brick:

The type of clay brick you choose depends on several factors:

- **Function:** Consider the brick's intended purpose (structural vs. aesthetic).
- **Strength Requirements:** Match the brick's compressive strength to the loads it will bear.
- **Exposure:** For exterior walls, select bricks with low water absorption and good weather resistance.
- **Aesthetics:** Facing bricks offer a wider range of options to achieve your desired look.
- **Cost:** Prices vary depending on type, quality, and size.

By understanding the different types of clay bricks and their properties, you can make informed decisions for your construction project.

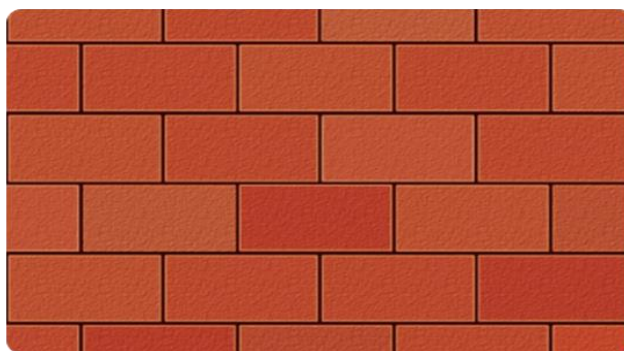


Figure 1.3 Brick wall

1.2.3 Concrete Block Masonry

Concrete block masonry, also sometimes called concrete block work, refers to a type of construction method that utilizes concrete blocks as the primary building units. Blocks are

prefabricated rectangular masonry units which are used in building construction. They are typically made from cast concrete, a mixture of Portland cement, water, and aggregate (usually sand and pumice).

A. Product Description of Concrete Blocks

Nowadays, hollow concrete blocks are becoming very popular. These blocks are being widely used in construction of residential buildings, factories and multi-storied buildings. These hollow blocks are commonly used in compound walls due to its low cost.

These hollow blocks are more useful due to its lightweight and ease of ventilation. Concrete blocks are wall constructing material made up of sand, cement, gravel, pumice and water with different kinds and types of mix ratio. Depending upon the required strength and purposes of the block, these ingredients may vary with mix ratio.

Most concrete blocks have one or more hollow cavities, and their sides may be cast smooth or with a design. In use, concrete blocks are stacked one at a time and held together with fresh mortar to form the desired length and height of the wall.

B. Type of Concrete Block

Concrete blocks can be classified and divided in many ways, for example depending on their size, material of production, compressive strength and purpose.

Depending on their weight and shape:

Based on its surface shape and weight concrete block is divided into solid and hollow concrete blocks

1. Hollow Concrete Block (HCB):

This type of concrete block is the most common type and widely used type that have one or two hollow cores. They are lightweight, economical and need semi-skilled labourers. Hollow concrete blocks are weak against lateral loads. The advantages of using HCB is that they are a readily available product, sound and thermal resistance, high fire resistance, can be increased the lateral load resistance by reinforcement and has a 20+ years lifespan.



Figure 1.4 hollow concrete block

2. **Solid Concrete Block:** solid concrete blocks are heavier than hollow concrete blocks. Mostly manufactured solid block size is 400mmx200mmx150 mm size. These blocks are mostly used for load bearing wall construction.



Fig 1.5 Solid concrete blocks

2. Depending on their size or thickness

Concrete blocks, mostly hollow concrete blocks, usually have three different dimensions depending on their thickness according to Ethiopian building code standard (EBCS).

- 20 cm x 20 cm x 40 cm
- 15 cm x 20 cm x 40cm
- 10 cm x 20 cm x 40 cm

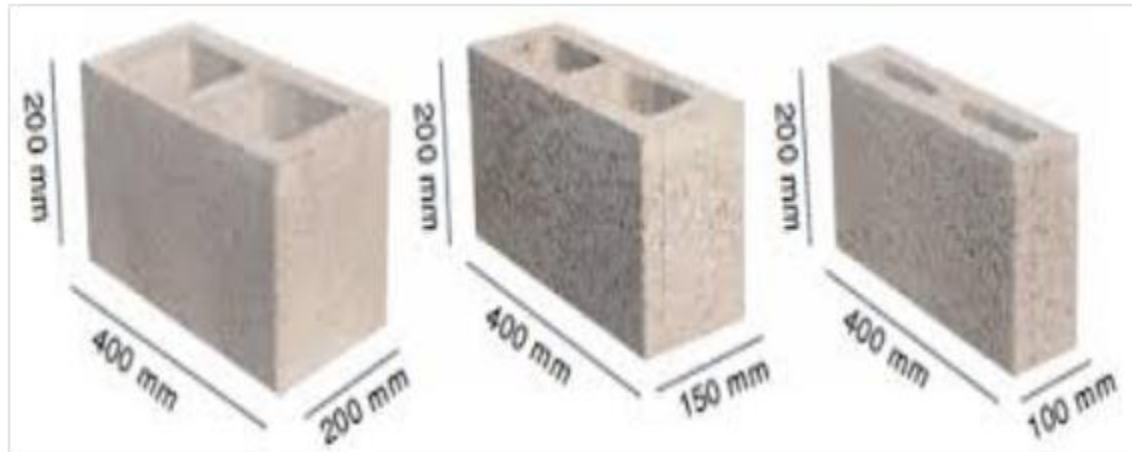


Figure 1.6 Different sizes of concrete blocks

C. Advantages of Concrete Block Masonry

- **Speed:** the use of larger blocks compared to bricks allows for faster construction.
- **Cost-effectiveness:** blocks themselves are generally less expensive than bricks, and the faster assembly reduces labour costs.
- **Versatility:** blocks come in various shapes and sizes, allowing for the construction of walls with different functions and aesthetics.
- **Durability:** concrete is a strong and long-lasting material, making block masonry suitable for a wide range of structures.

1.2.4 Composite Masonry

Composite masonry is a construction technique that utilizes two or more different types of building materials within a single wall structure. This approach offers several advantages over traditional single-material masonry and can be implemented in various ways.

Benefits of Composite Masonry:

- **Improved Aesthetics:** By combining different materials with contrasting textures or colours, composite masonry allows for a more visually appealing finish compared to a uniform brick or stone wall.
- **Enhanced Durability:** The combination of materials can provide superior strength, weather resistance, and fire protection compared to using a single material. For example, a brick facing with a concrete block backing offers both the aesthetic appeal of brick and the structural strength of concrete.

- **Cost-Effectiveness:** Composite masonry can be a cost-effective solution depending on the chosen materials. Using locally available materials for the inner core and a higher-quality material for the exterior face can provide a balance between affordability and aesthetics.
- **Optimum Material Use:** This technique allows for using materials based on their strengths. For instance, strong and inexpensive concrete blocks can be used for the structural core, while thinner and more expensive stones can be used for the visible facade.

Types of Composite Masonry:

- **Stone Facing with Brick Backing:** This is a popular choice, using a high-quality stone veneer on the exterior with a strong brick backing for structural support.
- **Brick Facing with Concrete Backing:** Similar to the above, this method utilizes a decorative brick facade supported by a less expensive concrete block core.
- **Ashlar Facing with Brick Backing:** Ashlar refers to precisely cut stones used for the facade, offering a classic aesthetic look.
- **Rubble-Backed Brick Masonry:** This method uses irregular fieldstones for the inner core, providing structural stability, and a brick exterior for a finished look.
- **Hollow Clay Tile with Brick Facing:** Hollow clay tiles offer lightweight insulation and fire resistance, while the brick facade provides a traditional aesthetic.

The choice of masonry units depends on factors like:

1. Structural needs:

- **Strength:** the weight the structure needs to bear determines the unit's compressive strength. Walls need strong units, while decorative features might allow for less robust options.
- **Fire resistance:** some materials like concrete blocks offer better fire resistance than others, crucial for specific building codes.
- **Environmental factors:** consider factors like frost resistance (for cold climates) and water absorption (for rainy areas) to ensure the units withstand the elements.
- **Exposure:** for exterior walls, weather resistance is key.
- Aesthetics and design:

- Size and shape: units come in various sizes and shapes, impacting the final look.
- Colour and texture: stones and bricks come in a wide range of colours and textures. Choose units that complement the overall design vision.

2. Practical Considerations:

- **Availability:** localities may have readily available and cost-effective materials that influence your choice.
- **Workability:** some units are easier to cut and lay than others, impacting construction time and cost.
- **Sustainability:** consider using recycled materials or locally sourced units to minimize environmental impact.

3. Regulatory requirements:

Building codes often specify minimum strength requirements and appropriate materials for different building types.

4. Additional considerations:

- **Thermal insulation:** for energy efficiency, some units offer better thermal insulation properties.
- **Soundproofing:** certain materials like concrete blocks excel in dampening sound.

By carefully considering these factors, you can choose the most suitable masonry units for your project, ensuring both structural integrity and aesthetic appeal.

Self-Check Questions:

1. Define ashlar and rubble masonry.
2. Classify bricks based on its function.
3. What is the term 'course' in masonry?
4. What does 'header' and 'stretcher' in brick masonry refer to?
5. Based on the Ethiopian building code of standards, what are the nominal sizes of concrete blocks?

Dear learners! Have you answered the self-check questions? If yes, good.

Activity 4.1

Please attempt the following questions first individually then in groups.

In which case the speed of construction would be faster? stone, bricks or concrete blocks? why?

Which type of masonry unit consumes more mortar during wall construction? Why?

Unit Summary

Masonry is the art and craft of building structures using individual units, such as bricks, concrete blocks, or natural stones or sometimes composite (a combination of two or more) laid and bound together with mortar. It has been a fundamental construction technique for thousands of years, creating durable and aesthetically pleasing structures that have stood the test of time.

Typical features masonry units.

Type	Masonry Unit used	Typical feature
Stone masonry	Different kinds of natural stones	-Strength, durability and aesthetically pleasing. - needs reshaping and resizing.
Brick masonry	Clay bricks	Strong, affordable and uniform in size and colour.
Concrete block masonry	Hollow and solid concrete blocks	-Speed, cost effectiveness and versatility. - uniform in size. - fastest rate of construction
Composite masonry	Combination of two or more different units	- Improved Aesthetics - Enhanced Durability - Cost-Effectiveness - Optimum Material Use

Unit Review Questions

I. Choose the best answers from the given alternatives

1. The structural application of masonry includes all except
 - a. Wall
 - b. Chimney
 - c. Foundations
 - d. Columns
2. The choice of masonry depends on:
 - a. Strength
 - b. Environmental factors
 - c. Fire resistance
 - d. All
3. The advantage of stone masonry over brick is:
 - a. Its ease during construction
 - b. Its strength
 - c. Its lightweight
 - d. Its uniformity sizes
4. Which kind of brick that may not need mortar or other adhesives during construction is:
 - a. Facing bricks
 - b. Interlocking bricks
 - c. Common bricks
 - d. Engineering bricks
5. Arrangement of masonry units using two different kinds of materials is:
 - a. Composite masonry
 - b. Ashlar masonry
 - c. Rubble Masonry
 - d. HCB masonry

Unit 2

Specifications and Schedules

Unit Description:

This unit explores two fundamental components of any construction project: Specifications, and Schedules. These documents work together to clearly communicate the project vision, ensure quality, and guide the construction process.

Learning Outcome:

At the end of this unit, you will be able to:

- Explain the purpose of specifications in construction projects,
- List the advantages of detailed specifications.
- Explain the purpose of schedules in construction projects,
- Conduct simple field tests on sand and bricks.

Key terms: Specifications, Schedules and quality

Dear learners! Hope you have got basic incitement about masonry works in your previous sessions.

2.1 Specifications

Definition;

In construction, a specification, often called "specs," are detailed written instructions describing the various aspects of a project. It essentially spells out exactly how things should be built.

Specifications can cover a wide range of elements, including:

- **Materials:** The types, grades, and qualities of materials required for different components of the building, like concrete, bricks, lumber, roofing materials, etc.
- **Dimensions:** Precise measurements for all elements, including wall lengths, floor areas, beam sizes, etc.
- **Performance standards:** The desired performance criteria for various aspects, such as fire resistance ratings for walls, sound insulation levels, or energy efficiency targets.
- **Finishes:** Specifications for finishes like paint colors, flooring materials, tile selections, and other aesthetic details.
- **Construction methods:** The specific methods and techniques required for different construction tasks, ensuring everything is built according to industry standards and best practices.

2.1.1 Purpose of specifications

1. **Bridge the Gap:** Specs translate the architect's vision into clear instructions for builders. They bridge the gap between design intent and physical construction.
2. **Ensure Quality:** By outlining specific requirements, specs ensure the project meets desired quality standards. Materials, methods, and workmanship are all clearly defined.
3. **Manage Expectations:** Specs serve as a reference point for all parties involved. Owners, designers, and contractors can all refer to the specs to understand project expectations.

2.1.2 Contents of Specifications

1. **Scope of Work:** This defines the exact tasks and deliverables included in the project. It outlines what needs to be built and to what extent.
2. **Materials:** Specs detail the required materials for every element of the construction. This can include brands, specifications, and performance requirements.

3. **Installation Methods:** Proper installation is crucial. Specs outline the approved methods for installing various materials, ensuring everything is built according to industry standards and design intent.
4. **Quality Standards:** Specs establish the benchmarks for acceptable workmanship. This ensures consistent quality throughout the project
5. **Codes and Regulations:** Building codes and safety regulations are incorporated into the specs to ensure the project adheres to all legal requirements.
6. **Testing and Inspections:** Specs may specify testing procedures to verify that materials and construction methods meet the required standards.

2.1.3 Benefits of Detailed Specifications:

- **Reduced Risk:** Clear specs minimize confusion and misinterpretations, leading to fewer errors and rework.
- **Improved Efficiency:** A well-defined plan keeps the project on track and avoids delays caused by ambiguities.
- **Cost Control:** Detailed specs help manage costs by ensuring materials and construction methods align with the budget.
- **Dispute Resolution:** Specs serve as a reference point in case of disagreements between involved parties.



For example, to prepare specifications for the clay brick shown in the picture, the following performance requirements may be considered.

- **Colour:** Uniform throughout (colour variations may occur with natural clays).

- Aesthetics: For exposed brickwork, the specification might address surface texture, colour consistency, and allowable imperfections.
- Brick dimensions - 250mm x 120mm x 60mm
- Compressive strength requirements - Minimum 7 N/mm² on net area
- Water absorption limitations - Maximum 20% by weight
- Soluble salt content restrictions
- Efflorescence (mineral deposit formation) limitations

Remember:

- Specs are a collaborative effort. Architects, engineers, and sometimes specialist consultants contribute to their creation.
- There are different types of specifications, such as performance-based (focusing on outcomes) or prescriptive (detailing exact methods). The type used depends on the project requirements.
- Regularly review and update specifications as the project progresses to adapt to any changes or unforeseen circumstances.

2.2 Schedules

- Construction scheduling is the process of planning, organizing, and sequencing the activities involved in a construction project. It's essentially a roadmap that outlines the project timeline, ensures efficient resource allocation, and keeps everything on track for completion. Here's a breakdown of its key aspects:

2.2.1 Purpose of Construction Schedules

- Define the Project Timeline: The schedule establishes the start and end dates for all project phases, including milestones and critical deadlines.
- Coordinate Activities: It identifies dependencies between tasks, ensuring that subsequent activities can only begin once their predecessors are completed.
- Resource Management: The schedule allocates resources (labour, equipment, materials) to different tasks throughout the project.
- Monitor Progress: The schedule serves as a benchmark to track progress, identify delays, and take corrective actions when necessary.

2.2.2 Components of Construction Schedules

- **List of Activities:** A breakdown of all the tasks required to complete the project, from site preparation to final inspections.
- **Task Duration:** An estimated time frame for each activity based on its complexity and resource requirements.
- **Dependencies:** Relationships between tasks, highlighting which ones need to be finished before others can start.
- **Resource Allocation:** Assigning specific personnel, equipment, and materials to each activity.
- **Milestones:** Key checkpoints or deliverables that mark significant progress points in the project.
- **Critical Path:** The sequence of tasks that determines the minimum project duration. Any delays in these critical activities will directly impact the overall project completion date.

2.2.3 Benefits of Effective Construction Scheduling

- **Improved Efficiency:** A well-defined schedule minimizes wasted time and resources by ensuring a smooth workflow.
- **Reduced Costs:** Efficient resource allocation and timely completion can help control project costs.
- **Enhanced Communication:** A clear schedule fosters better communication and collaboration among all parties involved.
- **Risk Management:** Identifying potential delays and bottlenecks early allows for proactive mitigation strategies.

Remember

- Construction schedules are dynamic documents and need to be updated regularly as the project progresses.
- Unforeseen circumstances or changes in scope may necessitate adjustments to the schedule.
- Effective communication and collaboration between all stakeholders are crucial for successful schedule implementation.

Self-Check:

1. What is the specification?
2. What are the benefits of specification?
3. List the purposes of construction scheduling.

Activity:

(Prepare specification for a selected material)

Unit Summary

Clear and detailed specifications, and schedules are essential for successful project execution. They ensure everyone involved understands the project scope, quality expectations, and timeline for completion. They are the two crucial documents that guide a construction project from start to finish.

Specifications:

- Detail the required materials, products, and workmanship for all aspects of the project.
- Ensure everyone involved has a clear understanding of the expected quality and outcome.
- Don't typically include cost, quantity, or drawn information (addressed in separate documents).

Schedules:

- Outline the sequence and timeframe for completing construction tasks.
- Help allocate resources effectively and track project progress.
- May include milestones, deadlines, and dependencies between tasks.

Benefits of Clear Specifications and Schedules:

- Improved communication and collaboration among project stakeholders.
- Reduced risk of errors, delays, and change orders.
- Increased efficiency and cost control.
- Clear basis for quality control and inspections.
- Both specifications and schedules should be tailored to the specific project requirements.
- Regular review and updates are essential to account for unforeseen circumstances.

Unit Review Questions

Give the correct answer to the following questions.

1. What are the contents of a specification?

2. How can a specification resolve a conflict?

3. Why do construction schedules need a continuous update?

4. What are the components of the schedule?

5. What is the purpose of schedule in construction?

6. What are the components of the schedule?

Unit 3

Setting out Brick and Block Works

Unit Description:

- This unit covers the essential steps involved in setting out for brick and blockwork projects.

Learning Outcome:

At the end of this unit, you will be able to:

- Explain about the step by step procedures of setting out.
- Perform the setting out process and transfer for a brick wall.

Key Terms and concepts

- Key term - setting out, reference line

Dear learners! Can you imagine how the design and all the necessary dimensions are transferred to the ground and become realised?

Hoping that you have tried to think of possible ways, let's see its formal definition.

3.1 Setting Out

Setting out is the process of transferring information from a design (drawings, plans) to the physical construction site. It essentially translates the intended location and dimensions of a project onto the ground.

3.2 Setting Out Importance

- Accuracy: Ensures the project is built in the right place and to the correct dimensions.
- Efficiency: Saves time and money by avoiding rework due to errors.
- Safety: Positions elements correctly to prevent structural issues.

3.3 Setting Out for Walls: A Step-by-Step Guide

- Setting out is a crucial first step in bricklaying, ensuring your walls are built in the correct location, level, and plumb. Here's a step-by-step guide with illustrations to help you visualise the process:

Tools and Materials:

- Tape measure
- Builder's level
- Spirit level
- Marking chalk or spray paint
- Masonry line (string line)
- Line pins or nails
- Straight board (optional)

Steps:

1. Preparation:
 - Clear the construction area of debris and obstacles.
 - Ensure the foundation or slab is level.
2. Mark the Wall Perimeter:
 - Using the tape measure, measure and mark the exact location of the wall on the foundation or slab with chalk or spray paint.
 - Repeat for all sides of the wall.

3. Establish Wall Corners:

- Drive line pins or nails at the marked corners of the wall.
- Tie the masonry line tautly between the corner pins, ensuring it's a few centimetres above the foundation/slab level.

4. Check and Adjust Lines:

- Use the spirit level to ensure the masonry line is level horizontally at each corner.
- Adjust the line pins up or down as needed to achieve a level line.

5. Mark Wall Width:

- Using the brick width (including mortar joint) as a reference, measure outwards from the masonry line on both sides.
- Mark these lines on the foundation/slab with chalk or paint. These will be your wall guides.

6. Check Wall Dimensions:

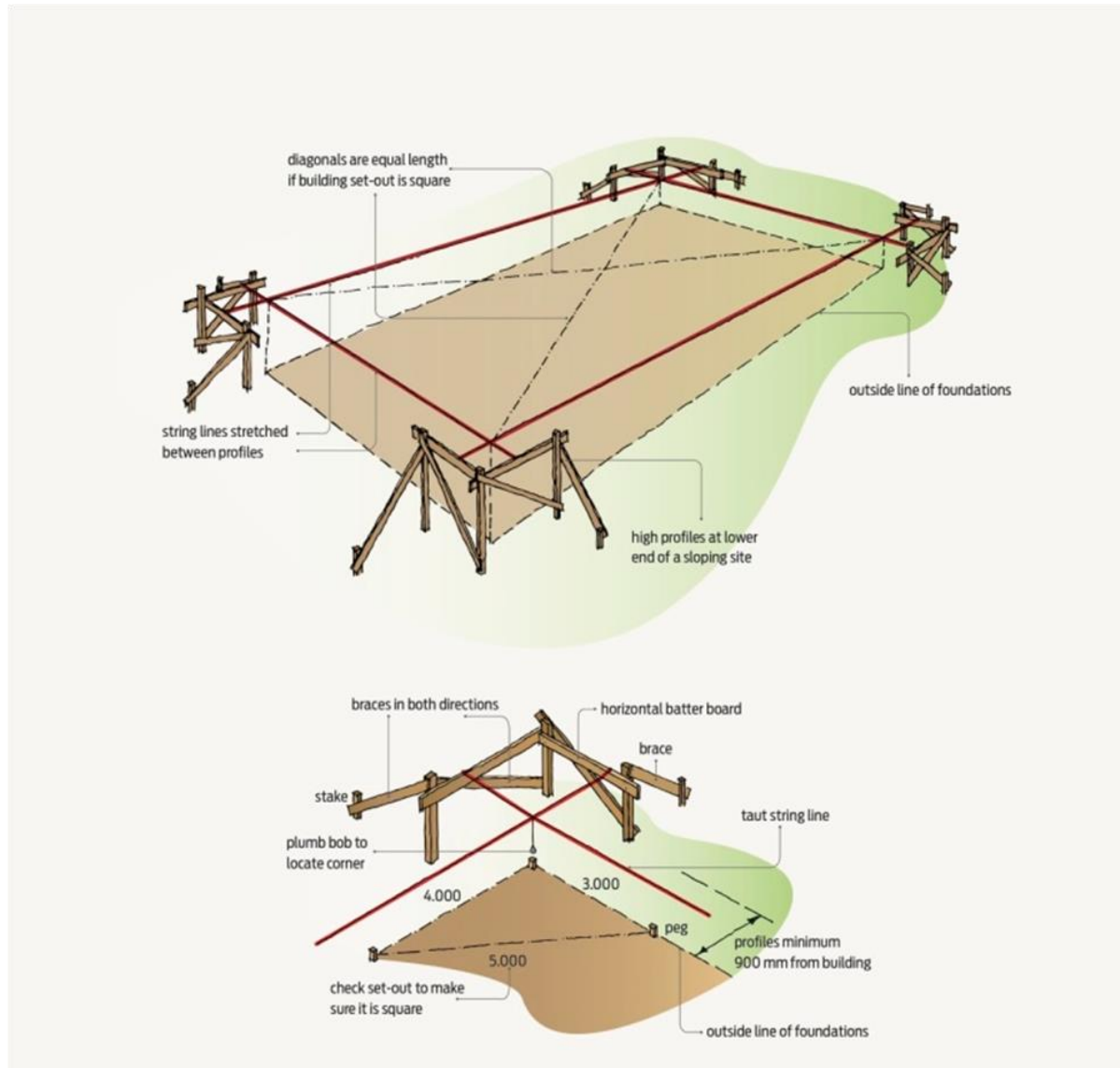
- Diagonally measure the distance between opposite wall corner markings.
- This measurement should be equal to the diagonal calculated based on the wall length and width. (Use the Pythagorean theorem if needed).
- If the diagonals are not equal, adjust the wall lines until the dimensions are correct.

7. Plumb the Wall Lines (Optional):

- (This step is especially important for taller walls)
- Attach a plumb bob (weight hanging from a string) to the center of the masonry line.
- Mark a vertical line on the foundation/slab directly below the plumb bob.
- This line represents the plumb line of the wall.

8. Double-Check:

- Re-check all measurements, levelness, and plumb (if applicable) before proceeding with construction.



Additional Considerations:

- **Brick Dimensions:** When using string lines to mark the wall outline, account for the width of the bricks and mortar joints. This combined measurement is called the "coordinating size."
- **Openings (Doors & Windows):** Factor in the size and placement of doors and windows during the setting out process. Ideally, position them to align with whole bricks or minimal cutting to reduce waste.

- Wall Features: Complexities like angled sections or stepped plinths might require slight adjustments to the setting out plan to ensure proper brick placement and avoid cutting errors.

Remember

- Refer to the construction plans throughout the setting out process.
- Double-check all measurements for accuracy before proceeding with construction.
- A well-executed setting out process ensures a sturdy and aesthetically pleasing brick wall.

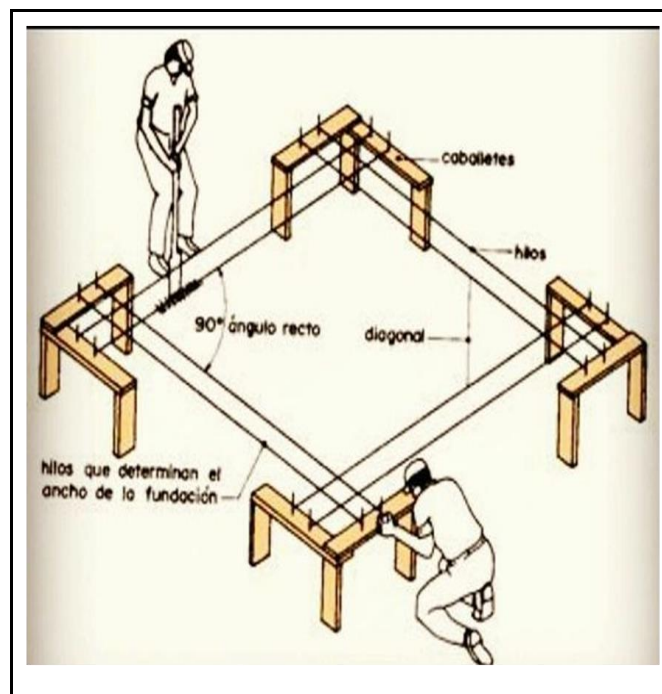
Self-Check:

1. What is setting out?
2. List the methods of setting out.
3. How do we check the right angles after setting out?

Activity:1

These questions are designed to accompany a hands-on activity where you practice setting out for a simple brick structure.

Scenario: You are tasked with setting out the foundation for a small brick wall. The finished structure will be a rectangular pit with dimensions of 3 metre (length) x 4m metres (width) 4m



Required Materials:

- Tape measure pegs
- String line hammer
- Marking pins Nails (7 - 8cm)
- Level
- Building plans with foundation layout

Self-check Questions for the above activity:**1. Reviewing the Plans:**

- What information on the building plans do you need to identify the location and dimensions of the brick work?
- Are there any specific notes or details related to setting out?

2. Establishing Control Points:

- Based on the plans, where will you establish the control points for the wall?
- How will you ensure the control points are accurately positioned?

3. Marking Out the Foundation:

- Describe the steps you will take to mark the corners and perimeter of the foundation using the tape measure, string line, and marking pins.
- How will you verify that the corners are square (90 degrees)?

4. Setting Levels:

- How will you transfer this level to all four corners of the wall?

5. Double-Checking and Recording:

- What steps will you take to double-check all measurements and positions before starting excavation for the wall?
- What information will you record to document the setting out process?

Questions:

- What challenges might you encounter while setting out the foundation on a real construction site?
- How would you adapt your setting out procedures to account for uneven location?

Unit Summary

- Purpose of setting out is to transfer design details (drawings) to the construction site, ensuring accurate positioning and dimensions of brick/block elements.

Process includes:

1. Preparation:
2. Establishing Control Points:
3. Marking Out Brick/Block Lines:
4. Setting Levels:
5. Verification:

Considerations:

- Weather conditions (wind, rain) can impact accuracy.
- Uneven terrain may require adjustments.
- Clear communication with surveyors and construction crew is vital.

Benefits:

- Prevents costly rework due to errors.
- Ensures structural integrity of brick/block walls.
- Saves time and resources during construction.

Remember:

- Accurate setting out is crucial for a successful and professional brick/blockwork project.

Unit Summary Questions

Give the Correct Answer

1. What is the purpose of setting out in construction projects?

2. What are the different stages involved in setting out a building?

3. Briefly explain the difference between setting out and levelling

4. Describe two common methods used for setting out walls.

5. What tools and equipment are typically used for setting out?

6. How can setting out be achieved using modern technologies?

7. Discuss the importance of accuracy in setting out.

8. What factors need to be considered when setting out a building?

9. How can you ensure that the setting out process is documented properly?

10. What are the consequences of mistakes?

Unit 4

Mixing Mortar

Module Description:

- This module will cover the essential steps and best practices involved in mixing mortar, a crucial component in masonry construction projects.

Learning Outcome:

At the end of this unit, you will be able to:

- Explain the purpose of mortar,
- List properties of good mortar.
- Measure each ingredient of mortar based on the mix ratio.
- Prepare mortar for masonry.

4.1 Definition of Mortar

The term Mortar is a homogeneously mixed paste-like building material used in construction to bind together building blocks like bricks, stones, and concrete blocks. It's made by mixing a binding agent (like cement or lime) with fine aggregates (usually sand) and water. The mixture hardens over time, creating a strong and durable bond between the blocks.

4.2 Uses of Mortar

- To bind the building units such as bricks, stones etc.
- To carry out painting and plaster works on exposed surfaces of masonry.
- To form an even bedding layer for building units.
- To form joints of pipes.
- To improve the appearance of structure.

4.3 Types of Mortar

1. Cement mortar: in this mortar, cement is used as a binding material. Depending upon the strength required and importance of work, the proportion of cement to sand varies from 1:2 to 1:6 or more. It is stronger than lime mortar and is used in most engineering work. Like masonry, plaster, pointing etc.
2. Lime mortar: in this mortar, lime is used as a binding material. Lime may be fat or hydraulic. Fat lime mortar 1:2 to 1:3 and hydraulic lime mortar may be 1:2 by volume.
3. Compo mortar: in this mortar, both cement and lime are used as a binding material.
4. Mud mortar: in this mortar, mud is used as a binding material. It is mostly used to bind earth blocks and stone masonry units for cheap construction works.

4.4 Properties of Good Mortar

The property of good mortar should be as follows:

- Developing good adhesion with the building units such as bricks, stones etc.
- Developing the designed stress.
- Resisting penetration of rain water.
- Cost effective.
- It should be durable.

- It should be workable.
- It should not affect the durability of materials with which it comes into contact.

Field tests on sand:

Field tests provide a quick and easy way to assess the quality of construction materials on-site, without relying on sophisticated lab equipment. Here are some key points to remember for field tests on sand, bricks, and concrete blocks:

Sand:

- Visual Inspection: Look for uniformity in colour (avoid excessive colour variations) and presence of large particles, debris, or organic matter.
- Rub Test: Rub a small amount of sand between your fingers. Good quality sand should feel gritty and not leave a smooth or clay-like residue.



Fig. 1 Rubbing the sand

- Shake Test: Fill a jar with sand and water (1:1 ratio). Shake vigorously and observe the settling. Good sand settles in distinct layers with clean water on top. Cloudy water indicates excessive clay or impurities.



Fig. 1 Shaking the sand

Activity 4.1

- Make a group of 3 to 5 students. Then conduct the jar test on three samples from the sand pile.
- Strictly follow the procedure.

Materials:

- Transparent jar (glass or sturdy plastic)
- Sand sample (representative of the bulk sand)
- Tap water
- Ruler

Procedure:

1. **Sample Collection:** Take your sand samples from different positions of the pile to ensure it's representative.
2. **Fill the Jar:** Pour approximately 2 inches (5 cm) of sand into the jar.
3. **Add Water:** Fill the jar with water, leaving some headspace at the top to avoid overflow during shaking.
4. **Mixing:** Shake the jar vigorously for about a minute to thoroughly mix the sand and water.
5. **Settling:** Place the jar on a flat, level surface undisturbed. Allow it to settle for several hours, ideally 4-8 hours.
6. **Observe and Measure:** After the settling time, observe the distinct layers that will have formed in the jar:
 - **Top layer:** This will likely be very fine particles like clay or silt.
 - **Middle layer:** This will be the main sand layer.
 - **Bottom layer (optional):** In some cases, there might be heavier materials that settle to the very bottom.

Use your ruler to measure the thickness of each layer and the total height of all the settled layers.

7. **Analyse Results:** The primary purpose of a jar test is to assess the number of fines (clay and silt) present in the sand.

- Limits: The specific limit for acceptable fines content will depend on the intended use of the sand.
- For construction applications like septic system drain fields, guidelines often specify a maximum thickness of fines exceeding a certain limit (e.g., 3.2 mm or 1/8 inch).
- If the fines layer is thicker than the specified limit, the sand may not be suitable for that particular use.
 - o Further Analysis: A simple jar test provides a basic idea of fine content. For more precise measurement of particle size distribution, you would need to perform a sieve analysis.

4.5 Preparing Cement Mortar: A Step-By-Step Guide

Cement mortar is a crucial component in masonry work, binding bricks, stones, and other units together.

Materials needed:

- Portland cement
- Sand (fine, clean, free of impurities)
- Water
- Mixing bucket or pan
- Shovel or hoe (for hand mixing)
- Power mixer (for larger quantities)

Safety gear:

- Gloves
- Eye protection
- Dust mask (when working with dry cement)

Steps1. Measure ingredients:

- The ideal cement-to-sand ratio depends on the project's purpose. Common ratios include 1:3 (one-part cement, three parts sand) for general construction and 1:4 for less critical applications.
- Measure the required amounts of cement and sand using dry measuring containers. Usually a 40cm x 50cm x 20 cm box.

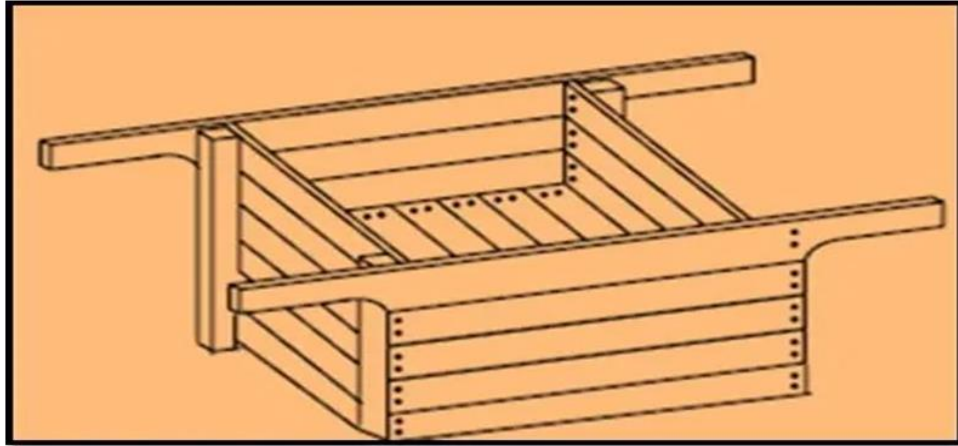


Figure 4.1. Measuring box for sand

2. Dry mix:

- Pour the dry cement onto a clean, level surface.
- Add the sand on top of the cement.
- Use a shovel or hoe to thoroughly mix the dry ingredients until they have a uniform colour throughout. This ensures even distribution and consistent mortar strength.



Figure 4.2. Dry mixing

3. Add water gradually (hand mixing):

- Create a crater in the centre of the dry mix.
- Slowly pour a small amount of clean water into the crater.
- Begin mixing the dry ingredients from the outside inwards, incorporating the water.

- Continue adding small amounts of water while mixing constantly until the mortar reaches



a workable consistency.

Figure 4.3. Adding water to the dry mix

4. Achieving workable consistency:

- Ideal mortar consistency should be moist and slightly sticky. It should hold its shape when moulded in your hand but not be so wet that it drips or oozes.
- Avoid adding too much water, as it weakens the mortar. If the mortar seems too dry, add a little more water in small amounts and mix thoroughly.



Figure 4.5. Wet Mixing

5. Mixing with a power mixer (large quantities):

- Follow the manufacturer's instructions for your specific mixer.
- Typically, you'll add the dry ingredients first to the mixer pan, then gradually add water while mixing until the desired consistency is achieved.
- Use immediately:
- Cement mortar has a limited working time after mixing with water. Generally, it's best to use the mortar within 30 minutes to 1 hour, depending on the weather conditions and cement type.

Important notes:

- Use clean, potable water for mixing mortar.
- Doesn't re temper mortar by adding water after it has begun to set. This weakens the mortar significantly.
- Mix only the amount of mortar you can use within the working time.
- Store leftover dry ingredients in a cool, dry place to prevent them from clumping or absorbing moisture.
- By following these steps and using proper ratios, you can ensure you prepare strong and workable cement mortar for your masonry project.

Mixing Ratios:

- The ratio of cement to sand depends on the application:
- Bricklaying: 1:3 or 1:4 (cement: sand)
- Pointing: 1:4 or 1:5 (cement: sand)

Important:

- Use fresh mortar; it loses workability as it sits.
- Don't over mix, as it can weaken the mortar.
- Wear gloves and eye protection when handling cement.

Self-check 1-3:

1. What is mortar?
2. List types of mortar.
3. List at least three properties of good mortar.

Dear learners! Have you answered the self-check questions? Good.

Activity 4.1

Make a group of 5 students and visit a nearby construction site.

First try to observe whether the safety requirements are fulfilled or not.

And what the local masons are doing with mortar, how they are preparing it , how they store materials specially cement.

Prepare a summarised report about your visit.

Unit Summary

Mortar is a paste-like building material used to bind building units (bricks, blocks, stones) together. It hardens over time, creating a strong and durable joint.

Key Points:

- Components: Typically, a mixture of cement, lime, sand, and water. The specific ratio depends on the desired properties (strength, water resistance, etc.).
- Applications:
 - Bricklaying and blockwork construction
 - Stone cladding
 - Stucco applications
 - Repairing cracks and gaps in masonry
- Properties:
 - Workability: Easy to spread and manipulate for efficient construction.
 - Bond Strength: Strong adhesion to building units to create a unified structure.
 - Durability: Resists weathering, temperature changes, and some loads.

Additional Notes:

- Different types of mortar exist for specific applications, such as masonry cement mortar or fire-resistant mortar.
- Proper mixing and application techniques are crucial for optimal mortar performance.

- Curing is essential - mortar needs time to harden and develop its full strength.

Unit Review Questions

1. What are the two main components of mortar? Briefly explain their functions.
2. How does the water-to-cement ratio (W/C ratio) affect the strength and workability of mortar?
3. Besides cement and sand, what other ingredients might be included in mortar, and why?
4. Describe the steps involved in mixing mortar by hand.
5. What are the advantages and disadvantages of using a hand mixing for mortar?
6. How can you ensure proper consistency is achieved when mixing mortar?
7. What safety precautions should be taken when handling cement?
8. Why is it important to use clean water when mixing mortar?
9. How long is mixed mortar typically usable before it starts to set?
10. How should leftover mortar be disposed of properly?

Unit 5

Construct Brick and Block Walls

Unit Description:

- This unit provides comprehensive training on the principles and techniques of constructing walls and structures using bricks and blocks.

Learning Outcomes

By the end of this unit, you should be able to:

- Identify different types of bricks and blocks based on their properties and applications.
- Select appropriate brick and block bonds for various construction projects.
- Prepare and use mortar effectively.
- Safely use tools and techniques for laying bricks and blocks.
- Construct basic brick and block walls with proper detailing.

5.1 Brick Masonry

Brick masonry is made of brick units bonded together with mortar. It is a construction technique that involves laying bricks in a specific pattern and filling the gaps between them with mortar to create a strong and stable structure. Clay brick is a common building material made from fired clay. It's a small, rectangular unit with a uniform shape and size. They are a versatile building material with different types suited for various construction purposes.

5.1.1 Choosing the Right Brick

The type of clay brick you choose depends on several factors:

- **Function:** Consider the brick's intended purpose (structural vs. aesthetic).
- **Strength Requirements:** Match the brick's compressive strength to the loads it will bear.
- **Exposure:** For exterior walls, select bricks with low water absorption and good weather resistance.
- **Aesthetics:** Facing bricks offer a wider range of options to achieve your desired look.
- **Cost:** Prices vary depending on type, quality, and size.

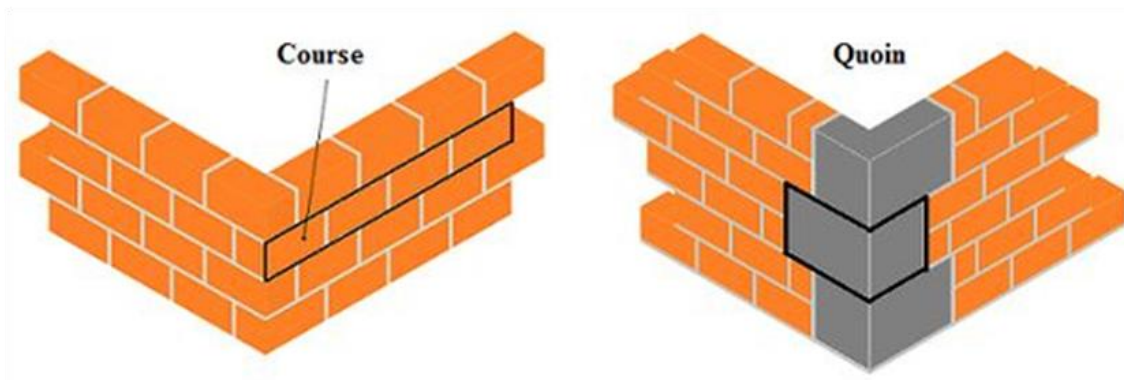
By understanding the different types of clay bricks and their properties, you can make informed decisions for your construction project.



Figure 5.1 brick masonry

5.1.2 Terms in Masonry

1. Course: it is a horizontal layer of masonry unit that is bonded with mortar.
2. Quoins: are special features built into the corners of a wall. They can be made from the same brick material or a contrasting material like stone.



3. Header: the shorter face of the brick or stone.
4. Stretcher: the longest face of the brick or stone.
5. Soldier: when the brick stands vertical.

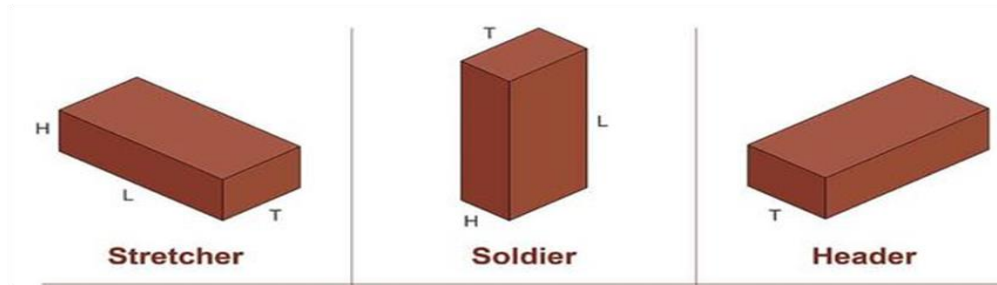


Figure 5.2 Terms in brick

6. Header course: a course of brick or stone in which all bricks are laid in header.
7. Stretcher course: a course of brick or stone in which all bricks are laid in a stretcher.
8. Bed: this is the lower surface of brick or stone in each course.
9. Back: the inner surface of a brick wall which is not exposed to termed back. The material forming back is known as backing.
10. Face: the exterior surface of a brick wall which is exposed to weather is termed as face. The material used in the face of the wall is called facing.
11. Hearting. The interior portion of a wall between the facing and backing is termed as hearting.

Factors governing the strength of brick masonry

The following three factors greatly affect the strength of brick masonry work

- Quality of the brick
- Quality of the mortar
- Type of bonding

Points to be considered in brick masonry

- A. Bricks should be uniform in size.
- B. Bricks must be soaked in water before use.
- C. As far as possible brick work should raise uniformly throughout length.
- D. Height of masonry construction in a day is restricted to 1.5m
- E. After brickwork it must be watered for 1 to 2 weeks.
- F. Bricks must be soaked in water before use.
- G. Single scaffolding must be used.
- H. Stretchers are used only in the face.
- I. Hearting must do only with headers

5.1.3 Field tests on Bricks

Visual Inspection:

- Visual inspection is a preliminary but important step in assessing the quality of bricks for construction. Here are some of the key things to look for:
- **Shape and Size:** The bricks should be uniform in size and shape with sharp, well-defined edges. Any significant variations could indicate poor manufacturing or handling.
- **Colour:** The bricks should have a consistent color throughout, indicating even burning during firing. Uneven colourings or patches of discoloration could suggest flaws or uneven firing.
- **Cracks:** The bricks should be free from cracks, especially hairline cracks which can weaken the brick. Large cracks can render the brick unusable.
- **Surface Texture:** The surface of the brick should be smooth and free from lumps or irregularities. These could indicate the presence of foreign materials or improper mixing during manufacture.
- **Scratches:** You can perform a simple scratch test by trying to scratch the surface of the brick with your fingernail. If the brick scratches easily, it may be soft and not suitable for construction. A high-quality brick should be hard and resistant to scratching

- **Tap Test:**

Tap tests are a common method used to assess the condition of bricks in a building or structure. By tapping a brick with a hammer or other object, you can gain insights into the brick's integrity and identify potential problems.

Here's what a tap test on bricks reveals:

Solid Brick: A firm tap with a clear, high-pitched ringing sound indicates a solid brick with no cracks or voids inside. This is a good sign.

Damaged Brick: A dull thud or hollow sound suggests a damaged brick with potential cracks, loose mortar, or deterioration. This might require further inspection or repair

- **Scratch Test:**

The scratch test is a simple field test to assess the hardness of a fired clay brick. A fingernail or hard, blunt object scratched firmly across the surface of the brick expands

more if the brick is soft-fired, the fingernail or object will leave a scratch in the surface. expand more Harder, well-fired bricks will resist scratching.

- **Dropping / Free fall Test**

When bricks are dropped freely from the height of 1 to 1.2m (4 feet), it should not crack or break. This ensures the durability and quality of bricks.



Figure 5.3 Dropping / Free fall test

5.2 Necessary Tools for Masonry Work

Measuring hand tools and instruments are precise devices but need to be handled with extra care, e.g. Spirit level should be checked every day before use!

A. Spirit level: - it is used to check the horizontal and vertical alignment.



Fig 5.8 Spirit level

B. Plumb bob

A plum bob is made of metal. When suspended from a vertically attached string, it is employed to check the vertical alignment of corners and surface of walls. A freely hanging mass points to the centre of the earth.



Fig. 5.9 Plumb bob

B. Alignment string /masons' line/

Alignment string /mason line/, sometimes called fish line, is a rope used to transfer horizontal & vertical alignments or lines.



Fig 5.10 Mason alignment line

C. Graphite pencil

This is used for marking in wall construction. It is specially produced for this purpose in such a way that it will not wear out fast.



Fig 5.11 Graphite pencil

D. Hose level

It is a transparent PVC hose. It is used to transfer or mark vertical levels on the surface of a wall when it is filled with water, but without any air bubbles. The water level in each end of the hose is equal. It is an instrument to mark equal levels on site. It is very accurate but not easy to handle.



Fig 5.12 Hose level

E. Straight edge/level/

This is a perfectly straight metal/aluminium/ with all long and short edges parallel to its centreline. It is employed to check straight alignments of walls. Its length ranges from 2m up to 4m. Together with the spirit level, it can be used to bridge over the point to be checked. A straight edge/level/ can also be made from a wooden plank with perfectly parallel edges.



Fig 5.12 Straight edge

F. Angle / try square

It is used to measure the right angle (90°) of a corner. Used in laying masonry units or blocks at corners of masonry walls.



Fig 5.13 try square

G. Measuring tape

Tape is used to measure dimensions of building parts and distances in site. It is manufactured from steel, plastic or fibre in lengths of 1m, 2m, 3m, 5m, 30m, etc. And 50m.



Fig 5.14 Measuring tape

H. Folding metre/rule

For measuring length in wall construction, it is convenient to use rigid scales. Such a measuring scale/ folding rule/ is made of 20cm separate wooden pieces joined together by pins. The scale has subdivisions in cm and mm.

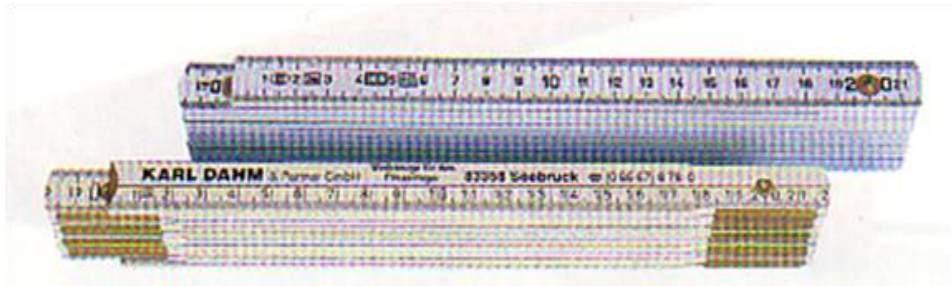


Fig 5.15 Folding metre

I. Measuring box.

A traditional box used to measure a proportion of gravel and sand with the dimension of 12” wide; 12” in long; 12” in deep with net volume of 1 cu. Foot or 0.30 m x 0.30 m x 0.30m. Take note that these dimensions are inside the box.

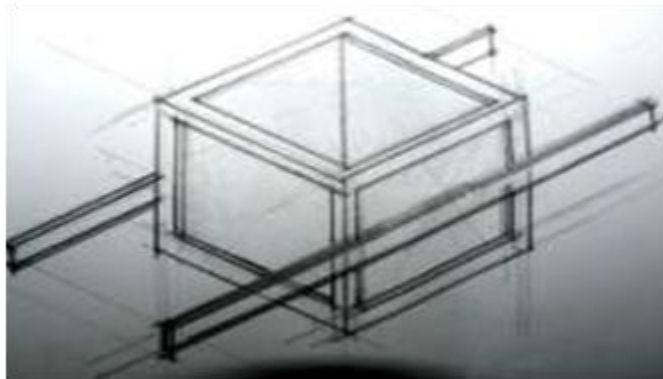


Fig 5.16 Measuring box

J. Mortar barrel/ drum

This is used by mason, plasterer, tiller, etc, and serves to prepare small amounts of mortar right at the working place. It is also used as temporary mortar storage, supplied from the mixing station, and to control the water ratio of the mix when it gets dry. Always, keep it workable and clean.



Fig 5.17 Mortar barrel

K. Block laying trowel

This is a tool, which every mason need. Used for picking up mortar out of the barrel, spreading mortar on the wall, bed joints and cutting off excess mortar. In addition to the picture shown, a triangular and rectangular trowel are also used by the mason.



Figure 5.18 Block Laying trowel

L. Walling hammer/mason hammer/

Walling hammers are used specially to knock off parts of walling unit blocks, brick, concrete blocks etc.



Fig 5.19 Walling hammer

M. Chisel

Used to cut concrete blocks, bricks, plaster surface and to remove mortar projections etc. Cold chisels are available in different sizes and shapes. The operation is done together with a club hammer. There are two types of chisel

1. Flat chisel
2. Pointed chisel



Fig 5.20 The use of chiselling

N. Mortar spade

Mortar spade is used to stir the mortar paste, prepared in the barrel or drum and keeps the mix to the right and uniform consistency.



Fig 5.21 mortar spade

O. Brush

Is used for wetting the building stones, cleaning fresh mortar joints of masonry wall, to clean hand tools before and after use and to clean dust on surfaces.



Figure 5.22 Brush

5.3 Bonds in brick masonry

Bond is the arrangement of bricks in each course, so as to ensure the greatest possible interlocking and to avoid the continuity of vertical joints in two successive courses, both on the face and backing.

Rules of bonding

Most of the following rules are applied to brick masonry work

Length of the brick is twice the width plus one mortar joint, so that it will give us a uniform lap.

For example, the usual size is 6cm x 12cm x 25 cm

- The vertical joints in the alternate courses should be along the same perpendicular.

- Centreline of the stretcher should coincide with the centreline of the header.
- As much as possible the use of brick portions has to be avoided.
- The lap should be one-fourth of the brick length.

Type of bonds in brick masonry

The following are the most commonly used types of bonds in brick masonry.

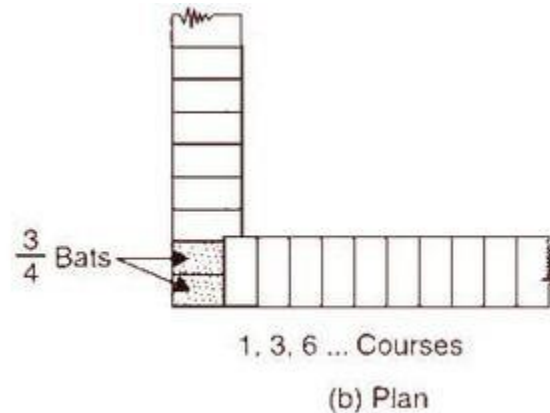
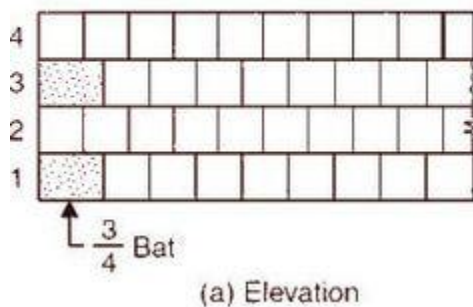
1. Header bond
2. Stretcher bond
3. English bond
4. Flemish bond

1. Header bond

The 'header' of a brick is the short rectangular face, and this can be used in a header bond instead of the stretcher face.

In this type of arrangement all bricks are laid as headers on the faces of wall.

- Used when wall thickness = 1 brick size
- Overlap = $\frac{1}{2}$ width of brick
- It is achieved by providing $\frac{3}{4}$ bat in alternate courses as quoins
- Not suitable for load bearing walls
- Used in curved walls.



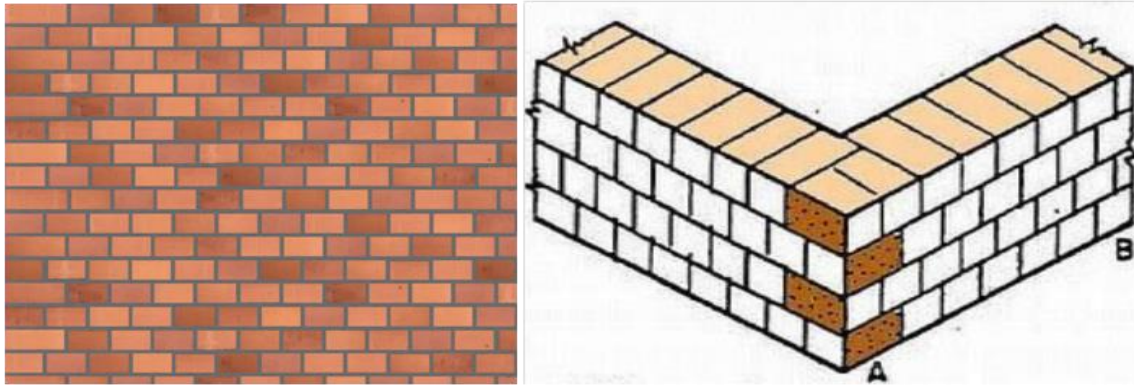


Fig 5.4 arrangement of bricks in header

2. Stretcher bond

In a stretcher bond, all the bricks are laid flat with their long sides (stretchers) visible from the front. Each brick overlaps the joint (space) between the two bricks in the row below, creating a continuous running bond pattern. This is a simple and strong pattern commonly used for non-load bearing walls or single (one-brick-thick)

Used as cavity walls, partition walls, division walls, chimney stacks, etc.

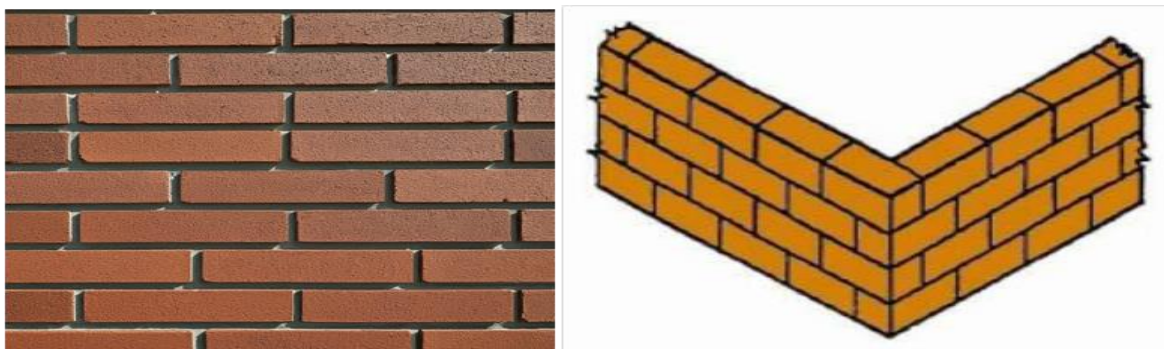
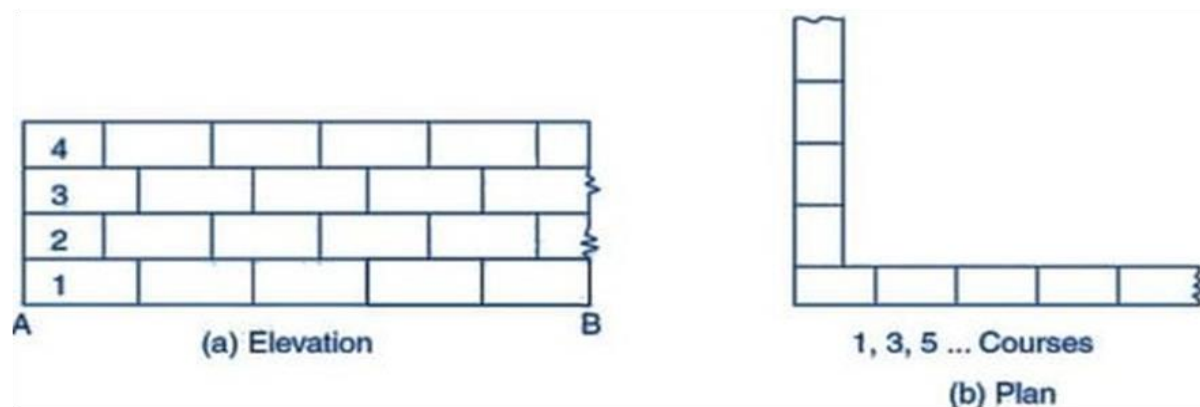


Fig 5.5 Arrangement of bricks in stretcher

Activity 4.5.2

Make a group of 3- 5 students and

1. Prepare 20 bricks for each group
2. Select a relatively flat ground
3. Arrange the bricks in two courses in Stretcher bonding pattern.
4. Show your teacher and demolish it carefully.
5. Arrange the bricks in two courses in Header bonding pattern.
6. Properly clean the working area and put the bricks in place.
7. Use no mortar for your work.

Dear trainees! Hope you have done your work precisely? Good.

3. English bond

This type of arrangement is done when having headers and stretchers laid in alternate courses.

This bond is considered as the strongest bond.

In this type of brick arrangement,

Alternative courses of headers and stretchers

Each alternate header should be centrally placed over a stretcher

Queen closer will be provided after quoin header

Stretcher on other face of wall.

Most widely used bond.

Heavy load carrying capacity.

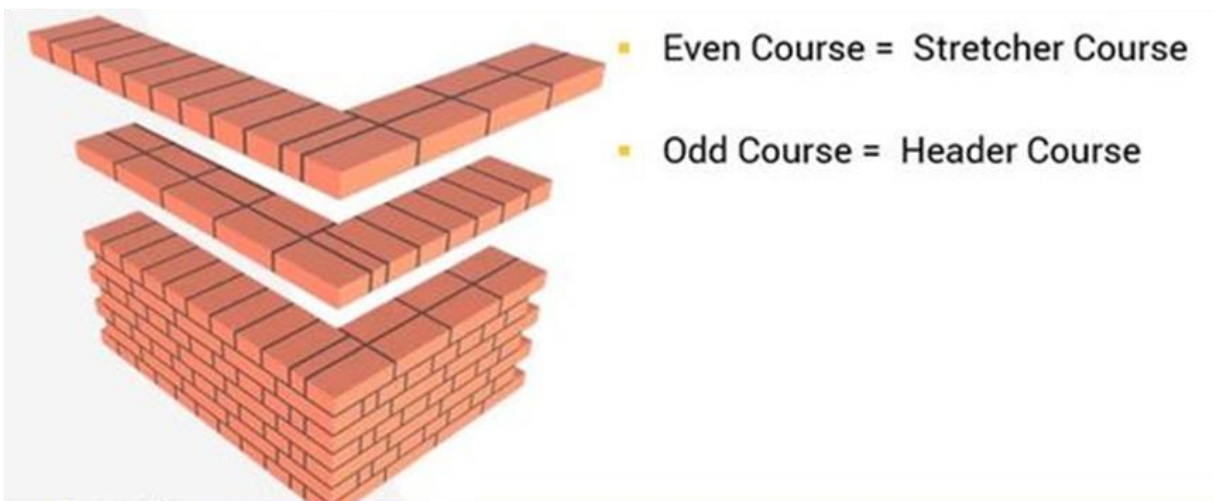


Figure 5.6 English bond arrangement of bricks

The basic features of the English bond are:

1. There are no long vertical joints generated.
2. The alternate course in the elevation either has stretchers or headers.
3. Each header in a different course crosses the joint created by the two stretchers just below it in the middle.
4. The stretchers must pass the headers by a minimum distance of one-fourth their length.

The stretcher course is an example of this.

4.5. Flemish bond

Flemish bond is a classic and attractive brickwork pattern that features alternating headers (short ends) and stretchers (long sides) of bricks in a staggered formation throughout the entire wall. Queen closers are placed next to the quoin header in alternate courses to develop the face lap. Every header is centrally supported over the stretcher below it.

This creates a visually appealing and strong bond.

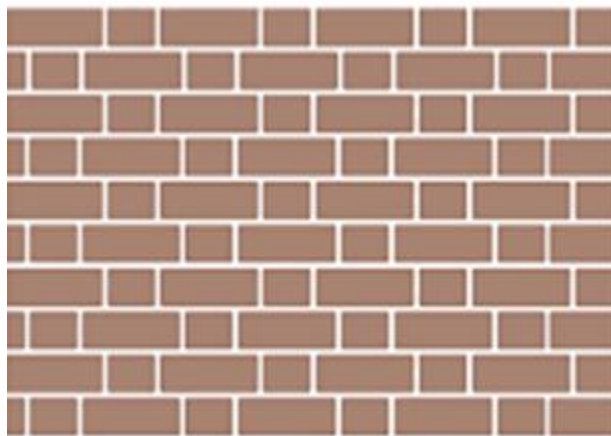


Figure 5.7 Arrangement of bricks in Flemish bond

What is the difference between the English and Flemish bond?

- In comparison with the Flemish bond, the English bond holds up better for walls thicker than 112 bricks.
- Masonry work with Flemish bond looks more attractive and pleasing.
- As broken brickbats are used, the Flemish bond is an economical option, although additional joints require additional mortar.

- It is a bit more difficult to use Flemish bonds than English bonds. They require more supervision and skilled labour.

An **English bond** can be constructed for almost all wall thicknesses. Out of all the bonds, it is one of **the strongest**. The headers and stretchers in this bond are arranged in alternate courses, as illustrated. Each vertical joint crosses the other. Followed by the vertical joints of the stretcher course.

A queen closer separates the vertical joints and restricts them from forming a straight line. The queen closer is positioned after the quoin header for each heading course.

Activity 4.5.1

Make a group of 3- 5 students and

1. Prepare 20 bricks for each group
2. Select a relatively flat ground
3. Arrange the bricks in two courses in the English bond pattern.
4. Show your teacher and demolish it carefully.
5. Arrange the bricks in two courses in a Flemish bond pattern.
6. Properly clean the working area and put the bricks in place.

Use no mortar for your work.

Dear trainees! Hope you have done your work precisely? Good.

Pictorial summary of common bonding arrangement of bricks

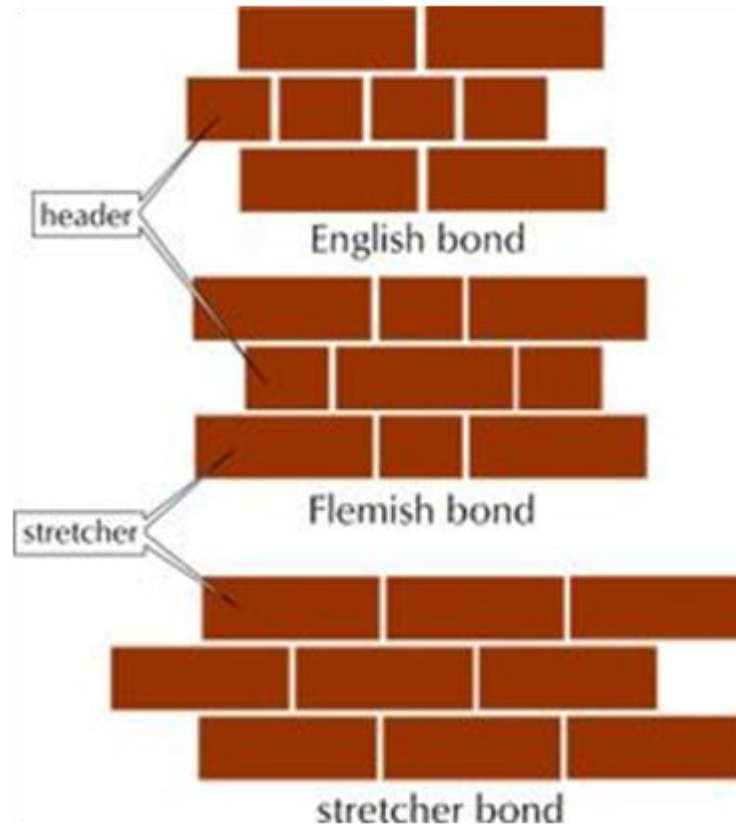


Figure 5.23 Front view of English, Flemish and stretcher bond

5.3 Step by Step Procedure for Brick Laying

Step 1: Start your brick wall at the corners.

Firstly, lay out the bricks at both ends of your wall where the pillars will start. This should be done after any necessary foundations have been prepared. Using your string line, make a straight guideline at brick height between the two outside bricks.



Step 2: Mix the mortar

Following this, heap five shovels full of sand and one of cement on an old board turn the shovel to mix to a consistent colour. Form a central hollow, pour in water and mix. Repeat for a smooth, creamy texture that's wet but not too loose.

**Step 3: Lay the first course of bedding mortar**

Next you should lay a 1-2cm mortar bed along the string line. Starting at one end lay the first brick and tap slightly to 'bed in'. 'butter up' one end of the next brick with mortar and about it to the first. Repeat using string line as a guide



Step 4: Create the brick pillars

At the point where you want your pillars to start, place a brick side-on to the end of the wall. As you build up the wall, each consecutive course of pillar bricks must be laid in the opposite direction.

**Step 5: Cutting bricks**

When building pillars, at certain courses you'll need to lay half-bricks. To make a cut, place the brick on its side, locate the bolster at the split point and strike the head firmly with a club hammer. It should split cleanly the first time.



Step 6: keep the pillars one course ahead

Always build at least a course higher on the pillars than the rest of the wall. Move the string line up as you build, bedding it into the mortar on the pillars. For a stretcher bond, the end of each brick should be over the centre of the one beneath

**Step 7: Make sure you're sticking to 10mm mortar joints**

Horizontal and vertical mortar joints should be 10mm thick. With standard bricks there should be 75mm from the top of each brick to the top of the one beneath. If your bricks soak up moisture fast, you may want to 'joint up' (step 10) as you go.



Step 8: Add a coping stone

You may want to add a coping stone to finish when you reach the top of the pillars. Alternatively, you could create a pleasant effect at less cost by bedding bricks into the mortar on their sides

**Step 9: Decorative brick soldier course**

Adding a ‘soldier course’ is an attractive option to top the main part of a garden wall. Turn your bricks vertically lengthways and lay along the full length. Use a second, higher string line to keep a uniform finish



Step 10: How to finish the mortar beds

To finish the beds, use the rounded edge of a brick jointer to scrape mortar into the joints. Start with the horizontal lines and follow with the vertical – it's easier to remove any excess mortar this way

**Step 11: Clean up**

Lastly, give the finished wall a gentle brush over and clean up any mortar that has fallen onto the floor before it dries. You can use water to wash cement away from the floor, but be sure to keep it away from your newly-built wall!



5.4 Concrete Blocks Masonry

Concrete blocks. There are many types of blocks which are most widely used as masonry materials. Hollow concrete block (HCB) is used for all the types of construction walls, partitions, dividers, corners, etc.



Figure 4. Concrete block (HCB) masonry

A. Advantages of concrete block masonry

- Cost effective construction material
- Very good sound and heat insulation
- Easy and rapid for erection
- Uniform in size
- Structurally strong
- Saves mortar
- Great durability
- High weather and fire resistance

Concrete Blocks Wall Step- By – Step Procedure

The following steps are recommended for the laying of concrete block walls:

Step 1: Check the designers dimension to determine an accurate block layout .

Step 2: Set one course of block on the foundation without the use of mortar.

This helps to determine if any cutting of blocks will be necessary.

Step 3: To lay the first course of blocks with mortar follow the following steps.

- Mix the mortar with the proportion of 1:3; for superstructure, and 1:4 for substructure.
- Spread the mortar with a trowel to ensure complete bedding.
- Lay corner block and great care should be taken in positioning it correctly as the block will act as a guide for the entire work.
- Lay other blocks in the middle in each course, and it is carefully checked for the level and alignment.
- Take great care in aligning, levelling and plumbing the first course, as it is essential in building a straight and true wall.
- In the laying block for the wall between corners, a mason line is stretched from the corner for each course. The outside top of each block is then laid to this line.
- If the block must be cut, care should be taken that the cut is accurate.
- Excess mortar squeezed from the block joints as it is laid is removed with a trowel.
- All final adjustments to a block must be made while the mortar is wet. For steps stated above refer, figures below.

Unit Review Questions

Instruction: Choose the Correct Answer from The Given Alternatives:

1. Which of the following is NOT a common type of brick?
 - a) Clay brick
 - b) Concrete block
 - c) Glass block
 - d) Plastic brick
2. What is the term for the horizontal layer of bricks or blocks in a wall?
 - a) Course
 - b) Bond
 - c) Mortar joint
 - d) Pier
3. What is the main purpose of mortar in brick and blockwork?
 - a) To provide decoration
 - b) To bond the units together
 - c) To insulate the wall
 - d) To create a drainage channel
4. What is the difference between a header and a stretcher in brickwork?
 - a) Headers are long and thin, stretchers are short and wide.
 - b) Headers are placed with the end face visible, stretchers with the long face visible.
 - c) Headers are stronger than stretchers.
 - d) There is no difference, both terms refer to the same type of brick.
5. What safety precaution is MOST important when working with brick and blockwork?
 - a) Wearing gloves
 - b) Wearing eye protection
 - c) Wearing comfortable shoes
 - d) Using sunscreen

-
6. Personal protective material which protects head of worker from any falling objects dropping from high level is
- a) Helmet/ hard hat/
 - b) Glove
 - c) Goggle
 - d) Safety shoe
7. What are the factors that affect the strength of brick masonry work?
- a) The quality of brick
 - b) The quality of mortar
 - c) Type of bonding
 - d) All
8. What are the advantages of concrete block masonry over stone masonry?
- a) Cost effective construction material
 - b) Uniform in size
 - c) Very good sound and heat insulation
 - d) All
9. A type of brick arrangement (bond) which has a comparative strength is:
- a) English bond
 - b) Header bond
 - c) Flemish bond
 - d) Stretcher bond
10. Factors to be considered during the choice of masonry units
- a) Strength and durability
 - b) Fire resistance
 - c) Colour and texture
 - d) All

Instruction: True or False:

- 1. All brick and block wall requires a foundation. (True/False)
- 2. Flemish bond is a brickwork pattern that uses only headers. (True/False)
- 3. It's important to level each course of bricks or blocks as you build the wall. (True/False)
- 4. Wetting bricks before laying them helps improve the bond with the mortar. (True/False)
- 5. Cutting bricks can be done with a regular hammer and chisel. (True/False)

Instruction: Give the Correct Answer

1. Describe the three main types of brick bonds (English bond, Flemish bond, and header bond).
2. What are the different types of tools used in brick and blockwork construction?
3. Explain the steps involved in building a simple brick or block wall.
4. What are some factors to consider when choosing between bricks and blocks for a construction project?
5. How can you ensure the safety of yourself and others while working with brick and block work?
6. Discuss the advantages and disadvantages of using brick and block work in construction projects.

Final Project: Decorative Garden Flower box

Choose an appropriate area in your school to construct functional flower box with bricks. The dimension may be governed by the area you choose.

This final project allows you to showcase your skills in bricklaying by constructing a functional and attractive garden flower box.



Project Objectives:

- Construct a structurally sound brick flower box. using various bricklaying techniques.
- Implement decorative elements using different brick patterns.
- Apply proper mortar mixing and jointing techniques.
- Demonstrate safe working practices with masonry tools and materials.

Materials:

- Bricks (quantity will depend on the drawing)
- Mortar mix (enough for chosen design)
- Masonry trowel
- Level
- Line level
- Brick hammer
- Jointing tool
- Safety glasses
- Gloves

Project Steps:

1. **Design:** Read and interpret the drawing showing the garden box.
2. **Preparation:** Clear and level the work area. Gather all materials and tools. Prepare the mortar mix. . Don your safety gear.
3. **Bricklaying:** Begin laying the first course of bricks for the flower box body. Ensure each brick is level and plumb (straight up and down) using the level and line level. Use the trowel to spread mortar and carefully place each brick, tapping them gently with the brick hammer for proper placement.
4. **Bonding:** Implement a running bond pattern (where bricks overlap by half in each course) or another chosen pattern throughout the construction.
5. **Jointing:** Once the desired height is reached, use the jointing tool to create clean and uniform mortar joints.
6. **Curing:** Allow the mortar to cure completely for several days before using the bench

Evaluation:

Your project will be evaluated based on the following criteria:

- Accuracy of construction: Proper use of bonding patterns, levelness, and plumbness of brickwork
- Quality of workmanship: Neat and clean application of mortar, consistent jointing
- Functionality and aesthetics: Stability and comfort of the bench, successful execution of any decorative elements
- Safety practices: Following safe handling of tools and materials

Documentation:

- Prepare a project report outlining your design process, material selection, construction steps, and any challenges encountered.
- Include clear photographs documenting the different stages of construction.

By successfully completing this project, you will demonstrate your understanding of key bricklaying principles and your ability to apply them in a practical and creative way.

References

Ethiopian Building Code Standards; Basics of Design and Action on Structures, EBCS-1 1995.
Addis Ababa; MoWUD

Prof. Abebe Dinku: Textbook of BUILDING CONSTRUCTION 2007 Addis Ababa University
Press

MODULE 6

LADDERS AND SCAFFOLDS

Contents

No	Contents	Page No
1	Unit 1: Introduction to Ladders and Scaffolds	240
	1.1 Definitions and Uses of Ladders and Scaffolds	241
	1.2 Importance of Safety When Working on Ladders and Scaffolds	242
	Unit Summary	245
	Unit Review Questions	245
2	Unit 2: Types of Ladders and Scaffolds	247
	2.1 Types of Ladders	247
	2.2 Selecting the Right Ladder	256
	2.3 Types of Scaffolds	239
	2.4 Pre-use Inspection	262
	Unit Summary	263
	Unit Review Questions	264
3	Unit 3: Building Simple Wooden Ladders	239
	3.1 Introduction	240
	3.2 Materials	240
	3.3 A Step-By-Step Assembly	241
	Unit Summary	242
	Unit Review Questions	243
4	Unit 4: Building Simple Wooden Scaffolds	246
	4.1 Introduction	247
	4.2 Materials	247
	4.3 Building Process of a Scaffold	248
	Unit Summary	250
	Unit Review Questions	250
	References	254

Unit 1

Introduction to Ladders and Scaffolds

Overview of the Unit

This unit introduces you to the essential tools used for safe access to elevated areas in building finishing tasks - ladders and scaffolds. We will explore their definitions, common uses in building finishing, and the critical role of safety when working on them. You will learn about the dangers of falls, relevant safety regulations, and the importance of using Personal Protective Equipment (PPE).

Learning Outcomes

By the end of this unit, students will be able to:

- Define ladders and scaffolds and explain their uses in building finishing works.
- Identify the importance of safety when working on ladders and scaffolds.
- Describe the dangers associated with falls and the consequences of such falls.
- Explain the role of safety regulations and personal protective equipment (PPE) in preventing injuries.

Key Words

- Ladder
- Scaffold
- Safety Regulations
- Fall Protection
- PPE (Personal Protective Equipment)

1.1 Definitions and Uses of Ladders and Scaffolds

Both ladders and scaffolds are essential tools for workers in building finishing tasks, allowing them to safely access elevated areas for tasks like painting, installing fixtures, or crown molding.

1.1.1 Definitions and Uses of Ladders

Definition: A portable climbing frame with rungs for ascending and descending.

Uses in Building Finishing:

- Reaching moderate heights (typically less than 12 feet) for tasks like painting ceilings, installing light fixtures, or hanging window treatments.
- Lightweight and easy to move around a work area.

1.1.2 Definitions and Uses of Scaffolds

Definition: A temporary elevated platform used for supporting workers and materials during construction or maintenance. It can be made from wood, metal, or bamboo and has various shapes and sizes.

Uses in Building Finishing:

- Provide unobstructed, stable access to various structures.
- Offer stable footing for workers to balance in various positions.
- Easy to assemble and disassemble, quick and easy to install and remove.
- Long-lasting, reliable, and safe working platform for workers and materials.
- Serve as bridges, reducing travel distance to specific locations.
- Support structure during construction, repair, or renovation.
- Create formwork for casting materials.
- Help in repairing or extending working area beyond structure boundaries.

Self-check Questions 1

1. List two advantages of using scaffolds over ladders in building finishing tasks.

Class Activity

Scenario: You and your partner are tasked with painting the exterior walls of a two-story building.

Materials:

- Large sheets of paper (enough for a group drawing)
- Markers/crayons
- Rulers

Instructions:

1. Divide the class into groups of 2-3 students.
2. Each group will receive a large sheet of paper and drawing materials.
3. Instruct the students to imagine they are planning the painting project for the two-story building.
4. Ask them to **sketch the building** on their paper, including the second story.
5. Next, **on the same drawing**, have them illustrate **TWO separate scenarios**:
 - **Scenario 1:** Using ladders for the painting project.
 - **Scenario 2:** Using scaffolds for the painting project.
6. **For each scenario**, students should **label** the chosen equipment (ladders or scaffolds) and **explain why** they would choose that equipment for that specific scenario.

Wrap-up:

- After allowing sufficient time for drawing and explanation, hold a class discussion.
- Ask each group to present their drawings and explanations.
- Focus the discussion on the **advantages and disadvantages** of using ladders vs. scaffolds for different situations in building finishing tasks.
- **Highlight safety considerations** when working at heights and the importance of choosing the **appropriate equipment** for the job.

1.2 Importance of Safety When Working on Ladders and Scaffolds

This section dives into the crucial role of safety when working on ladders and scaffolds. It highlights the dangers of falls, introduces relevant safety regulations, and emphasizes the importance of Personal Protective Equipment (PPE).

1.2.1 Fall statistics and consequences

Falls from ladders and scaffolds are a leading cause of injuries in the construction industry. Statistics show a significant number of workers experiencing broken bones, sprains, head injuries, and even fatalities due to falls. These consequences can be life-altering, causing long-term health issues, disability, and lost wages.

1.2.2 Safety regulations

The Occupational Safety and Health Administration (OSHA) or local regulatory body establishes safety standards for working at heights, including ladders and scaffolds. Understanding and adhering to these regulations is crucial. These regulations cover aspects like ladder selection, proper setup procedures, weight capacity limitations, fall protection systems, and worker training. By following these guidelines, workers significantly reduce the risk of falls and ensure a safer work environment.

1.2.3 Personal Protective Equipment (PPE) for working

Personal Protective Equipment (PPE) plays a vital role in mitigating potential injuries. When working on ladders and scaffolds, some essential PPE includes:

- **Hard hat:** Protects your head from falling objects.



Figure 6.1. Hard hat

- **Safety glasses:** Shield your eyes from dust, debris, and flying particles.



Figure 6.2. Safety glasses

- **Slip-resistant footwear:** Provides secure footing on uneven surfaces.



Figure 6.4. Slip-resistant footwear

- **Fall arrest system:** This may include a harness and lanyard, crucial for work at specific heights as mandated by regulations.

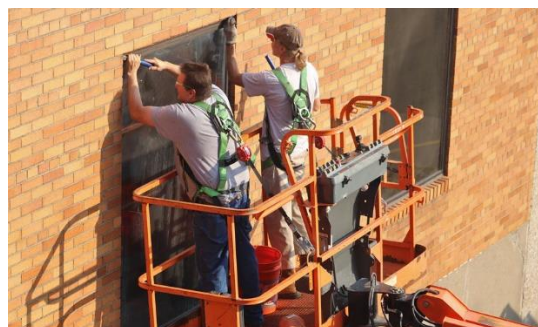


Figure 6.5. Fall arrest system

Self-check Questions 2

Instruction: Short answers

1. **Safety First!** You're about to climb a ladder to change a lightbulb. What's the single most important safety precaution you should take before climbing? (Consider stability and potential falls)
2. Fall protection is essential when working at heights. **True or False?** Briefly explain your answer.

Unit Summary

This unit teaches students about ladders and scaffolds, essential tools for safely accessing elevated areas in building finishing work. Ladders are ideal for moderate height tasks like painting or installing fixtures, while scaffolds provide a broader platform for construction and maintenance activities. Safety is paramount when working on ladders and scaffolds, and following safety regulations set by organizations like OSHA or local regulatory bodies is crucial. Regulations cover ladder selection, setup procedures, weight limits, fall protection systems, and worker training. Personal Protective Equipment (PPE) like hard hats, safety glasses, slip-resistant footwear, and fall arrest systems is also essential to minimize potential injuries. By understanding the proper use of ladders and scaffolds, adhering to safety regulations, and using appropriate PPE, students can contribute to a safe and productive work environment in building finishing tasks.

Unit Review Questions

Instructions:

- Match the terms with their definitions.
 - Choose the best answer for the reason to use a ladder.
 - Indicate True (T) or False (F) for the statements.
 - Briefly describe two safety precautions for working on a ladder.
1. Match the following terms with their definitions:
 - A. Ladder
 - B. Scaffold
 - C. Fall arrest system
 - D. Personal Protective Equipment (PPE)

- ____ 1. A temporary platform used for working at heights.
 - ____ 2. A portable climbing frame with rungs for ascending and descending.
 - ____ 3. Equipment worn to minimize injury risks.
 - ____ 4. A harness and lanyard used to prevent falls from a height.
2. Which of the following is the primary reason to use a ladder in building finishing tasks?
- A. To create a bridge between structures.
 - B. To reach moderate heights for tasks like painting.
 - C. To support heavy loads of materials.
 - D. To serve as a permanent work platform.
3. Indicate whether the following statements are True (T) or False (F).
- a) Ladders are generally considered safer than scaffolds. ()
 - b) Safety regulations for working at heights are not mandatory. ()
 - c) Hard hats and slip-resistant shoes are examples of PPE for working on ladders and scaffolds. ()
4. Describe two safety precautions you should take when working on a ladder.

Unit 2

Types of Ladders and Scaffolds

Overview of the Unit

This unit dives into the world of ladders and scaffolds, essential tools for reaching elevated areas during building finishing tasks. We will explore the different types of ladders, their ideal applications, and safety considerations when choosing and using them. You will also learn about various types of scaffolds, their functionalities, and when each type is best suited for a project. Finally, the unit emphasizes the importance of pre-use inspections to identify potential hazards and ensure safe use of ladders and scaffolds.

Learning Outcomes

By the end of this unit, students will be able to:

- Identify different types of ladders and their appropriate uses in building finishing works.
- Explain the factors to consider when selecting the right ladder for a specific task.
- Describe the various types of scaffolds and their applications in construction.
- Differentiate between fixed, mobile, and suspended scaffolding.
- Conduct a pre-use inspection to ensure the safe operation of ladders and scaffolds.

Key Words

- Ladder and Scaffold Selection
- Pre-use Inspection
- Duty Rating
- Stable Base
- Weight Capacity

2.1 Types of Ladders

Ladders are a cornerstone of construction activities, particularly during the finishing stages, allowing workers to access elevated areas for various tasks. However, their effectiveness hinges on two crucial factors: selecting the appropriate ladder type for the specific job and ensuring safe operation practices are followed meticulously.

This section will delve into the various types of portable ladders commonly encountered in construction settings, along with their ideal applications.

2.1.1 Step Ladder

A stepladder is a lightweight, non-adjustable ladder intended for easy storage. It is intended for use by one person and is ideal for short-term tasks such as ceiling painting, light fixture installation, and reaching high shelves.



Figure 6.6. Step Ladder

Step ladder usage guidelines:

- Stepladders require level ground support for all four side rails.
- Use is restricted to fully open base and locked Spreaders.
- Single Ladders or partially open positions are not allowed.
- To prevent tipping, climb near the middle of the steps.
- Move ladders close to work, relocating and re-climbing after descending.
- Always face the ladder and maintain a firm hand hold.
- Stepladders should not be placed on unstable bases for height gain.

2.1.2 Single Ladder

A single ladder is a non-adjustable, portable ladder consisting of one straight section with rungs on both sides. Single ladders are the simplest type of ladder and are known for their stability. They are suitable for reaching moderate heights. Due to their single section design, they are not ideal for working on uneven surfaces or where variable height access is needed. It is intended for use by one person.

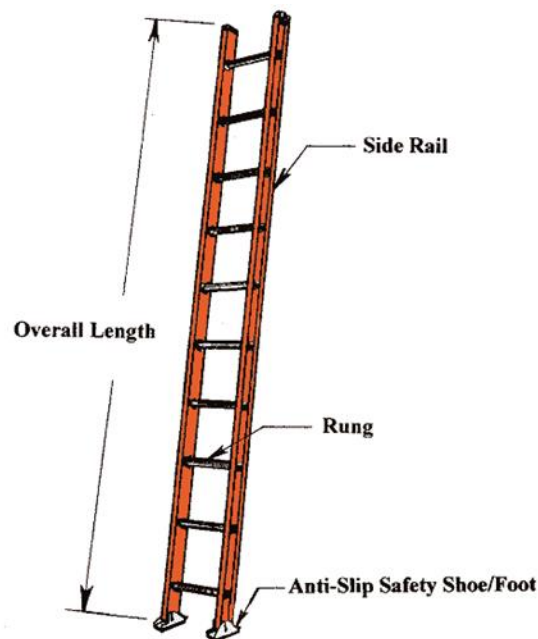


Figure 6.7. Single Ladder

Proper use of single ladder:

- Climb or work with the body near the middle of the rungs to prevent sideways tipping.
- Never move the ladder without descending, relocating, and re-climbing.
- Mount the ladder from the side or step from one ladder to another unless secured against sideways motion.
- Erected as close to a pitch for optimum resistance, strength, and balance.
- Always face the ladder and maintain a firm hand hold while ascending or descending.
- Never place the ladder on unstable objects for additional height.
- Top of the ladder should have two side rails equally supported unless equipped with a single-support attachment.
- Single ladders should not be tied or fastened together for longer length.

2.1.3 Extension Ladder

The Extension ladder is a non-self-supporting portable ladder that is adjustable in length. It consists of two or more sections that travel in guides or brackets so arranged so as to permit length adjustment. They offer greater reach than step ladders and are perfect for accessing higher points like roof eaves, second-story windows, or tall walls. They come in various lengths and require proper securing at the top (roof hook) or bottom (stabilizer bars) for safety. It is intended for use by one person.

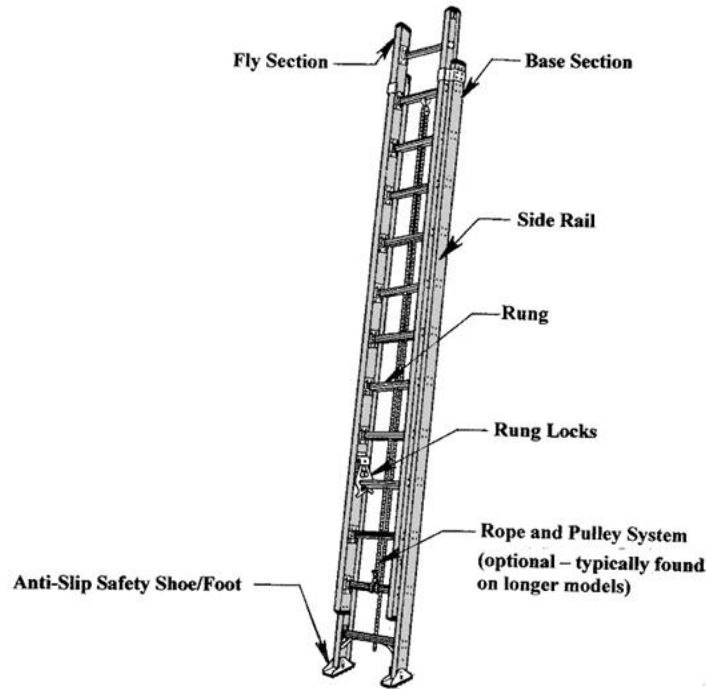


Figure 6.8. Extension Ladder

Proper use of extension ladder:

- Always face the ladder and maintain a firm hand hold.
- Avoid carrying other objects while climbing.
- Avoid placing the ladder on unstable bases like boxes, barrels, or scaffolds.
- Avoid setting up the ladder upside-down, with the Fly Section at the bottom and the Base Section at the top.
- Place the top of the ladder with two side rails equally supported unless equipped with a single-support attachment.
- Do not tie or fasten ladder sections together for longer lengths unless designed with such facilities.

2.1.4 Job-made Wooden Ladders

Job-made wooden ladders are temporary ladders made on-site for construction or demolition tasks, not commercially manufactured. Building codes and regulations discourage their use due to safety concerns and potential failure. When possible, opt for commercially manufactured ladders designed and tested for safety. They should not exceed 24-feet (8 meters) in working length. If the

required ladder length exceeds 24-feet, use two or more separate Job-Made Ladders with protected platforms.

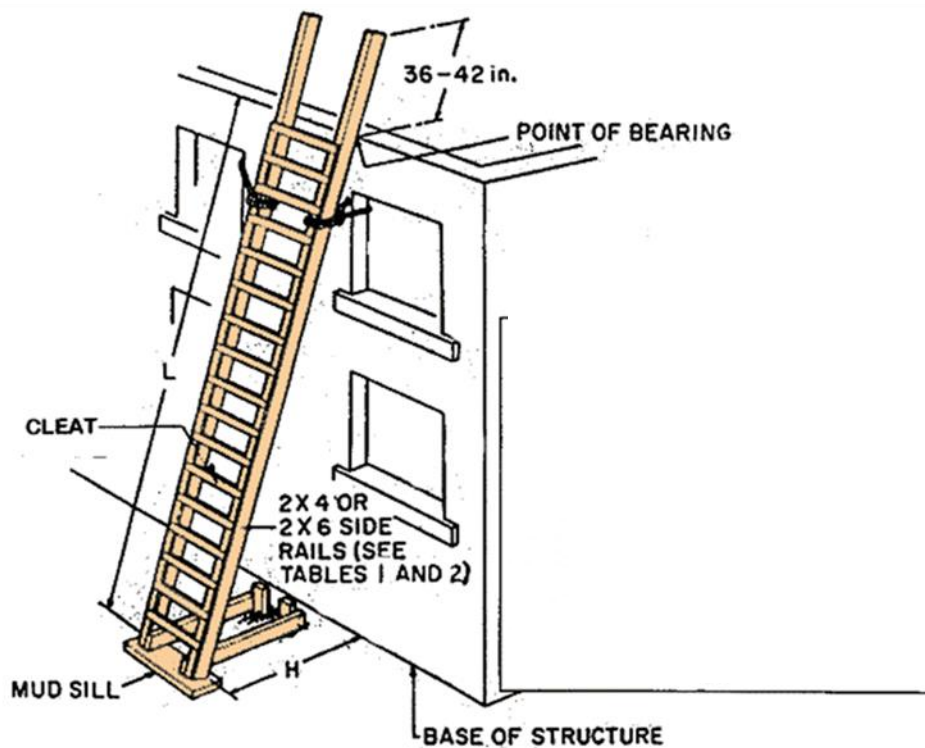


Figure 6.9. Single- Cleat Job-Made Ladder

Proper use of job-made wooden ladder

- Job-made ladders should not exceed a maximum working length of 24ft.
- Wear clean slip-resistant shoes.
- Cleats, gripping surfaces and platforms must be kept free of oil, grease or slippery materials.
- Only one person at a time is permitted on a Single-cleat Ladder
- Never climb more than one cleat at a time.
- Climbers must always step through, not around, the rail extensions at the top of the ladder.

2.1.5 Multi-Purpose Ladders

Multi-position ladders, also known as combination ladders or all-in-one ladders, are essential tools for various finishing works in construction. Their key feature is the ability to transform into different configurations, replacing the need for multiple single-purpose ladders.

A multi-position ladder typically consists of several hinged sections and locking mechanisms. These sections can be adjusted to create various configurations, including:

- **Stepladder:** Ideal for reaching moderate heights for tasks like painting ceilings or installing light fixtures.



Figure 6.10. Multi-position ladder in step ladder configuration

- **Extension ladder:** Extends straight for reaching high surfaces on walls or uneven terrain.



Figure 6.11. Multi-position ladder in extension ladder configuration

- **Scaffolding platform:** Creates a temporary platform for working at elevated levels.



Figure 6.12. Multi-position ladder in scaffold platform configuration

- **Stairway ladder:** Conforms to the angle of existing staircases, allowing safe access for cleaning or repairs.



Figure 6.13. stairway ladder

Proper use of multi-position ladders:

- **Pre-Inspection:** Before each use, ensure all locking mechanisms function properly, and rungs and base are free of damage or grease.
- **Right Ladder for the Job:** Choose a ladder with an appropriate weight capacity for the intended task and workers.
- **Setting Up Safely:** Ensure the ladder is placed on level, stable ground. Spread the legs fully and lock them securely. On uneven surfaces, use levelers for added stability.

- **Securing the Ladder:** When using the ladder in leaning positions (extension or wall ladder), secure the top firmly to a stable structure using tie-back straps.
- **Maintaining 3-Point Contact:** Always maintain three points of contact (two hands and one foot or two feet and one hand) with the ladder while climbing or descending.
- **Working Within Limits:** Never exceed the weight capacity of the ladder. Don't overreach – reposition the ladder if necessary.
- **No Leaning:** Avoid leaning your body away from the ladder while working.
- **Closing the Ladder:** Always collapse and secure the ladder properly after use.

Self-check Questions 3

Instructions:

- Match the ladder types with their ideal applications.
 - Indicate True (T) or False (F) for the statement.
 - Choose the best safety precaution for using a stepladder.
1. Match the following ladder types with their ideal applications:

A. Stepladder	_____ 1. Reaching roof eaves.
B. Single Ladder	_____ 2. Painting a ceiling.
C. Extension Ladder	_____ 3. Accessing a second-story window.
D. Multi-Position Ladder	_____ 4. Light fixture installation.
 2. It's safe to tie or fasten regular single ladders together for extra length. (True/False)

Multiple Choice:

Safety First: You're working on a finishing project that requires reaching a high shelf. Which safety precaution should you prioritize when using a stepladder?

- A. Climbing while holding tools in your hands.
- B. Checking if the stepladder is fully open and spreaders are locked.
- C. Working from the top step of the ladder.

2.2 Selecting the Right Ladder

Ladders are essential tools for various construction and maintenance tasks, especially in finishing works. Choosing the right ladder ensures safety, efficiency, and reaching the desired work area comfortably.

Factors to consider when choosing a ladder:

- **Height:** Choose a ladder that allows you to comfortably reach your work area with both feet firmly planted on a stable platform. Ideally, you shouldn't stand on the topmost step. Consider the height of the ceiling, soffit, or other work area you need to access.
- **Material:** Ladders are typically made from aluminum, fiberglass, or wood.
 - **Aluminum:** Lightweight, strong, and resistant to rust, but conducts electricity (avoid using near power lines).
 - **Fiberglass:** Non-conductive, good for electrical work, but heavier than aluminum.
 - **Wood:** Strong, inexpensive, but can rot and warp over time. Not recommended for professional use.
- **Purpose:** Different ladders are designed for specific tasks. Here's a breakdown for finishing works:
 - **Step Ladder:** Ideal for short-duration tasks like painting, light fixture installation, or reaching shelves. Offers a wide, stable platform for working.
 - **Extension Ladder:** Adjustable length for reaching high ceilings or roofs. Ensure proper extension and secure the base firmly.
 - **Multi-Position Ladder:** Versatile, can transform from a step ladder to a straight ladder or a scaffold. Great for various finishing tasks.
- **Duty Rating:** Ladders have weight capacity limits. Choose a ladder with a duty rating that exceeds your weight and the weight of tools and materials you'll be carrying.
- **Safety Features:** Look for ladders with slip-resistant feet, spreader bars for stability (especially on extension ladders), and level indicators to ensure proper setup.

Matching ladder type to specific tasks:

- **Plastering and Painting:** Step ladders or multi-position ladders are ideal for reaching walls and ceilings at various heights.

- **Ceiling Work:** Extension ladders are suitable for reaching high ceilings. Ensure a safe working area and have someone hold the ladder for stability.
- **Maintenance:** Step ladders or multi-position ladders are useful for accessing light fixtures, HVAC units, or other maintenance areas.
- **Construction:** A combination of ladders might be needed based on the specific tasks. Extension ladders for roofs, multi-position ladders for framing or rough electrical work, and step ladders for general access.

Self-check Questions 4

Instruction: Choose the safest and most efficient ladder for painting a high ceiling and explain why.

1. You need to paint a high ceiling in a classroom. The ceiling height is 8 meters, and your height is 1.7 meters. Which type of ladder would be the safest and most efficient choice for this task? Why?

- A. Step ladder
- B. Extension ladder
- C. Multi-position ladder

Explanation: _____

2.3 Types of Scaffolds

Scaffolding provides temporary support for workers and materials during construction, maintenance, and repair work at heights. Choosing the right type of scaffolding depends on the project's specific needs, such as height, weight capacity, and work requirements. There are three main types of scaffolding based on how they are fixed or moved: fixed, mobile, and suspended.

2.3.1 Fixed scaffolding

A type of scaffolding that is attached to the ground or the structure, and cannot be moved or adjusted easily. Fixed scaffolding can be further classified into single, double, cantilever, and tubular scaffolding, depending on the number of frames, the position of the supports, and the

materials used. Fixed scaffolding is suitable for large-scale and long-term projects that require stability and strength.

Applications:

- Bricklaying and masonry work (Single and Double Scaffolding)
- Façade restoration and painting
- Roofing work
- Interior work on high walls and ceilings
- General maintenance and repair tasks

2.3.1.1 Types of fixed scaffolding

Single Scaffolding: Also called bricklayer's scaffolding, it consists of a single row of uprights (standards) anchored to the wall and supported by ledgers and braces. It's simple and cost-effective, but limited to low-rise work and requires tying to the structure.



Figure 6.13. Single scaffolding

Double Scaffolding: Also known as independent scaffolding, it has two rows of uprights, one away from the wall, connected by ledgers and braces. It's more stable and safer than single scaffolding, suitable for higher work and not requiring attachment to the structure.



Figure 6.14. Double scaffolding

Cantilever Scaffolding: Projects outwards from the wall without support underneath. It's used for tasks like bridge construction and maintenance when working beneath the structure is impossible.



Figure 6.15. Cantilever scaffolding

2.3.2 Mobile scaffolding

A type of scaffolding that is mounted on wheels or castors, and can be moved or relocated as needed. Mobile scaffolding can be either trestle or tower scaffolding, depending on the shape and height of the structure. Mobile scaffolding is suitable for small-scale and short-term projects that require flexibility and convenience.

Applications:

- Painting and decorating
- Electrical and plumbing work
- Accessing machinery and equipment
- Event set-up and maintenance

2.3.2.1 Types of mobile scaffolding

Rolling Scaffolding: Consists of a platform mounted on wheels, allowing for easy movement. It's ideal for indoor work and uneven surfaces.



Figure 6.16. Rolling scaffolding

Tower Scaffolding: Made up of modular frames that can be stacked to reach higher levels. It's versatile and suitable for various outdoor tasks.



Figure 6.17. Tower scaffolding

Scissor Lifts: Hydraulically powered platforms that rise vertically. They offer excellent maneuverability and precise positioning, making them popular for indoor work and maintenance tasks.



Figure 6.18. Scissor lifts

2.3.3 Suspended scaffolding

A type of scaffolding that is hung from an overhead structure, such as a roof or a beam, and can be raised or lowered by ropes or wires. Suspended scaffolding can be either catenary, float, or swing stage scaffolding, depending on the arrangement and tension of the ropes or wires.

Suspended scaffolding is suitable for high-rise and complex projects that require access to the upper parts of the structure.

Applications:

- Facade cleaning and restoration of tall buildings
- Bridge inspection and maintenance
- Shipbuilding and offshore work

2.3.3.1 Types of suspended scaffolding

Swinging Scaffolds: Platforms suspended by ropes or cables from outriggers attached to the building. They're highly mobile and can reach around obstacles.



Figure 6.19. Swinging scaffolds

Suspended Platforms: Platforms hung from overhead beams or trusses using wire ropes and winches. They offer a stable work surface for tasks on high-rise buildings.



Figure 6.20. Suspended platforms

Note: Choosing the right type of scaffolding depends on various factors like the project requirements, work height, budget, and safety considerations. It's crucial to consult with a qualified professional to ensure the chosen scaffolding is suitable for the task and complies with safety regulations.

Self-check Questions 5

Instructions:

- Match the scaffolding types with their descriptions.
- Indicate True (T) or False (F) for the statements about scaffolding.
- Describe a situation where each type of scaffolding (fixed, mobile, mobile, suspended) is most appropriate.

1. Match the following types of scaffolding with their descriptions:

- | | |
|---------------------------|--|
| A. Single scaffolding | _____ 1. Mobile and can be moved around the worksite. |
| B. Double scaffolding | |
| C. Cantilever scaffolding | _____ 2. Secured to the ground and cannot be easily moved. |
| D. Mobile scaffolding | |
| E. Suspended scaffolding | _____ 3. Projects outward from a wall for work underneath. |
| | _____ 4. Two rows of uprights for increased stability. |
| | _____ 5. Single row of uprights attached to a wall. |

2. True or False: Circle the answer (True or False) for each statement.

- A. True / False Fixed scaffolding is the most suitable option for small painting jobs.
- B. True / False Double scaffolding is more stable and can reach higher than single scaffolding.
- C. True / False Suspended platforms are ideal for working on uneven surfaces.

3. Application: Describe a situation where each type of scaffolding (fixed, mobile, suspended) would be the most appropriate choice.
- A. Fixed scaffolding
 - B. Mobile scaffolding
 - C. Suspended scaffolding

2.4 Pre-use Inspection

Ladders and scaffolds are essential tools for construction and maintenance work, but using them comes with inherent risks of falling. To ensure your safety, a pre-use inspection is crucial before every ascent. This sub-unit will equip you with the knowledge to identify potential hazards and set up different types of ladders safely.

Never take a ladder or scaffold for granted. A thorough inspection can reveal hidden dangers that could lead to serious accidents. Here is what to look for:

- **Cracks, bends, or corrosion:** Metal components shouldn't have any cracks, bends, or signs of rust. Wooden ladders should be free of splinters, splits, or rot.
- **Loose or missing parts:** Check for any loose or missing rungs, steps, braces, or platform components. A secure structure is essential for stability.
- **Slippery surfaces:** Ensure rungs, steps, and platforms are free of grease, oil, or other contaminants that could cause slips.
- **Manufacturer's rating:** Verify the ladder or scaffold's weight capacity. Don't overload it – exceeding the limit can lead to collapse.
- **Base stability:** Inspect the ground where the ladder will rest. It should be level, firm, and free of debris to prevent wobbling.

If you discover any damage or defect, don't use the ladder or scaffold. Report it to the supervisor immediately for tagging and repair. Remember, it's better to be safe than sorry.

Self-check Questions 6

Instructions:

- Indicate True (T) or False (F) for the statement about pre-use inspection.
 - List three things to check for when inspecting a metal ladder.
 - Describe the action to take if you find damage during a pre-use inspection.
1. True or False? A pre-use inspection of ladders and scaffolds is only necessary if they look damaged.
 2. List three things you should check for when inspecting a metal ladder for safety.
 3. What should you do if you discover a damaged ladder or scaffold during your pre-use inspection?

Unit Summary

This unit provides guidance on safe working at heights in finishing works using ladders and scaffolds. It covers different types of ladders, their applications, and proper usage practices. Common types include step ladders, extension ladders, multi-position ladders, and job-made wooden ladders. To ensure safety, follow safety guidelines such as inspecting the ladder before use, maintaining three points of contact while climbing, avoiding overreaching, and working within the weight capacity. Scaffolds are chosen based on project needs, height, weight capacity, and work requirements. There are three main types: fixed, mobile, and suspended. Conduct a thorough pre-use inspection to identify potential hazards like cracks, loose parts, slippery surfaces, or base instability. Report any damage to your supervisor. Preserving safety is crucial when working at heights, and understanding ladder and scaffold types, their proper use, and the importance of inspections, can help minimize risks and work effectively in finishing construction tasks.

Unit Review Questions

Instructions:

- Match ladder types with their applications in building finishing.
 - Choose the important points for using a step ladder safely.
 - Indicate factors to consider when selecting a ladder.
 - Identify the ideal use case for mobile scaffolding.
 - Explain the purpose of pre-use inspection.
 - Answer short answer questions about ladder safety, multi-position ladder use, and scaffold selection.
 - Indicate True (T) or False (F) for the statements.
1. Match the type of ladder (Column A) with its ideal application in building finishing works (Column B). Write the letter of the corresponding answer.
- | | |
|--|---|
| A. Step Ladder | _____ 1. Adjustable length for reaching high areas. |
| B. Single Ladder | _____ 2. Simple and stable, ideal for moderate heights. |
| C. Extension Ladder | _____ 3. Lightweight and portable, suitable for short-term tasks. |
| D. Multi-Position Ladder | _____ 4. Versatile, transforms into different configurations. |
| E. Job-made Wooden Ladder (Not Recommended!) | _____ 5. Discouraged due to safety concerns; temporary solution. |
2. When using a step ladder, it's important to:
- A. Place it on an uneven surface for added height.
 - B. Climb while facing away from the ladder.
 - C. Use it with one person and on level ground.
 - D. Secure it to a wall for additional stability.

3. When selecting a ladder for a finishing task, consider:
 - A. Material only (aluminum, fiberglass, wood).
 - B. Height, purpose, and weight capacity.
 - C. Brand name and visual appearance.
 - D. Price and availability at your local store.
4. Mobile scaffolding, like rolling towers, are ideal for:
 - A. Bricklaying and facade restoration.
 - B. Short-term painting and electrical work.
 - C. High-rise building maintenance.
 - D. Bridge construction and inspection.
5. Pre-use inspection of ladders and scaffolds is crucial to:
 - A. Save time and avoid delays.
 - B. Identify potential hazards and ensure safety.
 - C. Comply with building codes and regulations.
 - D. Show respect for your supervisor's instructions.
6. Short Answer
 - A. Briefly explain three safety precautions to follow when using a single ladder.
 - B. Describe two situations where a multi-position ladder would be a better choice than a step ladder for finishing works.
 - C. What are two main factors to consider when choosing between fixed and mobile scaffolding for a construction project?
7. Indicate whether the following statements are True (T) or False (F).
 - A. Job-made wooden ladders are generally considered safer than commercially manufactured ladders. ()
 - B. It's acceptable to tie or fasten extension ladder sections together for additional length if designed for such use. ()
 - C. A pre-use inspection of ladders and scaffolds is crucial to ensure safety before every use.()

Unit 3

Building Simple Wooden Ladders

Overview of the Unit

This unit provides a comprehensive guide to constructing a basic yet functional wooden ladder for your building finishing needs. We will cover everything from selecting suitable materials to assembling the ladder and incorporating safety features. Additionally, you'll learn crucial maintenance practices to keep your ladder in optimal condition.

Learning Outcomes

By the end of this unit, you will be able to:

- Identify the materials needed to build a safe and sturdy wooden ladder.
- Explain the step-by-step process of building a wooden ladder, including cutting lumber, assembling parts, and adding finishing touches.
- Describe techniques to enhance the strength, safety, and appearance of your wooden ladder.
- Implement proper inspection and maintenance procedures to ensure the longevity and safety of your ladder.

Key Words

The followings are some key words in this unit:

- Rung
- Side Rail
- Pilot Hole
- Galvanized/Stainless Steel Screws
- Pre-use Inspection
- Periodic Inspection

3.1 Introduction

Building finishing works often require a reliable and safe ladder to reach those final touches on walls, ceilings, and high shelves. A guide to constructing a simple and sturdy wooden ladder for your building finishing needs, with all measurements in centimeters is explained as follows:

3.2 Materials

For this project, we will be using some basic materials you might already have around the house, or can easily find at a hardware store. The key is to choose strong, straight pieces of wood to ensure the ladder is safe and reliable.

- Lumber (select straight, knot-free wood for strength):
 - Two side rails (length = desired working height of the ladder + 100 cm) - Example: 300 cm
 - Rungs (diameter = 3-4 cm, length = 70 cm) - Quantity depends on the desired spacing between rungs. A good rule of thumb is to have rungs spaced 30-35 cm apart. - Example: 10 rungs
- Wood screws (length at least twice the diameter of the rung)
- Wood glue (optional)
- Saw
- Drill
- Sandpaper

Self-check Questions 7

Instruction: Choose the most important factor for selecting wood for ladder side rails.

1. Safety First! You're building a ladder to reach a high shelf. What's the MOST IMPORTANT factor when choosing the wood for the side rails?
 - A. The type of wood (pine, oak, etc.)
 - B. The desired color of the finished ladder
 - C. That the wood is straight, strong, and free of knots
 - D. The weight of the ladder itself

2. Planning is key! You want to build a ladder that reaches a height of 2 meters (200 cm) when you're standing on it. According to the instructions, how long should the side rails be?
- A. Exactly 200 cm
 - B. A little less than 200 cm
 - C. Exactly 300 cm
 - D. A little more than 300 cm

3.3 A Step-By-Step Assembly

Building the ladder is a straightforward process that can be completed in a few simple steps. We will guide you through cutting the wood, assembling the parts, and adding some finishing touches for a smooth and functional ladder.

- 1) Cut the lumber
 - Cut the side rails to your desired length.
 - Cut the rungs to the desired length (all should be the same size).
- 2) Prepare the rungs (optional)
 - You can add notches on the rungs for a more secure fit on the side rails. Make sure the notches are deep enough to house about $\frac{1}{3}$ of the rung's diameter.
- 3) Assemble the ladder
 - Place a rung flat against one side rail, positioning it at the desired height from the bottom.
 - Drill pilot holes through the side rail and into the rung.
 - Secure the rung with screws and wood glue (if using). Repeat for all the rungs, ensuring equal spacing between them.
 - Attach the second side rail to the other side of the rungs using the same method.
- 4) Finishing touches
 - Sand down any rough edges on the ladder for a smooth finish.
 - Apply a coat of paint or varnish for additional protection (optional).

Now that you have built the basic structure of your ladder, here are some extra tips to enhance its sturdiness, safety, and even appearance! These are just a few pointers to consider, feel free to customize them to fit your preferences.:

- Choose strong and sturdy wood like pine, spruce, or fir.
- Pre-drill holes before inserting screws to prevent the wood from splitting.
- Use galvanized or stainless-steel screws to resist rust.
- Make sure the rungs are evenly spaced and securely attached.
- Test the ladder for stability before using it

Self-check Questions 8

Instructions: Answer why drilling through the side rail is important and the benefit of using glue with screws.

1. You are building a wooden ladder with rungs. When drilling pilot holes to attach the rungs to the side rails, why is it important to drill completely through the side rail and into the rung? (Consider the concept of splitting the wood)
 - A. To ensure a snug fit for the screws.
 - B. To allow excess glue to escape.
 - C. To prevent the wood from cracking around the screw holes.
 - D. To save time by using longer screws.
2. The instructions mention using wood glue along with screws to secure the rungs. What is the main benefit of using both glue and screws compared to just using screws?
 - A. Glue creates a smoother surface for painting.
 - B. Glue fills gaps and strengthens the joint.
 - C. Screws provide a faster assembly process.
 - D. Glue allows for using smaller screws.

Unit Summary

This unit teaches beginners how to construct a safe wooden ladder for finishing high walls, ceilings, or shelves. It provides step-by-step instructions and clear explanations, making it suitable for beginners. The guide covers materials, assembly, and finishing touches, including lumber sizing, drilling pilot holes, securing rungs with screws, and attaching side rails. It also covers sanding the ladder for a smooth finish and applying paint or varnish for protection. Safety tips are highlighted, including using strong wood types, pre-drilling holes, and ensuring secure rung

spacing. The unit emphasizes the importance of testing the ladder's stability before use. By following this guide, you will gain the skills and knowledge to build a functional and safe wooden ladder for your building finishing needs. You can customize the design based on your preferences.

Unit Review Questions

Instructions:

- Choose the minimum side rail length.
 - Describe two safety precautions for building a ladder.
 - Calculate the number of rungs needed.
 - Indicate True (T) or False (F) about wood glue.
 - Discuss a modification for a specific use case.
1. You are planning to build a ladder to reach a shelf 2 meters (200 cm) high. What should be the minimum length of each side rail according to the instructions?
 - A. 200 cm
 - B. 230 cm
 - C. 300 cm
 - D. There is no minimum length specified.
 2. Describe two safety precautions mentioned in the unit that are crucial for building a stable and secure ladder. (2 points)
 3. You decide to build a ladder with rungs spaced 32 cm apart. If the total desired height of the ladder is 2.5 meters (250 cm), how many rungs would you need (excluding the top and bottom rungs)? (Show your calculations)
 4. True or False
 - A. According to the unit, wood glue is a mandatory material required for building the ladder. (True/False)
 5. The unit provides instructions for a basic wooden ladder. Discuss one way you could modify the design to enhance its functionality for a specific use case (e.g., painting a high ceiling).

Unit Project Work

This project allows you to put your newly acquired skills from Unit 3: Building Simple Wooden Ladders into practice. You'll construct a functional and safe ladder tailored to a specific use case of your choice.

Project Goals -

- Build a sturdy and secure wooden ladder based on the provided instructions.
- Apply knowledge of cutting, drilling, and assembling techniques.
- Demonstrate proper safety practices while working with tools and materials.
- Customize the ladder design for a chosen practical application.

Materials -

- Lumber (select straight, knot-free wood for strength) - quantity and size will depend on your design.
- Wood screws (length at least twice the diameter of the rung)
- Wood glue (optional)
- Saw
- Drill
- Sandpaper
- Measuring tape
- Pencil or marker

Project Steps -

1. Planning and Design:

- Choose a specific use case for your ladder (e.g., painting a high ceiling, reaching shelves in a closet).
- Sketch a design of your ladder, considering the desired height, rung spacing, and any modifications you want to make (e.g., wider rungs for better footing).
- Calculate the required length of the side rails based on your chosen height and the 100 cm additional length as specified in the unit.

- Determine the number of rungs needed based on your desired spacing (30-35 cm apart) and total ladder height.

2. Construction:

- Following the instructions in Unit 3, cut the side rails and rungs according to your design measurements.
- If incorporating modifications, make the necessary cuts (e.g., wider rungs).
- Pre-drill pilot holes in the side rails and rungs before attaching them with screws (and glue if desired).
- Ensure all rungs are level and evenly spaced for stability.
- Sand down any rough edges for a smooth finish.

3. Customization and Finishing:

- Depending on your chosen use case, consider additional features:
 - ✓ **For painting high ceilings:** You could add a hook or platform at the top for better stability while working.
 - ✓ **For reaching shelves in tight spaces:** Design the ladder to fold or collapse for easier storage.
- Apply a coat of paint or varnish for aesthetics and protection (optional).

4. Testing and Safety:

- Thoroughly inspect your ladder for any loose connections or cracks.
- Test the ladder for stability on a level surface before using it.

Remember, never overload the ladder and always maintain proper body posture while using **it**.

Deliverables -

- A well-constructed and customized wooden ladder.
- A well-documented project log or portfolio that includes:
 - ✓ Sketches or drawings of your ladder design.
 - ✓ Calculations for material quantities.
 - ✓ Pictures of the construction process.
 - ✓ A reflection on the challenges faced and lessons learned during the project.

Unit 4

Building Simple Wooden Scaffolds

Overview of the Unit

This unit provides a comprehensive guide to constructing a basic wooden scaffold for light-duty projects like painting or minor repairs. Safety is paramount, and the unit emphasizes careful planning, proper construction techniques, and safe operation.

Learning Outcomes

By the end of this unit, students will be able to:

- Identify the key components and materials required to build a simple wooden scaffold.
- Follow a step-by-step process to safely construct a scaffold suitable for light-duty tasks.
- Explain the importance of prioritizing safety throughout the building and use of a scaffold.
- Recognize the limitations of a simple wooden scaffold and understand when to seek professional guidance.

Key Words

- Scaffold
- Platform
- Brace (longitudinal & shortitudinal)
- Legs (posts)
- Pilot hole
- Level
- Plumb
- Guardrail

4.1 Introduction

This unit outlines the process for constructing a simple wooden scaffold suitable for undertaking light-duty tasks such as painting or minor repairs. Safety remains the paramount concern throughout this project. In situations where any doubt exists regarding the builder's capacity to construct a safe scaffold, it is strongly recommended to prioritize renting a pre-built and certified scaffold system.

4.2 Materials

To get started constructing your scaffold, you'll need to gather the following items:

- Lumber: Make sure to select straight, untreated wood for optimal strength and safety. The breakdown of the specific lumber quantities:
 - x 4cm x 3m posts (legs)
 - x 4cm x 2m planks (longitudinal braces)
 - 2 x 4cm x 1m planks (shortitudinal braces) - quantity depends on scaffold height
 - Plywood sheets (for platform) - size depends on desired platform area
- Galvanized nails (3" or 7.5cm)
- Hammer
- Saw (circular saw for precision cuts)
- Drill (with appropriate drill bit size for nails)
- Level
- Tape measure

Self-check Questions 9

Instructions:

- Explain why building your own tall scaffold is risky and offer a safer alternative.
 - Indicate if treated wood can be used for the scaffold and explain why.
1. You're building a scaffold to paint a two-story house. The scaffold will need to be quite tall. However, you're feeling confident in your carpentry skills and decide to build your own scaffold instead of renting one.

Explain why this might be a bad idea and what the safer alternative would be. (Hint: Consider the complexity of building a safe scaffold for a significant height.)

2. You're at the lumberyard collecting materials for your scaffold. The only 2x4 lumber they have left is treated wood. Can you use treated wood for your scaffold project? Why or why not?

4.3 Building Process of a Scaffold

This section will guide you through the step-by-step process of assembling your scaffold. Remember to take your time and ensure each step is completed carefully for a safe and sturdy structure.

1) Plan your scaffold

- Decide on your desired working height. A good rule of thumb is to allow for 1 - 1.2m of headroom above the platform.
- Based on the platform height, determine how many shortitudinal braces you'll need (typically every 50cm).

2) Prepare the wood

- Cut the longitudinal braces (4cm x 4cm x 2m)
- Cut the shortitudinal braces (4cm x 4cm x 1m) as required.

3) Assemble the legs

- Lay two posts (legs) flat on the ground, spaced around 120cm apart (adjustable based on platform size).
- Position a longitudinal brace on top, aligning it flush with the ends of the posts.
- Pre-drill pilot holes through the brace and into each post at an angle.
- Secure the brace with nails. Repeat on the other side of the post to create a ladder frame.
- Repeat steps to create another identical ladder frame.

4) Assemble the levels

- Stand the two ladder frames upright, with the long braces facing each other.
- Position a short longitudinal brace between the facing sides of the long braces, ensuring a level platform.
- Pre-drill pilot holes and secure with nails on both sides. Repeat at every desired platform height using the remaining short braces.

5) Create the platform

- Cut the plywood sheets to your desired platform size. Ensure it overlaps the top level of short braces by at least 10cm on all sides.
- Secure the plywood sheets to the top level of short braces using nails.

6) Bracing for stability

- Cut diagonal braces (optional but highly recommended) from scrap lumber at an angle.
- Nail these diagonally between the legs and the platform frame for added stability.

7) Leveling and safety

- Use a level to ensure the entire scaffold is plumb and secure.
- Double-check all connections for tightness.
- Do not overload the platform.
- Never climb on the scaffold while carrying tools or materials.
- Only use the scaffold for light finishing work.

Once you have constructed your basic scaffold, here are some helpful pointers to enhance its stability and safety, along with some general best practices for using it.

- You can lash the scaffold to a stable structure for extra security, especially if using it outdoors.
- Consider adding guardrails to the platform to prevent falls.
- Break down the scaffold when not in use.

This is a basic design for a low-rise scaffold. It is crucial to ensure your construction is strong and stable before using it. If you plan on building a higher scaffold or using it for heavier tasks, consult a professional for proper design and construction.

Self-check Questions 10

Instructions:

- Indicate True (T) or False (F) for the pilot holes statement.
 - Explain the importance of leveling the scaffold.
1. True or False? When assembling the scaffold legs, it's important to pre-drill pilot holes before hammering in the nails.
 2. Why is it important to level the scaffold after assembly?

Unit Summary

This unit teaches the construction of a basic wooden scaffold for light-duty tasks, emphasizing safety as the top priority. The materials needed include straight, untreated lumber, galvanized nails, a hammer, saw, drill bit, level, and tape measure. The building process involves planning the scaffold, preparing the wood, assembling the legs, assembling the levels, creating the platform, and bracing for stability. The scaffold is built using plywood sheets, overlapping the top braces by at least 10cm on all sides. Diagonal braces from scrap lumber are also used for added stability. Leveling and safety are ensured using a level, double-checking connections, not overloading the platform, and using the scaffold for light-duty tasks. Additional tips include laying the scaffold to a stable structure for extra security, considering adding guardrails to the platform, and breaking down the scaffold when not in use. It is important to note that this is a basic design for a low-rise scaffold and that for higher scaffolds or heavier tasks, consulting a professional is recommended.

Unit Review Questions

Instructions:

- Choose the primary safety concern.
- Indicate when to rent a scaffold and True (T) or False (F) for statements.
- Describe safety precautions and planning benefits.
- Calculate braces needed and list additional safety features for your scaffold application.

1. What is the PRIMARY safety concern when building a simple wooden scaffold?
 - A. Finding the cheapest lumber.
 - B. Using the right type of nails.
 - C. Constructing a strong and stable structure.
 - D. Painting the scaffold for aesthetics.
2. When should you prioritize renting a pre-built scaffold system over constructing your own?
 - A. When working on a small project.
 - B. When unsure about your ability to build a safe scaffold.
 - C. When working indoors.
 - D. When using the scaffold for light painting.
2. True or False
 - A. It's recommended to use treated wood for building a scaffold for better weather resistance.
(True/False)
 - B. Diagonal braces are an essential part of the scaffold structure for stability. (True/False)
3. Short Answer
 - A. Describe two safety precautions to take when using a simple wooden scaffold.
 - B. What are the benefits of planning your scaffold before starting construction?
4. Application

You are building a simple scaffold to paint a ceiling that is 3 meters high. The platform needs to be large enough to comfortably stand and move around.

 - A. Considering the information in the unit, calculate how many shortitudinal braces (2x4cm x 1m) would be needed for this scaffold?
 - B. What additional safety features could you incorporate into your scaffold for this project?
(List two)

Unit Project Work

This project allows students to apply the knowledge gained from Unit 4: Building Simple Wooden Scaffolds and develop practical construction skills.

Project Goal -

Students will construct a functional and safe simple wooden scaffold suitable for light-duty tasks like painting a wall or reaching high areas.

Materials -

- Lumber (ensure all wood is straight and untreated):
 - ✓ x 4cm x 3m posts (legs) - quantity: 2
 - ✓ 4cm x 4cm x 2m planks (longitudinal braces) - quantity: 4 (may need adjustments)
 - ✓ 2cm x 4cm x 1m planks (shortitudinal braces) - quantity: To be determined by students based on planned height (typically every 50cm)
 - ✓ Plywood sheets (for platform) - size depends on desired platform area (enough to comfortably stand and move)
- Galvanized nails (3" or 7.5cm)
- Hammer
- Saw (circular saw recommended for precision)
- Drill (with appropriate drill bit size for nails)
- Level
- Tape measure
- Safety glasses (mandatory)
- Work gloves (recommended)

Project Steps -

1. Planning and Design (Pre-construction):

- Students will work in pairs or small groups.
- Each group will decide on their desired working height, considering the task and headroom requirement (1 - 1.2m).
- Based on the chosen height, students will calculate the number of shortitudinal braces needed (every 50cm).

- They will sketch a basic design of the scaffold, labeling components (posts, braces, platform).

2. Scaffold Construction:

- Students will gather all materials and ensure the work area is clear and safe.
- Following the unit instructions and their design plan, they will begin cutting the lumber to the required lengths.
- Following safe practices, students will assemble the scaffold step-by-step:
 - ✓ Creating the leg frames with longitudinal braces and nails (pre-drilling pilot holes recommended).
 - ✓ Assembling the levels with shortitudinal braces for platform support, ensuring level placement.
 - ✓ Constructing the platform by cutting and securing plywood sheets on top.
 - ✓ Adding diagonal braces from scrap lumber for increased stability (optional but highly recommended).
- Throughout construction, students will prioritize safety:
 - ✓ Wearing safety glasses and gloves.
 - ✓ Double-checking all connections for tightness.
 - ✓ Using proper lifting techniques to avoid injury.

3. Inspection and Safety Briefing:

- Once complete, a teacher will inspect each scaffold for proper construction and safety.
- Students will receive a safety briefing, emphasizing the following:
 - ✓ Only using the scaffold for light-duty tasks.
 - ✓ Not overloading the platform.
 - ✓ Maintaining three points of contact while climbing (one hand and two feet, or two hands and one foot).
 - ✓ Never carrying tools or materials while climbing.
 - ✓ Not using the scaffold in windy conditions.
 - ✓ Properly dismantling the scaffold after use.

References

- Berry, C. (2002). A guide to safe scaffolding. *NC Department of Labor Occupational Safety and Health Division*.
- Palmer, J. A. (2006, June). Introduction to Basic Scaffold Safety. In *ASSE Professional Development Conference and Exposition* (pp. ASSE-06). ASSE.
- Gagnet, C. S. P., Gagnet, G. D., & Drennan, M. (2000). *Fall protection and scaffolding safety: an illustrated guide*. Rowman & Littlefield.
- Adhikari, C. S., Singh, P., Kumar, V., Yadav, S., Hussain, U., & Khan, M. A. (2019). Designing and detailing of scaffoldings. *Int J Adv Res Ideas Innovations Technol*, 5(3), 2045-2052.
- Miller, B. (1997). Safe ladder management. *Professional Safety*, 42(11), 30.
- Aneziris, O. N., Topali, E., & Papazoglou, I. A. (2012). Occupational risk of building construction. *Reliability Engineering & System Safety*, 105, 36-46.
- Ikenberry, R. (2010). A Contractor's Overview of Fall Protection. *Journal of Protective Coatings & Linings*, 28.
- OSHA (2002). A Guide to Scaffold Use in the Construction Industry.
- Azizdin, R. A. (2006). Safety of Scaffolding in Construction Site.

MODULE VI

PROFESSIONAL ETHICS



Contents

No		Contents	Page
1		Unit 1: Professions and Professionalism	255
	1.1	The Concept of Profession and Professionalism	256
	1.2	Characteristics of professionalism	256
	1.3	Values of professionalism	257
		Unit Summary	257
		Unit Review Questions	257
2		Unit 2: The Concept of Ethics and Professional Ethics	258
	2.1	Fundamentals of Professional Ethics	259
	2.2	Common Principles of Professional Ethics	260
	2.3	The Importance of Professional Ethics	260
	2.4	Characteristics of Work Ethics	261
		Unit Summary	262
		Unit Review Questions	262
3		Unit 3: Ethical Practices in The Workplace	263
	3.1	Ethical Practices	264
	3.2	Unethical Behaviour in The Workplace in Construction Finishing Work	265
	3.3	Factors that Affect the Practice of Ethical Behaviour	267
	3.4	Advantages and Implications of Respecting Workplace Ethics	268
		Unit Summary	269
		Unit Review Questions	269
4		Unit 4: Codes of Ethics, Conduct, and Standards of Professional Practice	270
	4.1	The Purpose of Professional Codes of Conduct and Practice	271
	4.2	Types of Codes of Ethics	271
	4.3	Code of Ethics among Professionals	272
	4.4	The Difference between a Code of Ethics and a Code of Conduct	273
	4.5	Code of Conduct	274

	4.6	Standards of Professional Practice	274
		Unit Summary	276
		Unit Review Questions	277
5		Unit 5 Mechanisms of Professional Ethical Decision Making	278
	5.1	Ethical Decision Making	279
	5.2	Rationalisation	280
	5.3	Some Steps to Ethical Thinking and Ethical Behaving	280
		Unit Summary	282
		Unit Review Questions	282
		References	283

Unit 1




Professions and Professionalism

Module Description







This unit focuses on two main conceptual issues. The first is the basic concepts of professions, followed by professionalism, which will help you get a better understanding of workplace ethics. In general, we might say being a professional means taking care, being courteous, and following conventional business norms. Professionalism serves a gate keeping function. Individuals judge messages, and in turn the sender of those messages, by their professionalism.

Learning Outcomes

At the end of this module, the students able to

-  Explain the profession and professionalism.
-  Describe the characteristics of professionalism.
-  Identify the values of professionalism.

Key Terms

-  Occupation
-  Profession
-  professionalism skill
-  values
-  Honest
-  Ethics

1.1 The Concept of Profession and Professionalism

1.1.1. Profession and Professionalism

Let's Define








Profession: a profession refers to a type of occupation that requires specific knowledge, skills, and training. People in professions typically undergo extensive education and are bound by a code of ethics. This ensures a certain level of competence and quality service to the public.

Professionalism: Professionalism in the construction sector goes beyond just showing up to work and doing your job. It is about demonstrating a high level of competence, ethics, and responsibility throughout every stage of a project.

1.2. Characteristics of professionalism

Professional characteristics refer to the qualities a person exemplifies in a business environment. Professionalism includes standards for behavior and the employee's ability to embody the company's values and do what their employer expects of them. Professionalism is necessary for the long-term success of any business, large or small. It ensures that customer relationships are maintained, employee interactions are positive and that a company meets its goals and objectives.






Characteristics of professionals in the workplace

-  **Professional appearance:** it is all about safety first and then projecting a positive image. Construction professionals should also maintain a clean and tidy look with work clothes free of rips, stains, and dirt
-  **Reliable:** It means the ability to consistently deliver on promises and expectations throughout the construction process
-  **Ethical behavior:** in construction is about upholding moral principles and conducting business with honesty and fairness throughout a project.
-  **Accountable:** accountability signifies taking ownership of your actions and decisions throughout a project's lifecycle. It involves a strong sense of responsibility for various aspects, ensuring a successful outcome.
-  **Positive attitude:** a positive attitude is more than just staying cheerful. It's a mindset that focuses on solutions, embraces challenges, and fosters a collaborative work environment.
-  **Emotional control:** It refers to the ability to manage your emotions effectively in stressful situations that are common on construction sites.
-  **Effective time management:** it's about planning, prioritizing, and utilizing resources efficiently to avoid delays and wasted effort.


1.3. Values of professionalism

Professional values are the core ethical principles that guide your behavior at work. They are essentially your moral compass in a professional setting.

Here are essential professional values for the workplace

-  Strong work ethic
-  Responsibility and Honesty
-  Integrity and Reliability
-  Adaptability and Self-motivation
-  Accountability

Self- check question

-  How professionalism is Important for construction finishing worker?

Unit Summary

Professionalism refers to an individual's conduct, behavior, and attitude. It calls for education, training, specialized knowledge, and abilities. It is expected of professionals to behave professionally, use sound judgment, and show consideration for both clients and coworkers.

Vocational paths or careers requiring advanced training, expertise, and abilities are referred to as professions. The ability to act morally and impartially in spite of one's emotions is known as professionalism. Experts accept accountability for their actions and collaborate well with others. A professional appearance, comprising appropriate clothing, good hygiene, and grooming, is one of a professional's attributes.

Unit Review Questions

Instruction: Write a short answer.

1. What is a profession?
2. Explain the term professionalism
3. List out some characteristics of professionalism.
4. Mention at least five values of professionalism.

Unit 2




The Concept of Ethics and Professional Ethics

Module Description







This module dives into two key concepts ethics and professional ethics. We will explore the fundamental idea of ethics and how it translates into the professional world. You will gain an understanding of the values and work discipline standards that guide professionals. The module will delve into the role professionals play in fostering an ethical culture within their organizations by leading by example and upholding their professional code of ethics. By embracing ethical practices, this course emphasizes how to create a positive and welcoming work environment for both colleagues and the public. Ultimately, this focus on ethics empowers you to serve effectively and efficiently, ensuring everyone is treated fairly and according to ethical principles.

Learning Outcomes

At the end of this module, students will be able to

-  Describe the concepts of ethics and professional ethics.
-  Identify some characteristics of work ethics.
-  Explain the Principles of Common Professional Ethics

Key Terms

-  Professional ethics
-  Spirit
-  Corruption
-  Benchmark
-  Moral
-  Code of ethics

2.1 Fundamentals of Professional Ethics

Professional workers are in charge of changing the culture of ethics in their respective organization. They are expected to be role models in accepting and implementing their professional code of ethics. As a result, a fertile and conducive work environment will be created and effective, efficient and ethical services are delivered to the customers and the public at large. Let's define know the word ethics and professional ethics

Ethics: is the critical examination and evaluation of what is good, evil, right and wrong in human conduct. A specific set of principles, values and guidelines for a particular group or organization.

Professional Ethics: Professional ethics are the **moral compass** guiding a professional's behavior within their field.

Professional Ethics in Construction Finishing Work

Professional ethics are especially important in construction finishing work, where the final product significantly impacts a building's aesthetics, functionality, and safety. Here's a breakdown of key areas:

- ✚ **Quality:** Delivering high-quality work is paramount. This means using the appropriate materials, following specifications meticulously, and identifying and rectifying any defects before completion.
- ✚ **Honesty and Transparency:** Being honest with clients about project timelines, potential issues, and material costs builds trust and avoids conflict.
- ✚ **Safety:** Construction sites can be hazardous. Upholding safety protocols, using proper equipment, and reporting any unsafe conditions protects yourself and others.
- ✚ **Attention to Detail:** Finishing work requires a keen eye for detail. Taking pride in your work and ensuring everything is aligned, level, and blemish-free reflects professionalism.
- ✚ **Communication:** Clear communication with colleagues, supervisors, and clients is crucial. Discussing concerns, changes, and deadlines openly avoids misunderstandings and ensures everyone is on the same page.
- ✚ **Respect for Property:** Treating the building and surrounding areas with respect is essential. Taking precautions to avoid damage and cleaning up after yourself demonstrates professionalism.
- ✚ **Adherence to Codes:** Following building codes and industry standards ensures the finished product is safe, functional, and meets regulations.

2.2 Common Principles of Professional Ethics

Construction finishing work requires a high level of attention to detail and quality. But beyond the technical skills, ethical conduct is crucial for building trust with clients, colleagues, and maintaining a positive reputation. Here are some common principles of professional ethics that finishing work professionals should uphold:

- ✚ **Quality and Workmanship:** Strive for excellence in your work, following plans and specifications precisely. Don't compromise on quality by using inferior materials or cutting corners.
- ✚ **Honesty and Transparency:** Be upfront with clients about potential issues, delays, or cost changes. Clearly communicate project details and progress.
- ✚ **Client Satisfaction:** Focus on exceeding client expectations by actively listening to their needs, providing clear communication, and delivering a finished product that meets their vision.
- ✚ **Respect for Colleagues and Subcontractors:** Treat everyone on the job site with respect, regardless of their role. Maintain a collaborative and professional environment.
- ✚ **Safety:** Priorities safety for yourself, colleagues, and anyone visiting the site. Follow all safety protocols and use personal protective equipment (PPE) correctly.
- ✚ **Environmental Responsibility:** Be mindful of the environmental impact of your work. Utilize eco-friendly materials and practices whenever possible.
- ✚ **Fairness and Integrity:** Avoid any actions that could be construed as unethical, such as accepting bribes or engaging in conflicts of interest.
- ✚ **Continuing Education:** Stay up-to-date with the latest industry standards and technologies by attending training programs and workshops.

2.3 The Importance of Professional Ethics

- ✚ **Quality and Safety:** Ethical finishing workers priorities quality work that adheres to plans and specifications. This reduces rework and ensures the finished product is safe and functional.
- ✚ **Client Trust:** Following ethical principles like honesty and transparency builds trust with clients. This means being upfront about potential issues, using quality materials as specified, and completing work on time and within budget.
- ✚ **Reputation:** The construction industry relies heavily on reputation. Finishing workers who uphold ethical standards build a positive reputation for themselves and their companies, leading to more work opportunities.
- ✚ **Fair Treatment:** Ethical behavior ensures fair treatment of all involved. This includes using subcontractors ethically, avoiding conflicts of interest, and respecting the rights of fellow workers.

- ✚ **Public Safety:** In construction, finishing work often plays a critical role in the final safety of a building. Unethical shortcuts or use of improper materials can endanger occupants.

2.4 Characteristics of Work Ethics

In construction finishing work, a strong work ethic goes beyond just getting the job done. Here are some key characteristics that are valued:

- ✚ **Attention to Detail:** Finishing work requires precision and a keen eye to ensure everything is level, plumb, and properly installed. A strong work ethic means taking pride in your craftsmanship and double-checking your work for any imperfections.
- ✚ **Quality Focus:** Delivering high-quality results is paramount. This means using the appropriate materials and techniques, following blueprints and specifications meticulously, and striving for a finished product that meets or exceeds expectations.
- ✚ **Reliability and Accountability:** Construction projects often have tight deadlines and rely on different teams working together. Being reliable means showing up on time, completing tasks as assigned, and taking responsibility for your work.
- ✚ **Problem-Solving and Adaptability:** Unexpected situations arise on construction sites. A strong work ethic means being able to think critically, troubleshoot problems, and adapt your approach to overcome challenges without compromising quality.
- ✚ **Teamwork and Collaboration:** Finishing work often involves collaborating with other trades like electricians, plumbers, and carpenters. Effective communication, a willingness to help others, and a positive attitude are essential for a smooth workflow and successful project completion.
- ✚ **Safety Awareness:** Construction sites can be hazardous. Following safety protocols, using personal protective equipment (PPE), and maintaining a safety-conscious mindset are crucial aspects of a strong work ethic in this field.

Self –check question

1. What does it mean by Ethics for you?
2. What work ethic characteristics would be most important for a student in construction finishing work?

Unit Summary

The concepts of ethics and professional ethics place special emphasis on the part that professionals play in shaping the ethical climate within their companies. Professional ethics are the set of guidelines that professionals follow when interacting with clients, colleagues, and the general public. They enable specialists to distinguish between good and wrong by using morality as a standard of evaluation.

All professions, regardless of their particular area of expertise, must adhere to fundamental standards of professional ethics. These values include the significance of having a strong sense of identity, being on time, being honest and ethical, using resources properly, being loyal, and having self-efficacy.

Ethics is the critical study and assessment of what constitutes good, bad, right, and wrong behavior in human beings.

Unit Review Questions

Direction: Write a short answer to the following questions:

1. What is the importance of professional ethics?
2. List out some characteristics of work ethics.
3. Identify the common principles of professional ethics.
4. Explain at least three important principles of Ethiopian ethical service delivery

Unit 3




Ethical Practices in the Workplace

Module Description

This unit dives into the foundation of ethical conduct and how organizations translate those principles into actionable standards for their workforce. By establishing a clear framework for ethical behavior, organizations empower employees to make morally sound decisions. This framework serves as a guidepost when navigating ethical dilemmas and fosters a culture of integrity within the company. Moreover, ethical practices contribute significantly to a positive work environment. When employees trust each other and feel valued, it leads to increased happiness, cooperation, and overall team success. To cultivate this ethical atmosphere, we must first establish a strong understanding of fundamental ethical principles within the workplace.

Learning Outcomes

At the end of this module, students able to:

-  Evaluate the practices of ethics in the workplace.
-  Identify ethical and unethical behaviors in the workplace.
-  Explain factors that affect the practice of ethical behavior.

Key Terms

-  Nepotism
-  Undue Pressure
-  Embezzlement
-  Abuse
-  Trust
-  Culture
-  Coaching
-  Apologies
-  Accountability

3.1 Ethical Practices

Ethical practices of workers or professionals can be evaluated using ethical standards of workers. Ethical behaviors ensure maximum productivity output at work and could be pivotal for career growth.

Ethical practices in construction finishing work

In our case, the below listed are major ethical practices in construction finishing work.

1. Honesty and Transparency

- ✚ Being truthful in communication with clients, colleagues, and suppliers.
- ✚ Accurately representing your skills, experience, and the quality of materials used.
- ✚ Disclosing any potential conflicts of interest.

2. Fairness and Respect

- ✚ Treating everyone involved in the project with respect, regardless of position or background.
- ✚ Providing fair compensation to workers and subcontractors.
- ✚ Avoiding discriminatory practices in hiring and project execution.

3. Quality and Safety

- ✚ Using quality materials and following proper construction methods to ensure a safe and durable finished product.
- ✚ Prioritizing the safety of workers by following all safety regulations and using appropriate personal protective equipment.
- ✚ Addressing any safety concerns promptly and transparently.

4. Environmental Responsibility







- ✚ Choosing eco-friendly materials whenever possible.
- ✚ Being aware of and complying with local environmental regulations.

5. Accurate Representation and Record Keeping








- ✚ Providing accurate estimates and invoices for work performed.
- ✚ Maintaining clear and accurate records of materials used, labor hours, and project progress.
- ✚ Avoiding misleading clients or misrepresenting project details.



The ways to get respect from our co-workers

-  **Be a Craftsman:** Take pride in your work. Attention to detail, quality application, and a keen eye ensure a beautiful and functional finish. Double-check your work and strive for excellence.
-  **Reliable & Accountable:** Show up on time, consistently meet deadlines, and take ownership of your tasks. Be someone your colleagues can depend on.
-  **Problem-Solving Prowess:** Think critically, troubleshoot issues, and adapt your approach to overcome challenges without sacrificing quality.
-  **Team Player:** Finishing work often involves collaboration. Communicate effectively, be willing to lend a hand, and maintain a positive attitude for a smooth workflow.
-  **Safety Champion:** Construction sites can be dangerous. Always follow safety protocols, utilise PPE, and promote a safety-conscious environment.
-  **Respectful & Helpful:** Treat everyone on the crew with courtesy and help when possible. Fostering positive relationships builds trust and camaraderie.

To build trust in the workplace also considers the following

-  Listen more than you speak.
-  Show appreciation every day.
-  Empower your team by trusting them first.
-  Encourage coaching.
-  Practice consistency.
-  Focus on nonverbal communication soft skills and
-  Create an inclusive culture

3.2. Unethical Behaviour in the Workplace in Construction Finishing Work

Workplace ethics are fundamental principles that guide appropriate behavior, but they can adapt to different work environments. For some, this means a traditional office setting, while others navigate a home office. Regardless of location, strong workplace ethics are essential for career success. Organizations that prioritize ethical practices benefit from increased productivity and a reputation for integrity. Conversely, unethical behavior can lead to penalties.

At its core, workplace ethics encompass a set of values, moral principles, and professional standards that both employers and employees are expected to uphold. These principles go beyond just following rules and regulations; they foster positive relationships between colleagues and with clients. While some organizations codify their ethics in writing, these principles are nonetheless meant to be a guiding force in all workplaces.

Unethical Workplace Behaviors

1. Cutting Corners

- ✚ Using substandard materials that don't meet specifications.
- ✚ Rushing installations to meet deadlines, sacrificing proper attention to detail.
- ✚ Overlooking building codes or safety protocols to save time or money.

2. Deception

- ✚ Misrepresenting the quality of finished work to clients or supervisors.
- ✚ Hiding mistakes or defects in the work.
- ✚ Providing false information about materials, progress, or qualifications.

3. Unethical Procurement

- ✚ Favoring subcontractors or suppliers based on personal connections over qualifications and fair pricing.
- ✚ Accepting kickbacks or bribes in exchange for awarding contracts.

4. Discrimination and Harassment

- ✚ Creating a hostile work environment through bullying or harassment based on race, gender, religion, or other factors.
- ✚ Excluding qualified workers from opportunities or promotions due to bias.

5. Safety Violations

- ✚ Failing to follow proper safety protocols or using faulty equipment.
- ✚ Pressuring workers to take unnecessary risks or disregard safety measures.
- ✚ Concealing workplace injuries or safety incidents.

6. Theft and Substance Abuse

- ✚ Stealing materials, tools, or equipment from the worksite.
- ✚ Coming to work under the influence of drugs or alcohol.
- ✚ Selling or using illegal substances on the job.

How to Solve Unethical Issues at the Workplace in construction

In order to solve unethical behavior in work place, the below listed points are essential

1. Establish Clear Guidelines

- ✚ Develop a comprehensive code of ethics outlining expected behavior.
- ✚ Include this code in employee contracts and onboarding materials.

2. Promote Open Communication

- ✚ Create channels for employees to report unethical conduct anonymously.
- ✚ Encourage open communication about ethical concerns with supervisors.

3. Enforce Consequences

- ✚ Have a clear system for investigating and addressing reported violations.
- ✚ Implement fair and consistent disciplinary actions for unethical behavior.

4. Lead by Example

- ✚ Management should demonstrate ethical conduct in their decisions and actions.
- ✚ Recognize and reward employees who uphold ethical standards.

5. Continuous Improvement

- ✚ Regularly review and update the code of ethics based on industry best practices.
- ✚ Foster a culture of learning and discussion around ethical issues in construction.

3.3 Factors that Affect the Practice of Ethical Behavior

In construction sector, there are many factors that affect the practice of ethical behavior. Among the factors these

- ✓ **Tight deadlines can incentivize cutting corners or sacrificing quality for speed.**
- ✓ **Budget constraints might tempt using cheaper, substandard materials.**
- ✓ **Ambiguous ethical codes or a weak organizational culture can lead to confusion about what constitutes ethical behavior.**
- ✓ **Inconsistent enforcement of ethical guidelines weakens their effectiveness.**
- ✓ **Personal ethics and values of employees can influence their behavior on the job.**
- ✓ **A focus on personal gain over ethical conduct can lead to shortcuts or deception.**
- ✓ **Intense competition for contracts can pressure companies to underbid or engage in unethical procurement practices like bribery.**

3.4 Advantages and Implications of Respecting Workplace Ethics

Ethics is a way of thinking that encourages people to consider the impact of their actions on others and to act in a way that is good for the greater good. It helps us to determine what is right and wrong and to make decisions that are based on moral values.

Advantages of Ethics in the Workplace

- ✓ It can stimulate positive employee behavior and create a positive ambiance in the workplace
- ✓ Ensures management guides and mentors their employees in a healthy environment
- ✓ A workplace with good ethics usually strengthens the bond employees have with their superior
- ✓ It boosts productivity through employee performance and job satisfaction which in turn increases company growth.
- ✓ Bad workplace ethics can cause a strain in the relationship with company stakeholders

Self- Check Question

1. Define work place Ethics

Unit Summary

Ethical practices in the workplace are crucial for maximum productivity output and career growth. Trust and mutual respect are essential for reducing workplace stress, conflict, and problems, improving communication, teamwork, and fostering peace. Workplace ethics are a dynamic set of values that vary by individual and organizational definitions. Employers and employees must follow these ethics to foster employee-employer and employee-customer relationships.

Unethical behavior in the workplace can be addressed through on-job training and development. Factors that affect ethical behavior include individual factors such as knowledge, values, personal goals, morals, and personality. Knowledge helps individuals make informed decisions, while values are judgments or standards of behavior. Morals are rules developed from cultural norms and values, and personal goals can also impact ethical work situations. Personality plays an important role in determining whether an individual's goals priorities good character or integrity. Overall, ethical practices in the workplace are essential for a successful career and a healthy work environment

Unit Review Questions

Instruction: Write a short answer to the following questions

1. Explain the practice of ethics in the workplace.
2. Evaluate the practice of ethics in your organization
3. Compare and contrast ethical and unethical behaviors in the workplace.
4. Explain factors that affect the practice of ethical behavior.
5. Identify at least five unethical behaviors in your school

Unit 4

Codes of Ethics, Conduct, and Standards of Professional Practice

Module Description

This unit discusses the fundamentals of codes of ethics, conduct, and standards of professional practice. A code of ethics and professional conduct outlines the ethical principles that govern decisions and behaviour at a company or organization. They give general outlines of how employees should behave, as well as specific guidance for handling issues like harassment, safety, and conflicts of interest.

A code of ethics is broader, providing a set of principles that affect employee mindset and decision-making. A code of conduct offers principles defining the ethics of a business, but it also contains specific rules for employee actions and behavior

Learning outcomes

After training this unit, you will be able to: -

- ✚ Explain the purpose of professional codes of conduct and practice.
- ✚ Identify the main types of codes of ethics.
- ✚ Explain the difference between a code of ethics and a code of conduct.

Key Terms and Concepts

- ✚ Management
- ✚ Assessment
- ✚ Objectivity
- ✚ Truthfulness
- ✚ Conflict
- ✚ Compliance
- ✚ code of conduct
- ✚ ethical code
- ✚ Integrity
- ✚ Harassment

4.1. The Purpose of Professional Codes of Conduct and Practice

A code of ethics is a guide of principles designed to help professionals conduct business honestly and with integrity. A code of ethics, also referred to as an "ethical code," may encompass areas such as business ethics, a code of professional practice, and an employee code of conduct. A well-written code of conduct clarifies an organization's mission, values and principles, linking them with standards of professional conduct. The code articulates the values the organization wishes to foster in leaders and employees and, in doing so, defines desired behavior.

4.2. Types of Codes of Ethics

A code of ethics can take a variety of forms, but the general goal is to ensure that a professional and its employees are following the laws, conducting themselves with an ideal that can be exemplary, and ensuring that the business being conducted is beneficial for all stakeholders. The following are three types of codes of ethics found in occupation.

1. Compliance-Based Code of Ethics

In many industries, laws dictate things like hiring practices and safety. Companies then build compliance-based codes of ethics on top of those laws. These codes act like rulebooks with penalties for breaking them. In some cases, like banking, specific laws govern entire industries, and the code enforces those laws. Companies often train employees on these codes, and non-compliance can lead to trouble for both the company and individual workers. To make sure the code is followed, some companies have a compliance officer who monitors changes in laws and employee behavior. While these codes ensure companies follow the law, they don't necessarily create a strong sense of moral responsibility within the company.

2. Value-Based Code of Ethics

A value-based code of ethics addresses a company's core value system. It may outline standards of responsible conduct as they relate to the larger public good and the environment. Value-based ethical codes may require a greater degree of self-regulation than compliance-based codes.






Some codes of conduct contain language that addresses both compliance and values. For example, a grocery store chain might create a code of conduct that espouses the company's commitment to health and safety regulations above financial gain. That grocery chain might also include a statement about refusing to contract with suppliers that feed hormones to livestock or raise animals in inhumane living conditions.

4.3. Code of Ethics among Professionals



Professional ethics standard means the set of documents that specify the legal and ethical requirements for professional practice that include the standards of practice and essential competencies for code of ethics, practice guidelines, regulations and bylaws.

The code of ethics usually includes the six universal moral values that state you expect employees to be:

Trustworthy: Worthy of confidence specifically: being or deriving from a source worthy of belief or consideration for evidentiary purposes a trustworthy informant.

-  **Respectful:** Respect for persons may perhaps be the most fundamental principle in all of ethics. Respect (full) calls on each and every one of us to respect the intrinsic dignity of all other people. If something is intrinsic to us, it is essential to our being and cannot be earned. It is a property of being a person.
-  **Responsible:** Responsibility is an ethical concept that refers to the fact that individuals and groups have morally based obligations and duties to others and to larger ethical and moral codes, standards and traditions.
-  **Fair:** Fairness is concerned with actions, processes, and consequences, which are morally right, honorable, and equitable. In essence, the virtue of fairness establishes moral standards for decisions that affect others. Fair decisions are made in an appropriate manner based on appropriate criteria.
-  **Caring:** The ethics of care is a normative ethical theory that holds that moral action center on interpersonal relationships and care or benevolence as a virtue.
-  **Good citizens:** Celebrating diversity and differences; go to local ethnic festivals and introduce your child to friends who represent a variety of lifestyles, cultures and religions.

Advisers must be registered and certified or state regulators are bound by a code of ethics. This is a legal requirement and also a code of loyalty that requires them to act in the best interest of their clients. Certified public accountants, which are not typically considered fiduciaries to their clients, still are expected to follow similar ethical standards, such as integrity, objectivity, truthfulness, and avoidance of conflicts of interest. Professionals should obey by:

-  Act with integrity, competence, diligence, respect, and in an ethical manner with the public, clients, prospective clients, employers, employees, colleagues in the investment profession, and other participants in the global capital markets.
-  Place the integrity of the investment profession and the interests of clients above their own personal interests.

- ✚ Use reasonable care and exercise independent professional judgment when conducting investment analysis, making investment recommendations, taking investment actions, and engaging in other professional activities.
- ✚ Practice and encourage others to practice professionally and ethically that will reflect credit on themselves and the profession.
- ✚ Promote the integrity and viability of the global capital markets for the ultimate benefit of society.
- ✚ Maintain and improve their professional competence and strive to maintain and improve the competence of other investment professionals.

All companies will have a different code of ethics with different areas of interest, based on the industry they are involved in, but the areas that companies typically focus on include: integrity, objectivity, professional competence, confidentiality, and professional behavior.

A code of ethics in business is a set of guiding principles intended to ensure a business and its employees act with honesty and integrity in all facets of its day-to-day operations and to only engage in acts that promote a benefit to society.

4.4. The Difference between a Code of Ethics and a Code of Conduct

A code of ethics is broader in its nature, outlining what is acceptable for the company in terms of integrity and how it operates. A code of conduct is more focused in nature and instructs how a business' employees should act daily and in specific situations. A code of ethics is a guiding set of principles intended to instruct professionals to act in a manner that is honest and that is beneficial to all stakeholders involved. A code of ethics is drafted by a business and tailored to the specific industry at hand, requiring all employees of that business to adhere to the code.

Code of Ethics and Code of Conduct for Construction Finishing Work Students

While there may not be a universally recognized code of ethics or conduct specifically for construction finishing work students, here are some key principles that would be important:

4.5 Code of Ethics

- ✚ **Honesty and Integrity:** Always be truthful in your dealings with instructors, fellow students, and potential employers.
- ✚ **Quality Workmanship:** Strive for excellence in your finishing work, taking pride in your skills and attention to detail.

- ✚ **Safety First:** Prioritize safety by following safety protocols, using personal protective equipment appropriately, and reporting any unsafe conditions.
- ✚ **Respect for Materials and Tools:** Handle materials and tools with care, preventing waste and damage.
- ✚ **Professionalism:** Demonstrate a positive attitude, punctuality, and a willingness to learn and collaborate with others.

Self-Check Question

1. Why knowing code of ethics is important for construction finishing work student?

Code of Conduct

- ✚ **Attendance and Participation:** Attend classes regularly, participate actively, and complete assignments on time.
- ✚ **Academic Integrity:** Avoid plagiarism and cheating. Take responsibility for your own learning.
- ✚ **Respectful Communication:** Treat instructors and fellow students with courtesy and respect, even in disagreements.
- ✚ **Workplace Safety:** Follow all safety rules and regulations in the classroom or workshop environment.
- ✚ **Professional Dress:** Maintain a clean and appropriate appearance for the learning environment.
- ✚ **Substance Abuse:** Avoid using drugs or alcohol on school grounds or while participating in school activities.
- ✚ **Conflict Resolution:** Use respectful and professional communication to address any conflicts with instructors or classmates.

4.6 Standards of Professional Practice in Construction Finishing Works

While there may not be a single, universally recognized code for construction finishing work specifically, there are several established standards and best practices that guide professionals in this field. Here's a breakdown of some key aspects:

Industry Standards

- ✚ **National standards:** Many countries have national building codes and standards that outline specific requirements for construction, including finishing work. These often specify material properties, installation methods, and performance expectations for various finishing works.
- ✚ **Industry association standards:** Industry associations often establish best practices and standards for specific finishing materials or techniques. These can provide more detailed guidance beyond national codes.
- ✚ **Manufacturer's specifications:** Material manufacturers provide specific installation instructions and recommendations for their products. Following these ensures proper application and optimal performance.




Professional Skills and Knowledge

- ✚ **Technical expertise:** Construction finishing work requires a strong understanding of various materials, installation techniques, and tools. Students should be well-versed in areas of finishing works.
- ✚ **Problem-solving skills:** Construction sites rarely go perfectly according to plan. Finishing professionals need strong problem-solving skills to address unexpected challenges and ensure a high-quality final product.
- ✚ **Attention to detail:** Finishing work is all about achieving a smooth, flawless finished product. A keen eye for detail is crucial to identify and rectify any imperfections.
- ✚ **Communication skills:** Effective communication is essential – with supervisors, fellow workers, architects, and clients. This includes understanding project specifications, clearly communicating any issues found, and collaborating effectively.

Workmanship and Quality

- ✚ **Meeting specifications:** The primary objective is to complete the finishing work according to the project plans and specifications, ensuring compliance with industry standards and client expectations.
- ✚ **Quality control:** Finishing professionals are expected to perform quality checks throughout the process, identifying and rectifying any defects before moving on.
- ✚ **Adherence to safety practices:** Construction finishing work can involve working with various materials and tools. It's crucial to follow safety regulations and use personal protective equipment (PPE) appropriately.
- ✚ **Cleanliness and tidiness:** Maintaining a clean work area during and after finishing work demonstrates professionalism and respect for the project and stakeholders.

Professionalism

-  **Reliability and punctuality:** Meeting deadlines and being reliable are essential qualities in any construction professional.
-  **Positive attitude and work ethic:** A positive attitude and a willingness to learn make a valuable contribution to a successful project.
-  **Teamwork and collaboration:** Construction finishing work often involves collaboration with other trades. The ability to work effectively as part of a team is crucial.

N.B By adhering to these standards and best practices, construction finishing work professionals can ensure high-quality results, build a strong reputation, and contribute to a successful project.

Unit Summary

Codes of ethics and conduct outline ethical principles that govern decisions and behavior at a company or organization. They provide general guidelines for employees to behave and provide guidance for handling issues like harassment, safety, and conflicts of interest. A code of conduct is broader, encompassing principles defining the ethics of a business and specific rules for employee actions and behavior.

There are three types of codes of ethics: compliance-based, value-based, and non-compliance-based. Compliance-based codes set guidelines for conduct and determine penalties for violations, while value-based codes address a company's core value system. Non-compliance-based codes may not promote a climate of moral responsibility within the company. Non-compliance-based codes may require more self-regulation than compliance-based codes.

In conclusion, codes of ethics and conduct are essential tools for organizations to ensure ethical behavior and compliance. Understanding the purpose, types, and differences between codes of ethics and conduct can help organizations better manage their ethical practices and ensure the well-being of their employees.

Unit Review Questions

Instruction: Write Short Answer for the Following Questions

1. Explain the difference between a code of ethics and a code of conduct.
2. List out the main types of codes of ethics.
3. Explain the purpose of professional codes of conduct and practice.
4. Identify workplace policies and procedures.
5. Explain the drive of Professional Codes of Conduct in your school
6. List down the universal moral values that are expected from an employee

Unit 5

Mechanisms of Professional Ethical Decision Making

Module Description

This unit discusses the fundamental factors of ethical decision-making frameworks and theories. Ethical decision-making is the process by which you aim to make your decisions in line with a code of ethics. To do so, you must seek out resources such as professional guidelines and organizational policies and rule out any unethical solutions to your problem. Making ethical decisions is easier said than done.

Ethical decision-making is often guided by ethical frameworks or theories, such as utilitarianism, deontology, virtue ethics, or the principle of respect for persons. It requires critical thinking, empathy, and consideration of various perspectives to arrive at a well-reasoned and morally justifiable decision. Ethical decision-making refers to the process of evaluating and choosing among alternatives in a manner consistent with ethical principles. In making ethical decisions, it is necessary to perceive and eliminate unethical options and select the best ethical alternative. Integrity, respect, responsibility, fairness, compassion, courage, and wisdom are the seven principles of ethical decision-making

Learning Outcomes

After training this unit, you will be able to:

- ✚ Identify mechanisms for ethical decision-making.
- ✚ Explain the important principles for making ethical decisions.
- ✚ Mention some steps to ethical thinking and ethical behavior.
- ✚ Identify the factors that impact professional and ethical decision-making.

Key Terms and Concepts

- ✚ Rationalization,
- ✚ Philosophy
- ✚ Induction
- ✚ Deduction
- ✚ Monitoring
- ✚ value of nature
- ✚ empathy

5.1. Ethical Decision Making

Ethical decision-making is crucial for building trust and fostering positive relationships. It involves considering different options, eliminating unethical ones, and choosing the path that aligns with fairness, respect, responsibility, and caring. This approach lays the groundwork for better future decisions by establishing a foundation for ethical behavior.

Ethical dilemmas arise when conflicting duties or interests clash. To navigate such situations, we need the ability to distinguish right from wrong and the commitment to doing the right thing. Established rules, regulations, and procedures can guide our ethical decision-making in the workplace.

There are frameworks to help us approach ethical choices. Utilitarianism focuses on maximizing overall happiness or well-being. Deontology emphasizes following universal moral rules. Virtue ethics promotes the development of good character through practice.

Ultimately, ethical decision-making requires a clear distinction between facts and values, a commitment to truth and accepted principles, and a thoughtful process that weighs all the factors involved. It's about making informed, justifiable choices that consider both ethical principles and practical goals. Every decision, big or small, has the potential to impact ourselves and others. Ethical choices prioritize principles over personal gain and contribute to a better world. Any decision can be evaluated in terms of these universal values or core ethical principles: trustworthiness, respect, responsibility, fairness, caring and citizenship. Before making any decision, the responsible person should consider the following points:

- ✚ There should be accurate and comprehensive information. As in any other decision-making process, facts and evidence must be organized beforehand.
- ✚ Relevant policy and legislation have to be considered
- ✚ The advice of others (i.e., professionals in a given area) should be sought before making any final decision.

In making ethical decision, it is necessary to:

- ✚ Notice and eliminate unethical options -right vs. wrong. Ethical thinking requires a sensitivity to perceive the ethical implications of decisions.
- ✚ Evaluate complex, ambiguous and incomplete facts. It is often difficult to obtain all necessary information.

- ✚ Select the best ethical alternative. Resolve any ethical dilemmas-right vs. wrong. Not all ethical responses to a situation are equal.
- ✚ Have ethical commitment, ethical consciousness, and ethical competency. Ethical thinking and decision making takes practice

Self-Check Question

1. What is the important of ethical decision making?

5.2. Rationalisation

Studying ethics involves attempting to find valid reasons for the moral arguments that we make. Most people already have general ideas – or what philosophers call intuitions ‘or Presumptions– about what they think is _right ‘or _wrong ‘. But a philosophical approach to ethics requires people to think critically about the moral ideas that they hold, to support or refute those ideas with convincing arguments, and to be able to articulate and explain the reasons and assumptions on which those arguments are based. The real value of discussing and debating ethical questions is not to win the argument 'or to _score points 'against the other person! It is more important to provide carefully considered arguments to support our ideas, and to allow for rational – and deeper – understanding of the reasons underlying our beliefs, ideas and attitudes. Crucially, this requires careful listening to, analysis of and learning from the arguments that others make. Three forms of critical reasoning that individuals can use to justify their arguments are outlined below:

- ✚ Reasoning by analogy /comparison/ explains one thing by comparing it to something else that is similar, although different.
- ✚ Deductive reasoning applies a principle to a situation. For instance, if every person has human rights, and you are a person, then you have human rights like every person.
- ✚ Inductive reasoning involves providing evidence to support a hypothesis.

5.3. Some Steps to Ethical Thinking and Ethical Behaving

Steps in ethical thinking and behaving include the following:

- ✚ Clarify/ identify the relevant facts of the case/: Determine precisely what must be decided. What are the alternatives? Eliminate any impractical, illegal or improper alternatives.

- ✚ Assess/ identify the relevant ethical principles /- Separate facts from beliefs, desires, theories and opinions. Assess the influence of personal and/or collective world views on assumptions about 'fact'. Assess the credibility of the sources of information and the motivations of the stakeholders.
- ✚ Decide/. Identify other relevant ethical principles and resolve conflicts between them /- Are there some right vs. wrong choices? Classify any ethical dilemmas involving right vs. right choices and evaluate the viable alternatives by prioritizing the ethical values so that you can choose which values to favor.
- ✚ Implement/ Decide on ethical principles and standards which are relevant to the case at hand - Develop a plan to implement your decision in a way that maximizes the benefits and minimizes the costs and risks.

5.3.1. Important Principles for Making Ethical Decision

- ✚ Empathies with another. Put yourself in the other person's shoes and understand how they are feeling. Treat other people the way you would like to be treated.
- ✚ Be fair. Ethical people are compassionate and caring. Respect another's opinions and choices even when you disagree with them.
- ✚ Value nature. Do not view it as only a resource for sustaining life, but as a life force in and of itself.
- ✚ Act responsibly. Be a trustworthy and responsible person that others can rely on.

There are 7 steps to ethical decision making

The seven steps are as follows.

- ✚ Determining whether there is an ethical dimension to the issue requiring a decision.
- ✚ Collecting relevant information for ethical analysis.
- ✚ Evaluating information collected on the basis of whether the decision to be made will be following established regulations and values.
- ✚ Considering alternatives that can be made in the process to ensure the decision and the result are ethical.
- ✚ A decision should be made and implemented after the considerations.
- ✚ The final step is the review of the consequences resulting from the decision.

5.3.2. Factors that affect Professional and Ethical Decision making

Three factors influence ethical decision-making: individual, organizational, and opportunity.

- ✚ Individual factors are a person's own beliefs and morals. These can vary and it's important to consider an employee's perspective.
- ✚ Organizational factors are the company's values and norms. If the company has a strong ethical code, it's more likely employees will make ethical decisions. Conversely, a company that prioritizes results over ethics can pressure employees to act unethically.

- ✦ Opportunity factors are the situations that present themselves. If a company emphasizes "doing whatever it takes" for success, it creates more opportunities for unethical choices.

Unit Summary

Ethical decision-making is the process of evaluating and choosing among alternatives in a manner consistent with ethical principles. It requires critical thinking, empathy, and consideration of various perspectives to arrive at a well-reasoned and morally justifiable decision. The seven principles of ethical decision-making are integrity, respect, responsibility, fairness, compassion, courage, and wisdom.

Ethical decision-making is necessary to deal with conflicting duties, loyalties, or interests, and requires the ability to distinguish right from wrong and the commitment to do what is right. Workers are expected to make ethical and sound decisions in the workplace, based on established rules, regulations, procedures, and practices.

Ethical decision-making is often guided by ethical frameworks or theories, such as utilitarianism, deontology, and virtue ethics. Utility refers to general well-being or happiness, while deontology uses rules to distinguish right from wrong. Virtue ethics focuses on understanding and living a life of moral character.

Unit Review Questions

Instruction - Write Short Answer for the Following Question

1. Explain the universal moral values that are expected from an employee.
2. What is rationalization?
3. Identify some steps to ethical thinking and ethical behavior.
4. Explain the important principles for making ethical decisions.
5. Identify the factors that impact professional and ethical decision-making.